

Austria	Sch. 20	Antarctica	No. 3100
Bahrain	DM. 0.550	Iceland	Rs. 3.50
Belgium	BEF. 45	India	Rs. 1.750
Canada	C\$1.00	Italy	1.1500
China	CCYU 7.00	Japan	Yen 150
Cyprus	Dr. 2.00	Jersey	£. 5.00
Egypt	£. 2.00	Kuwait	Dr. 500
Finland	Fls. 8.00	Lithuania	Lt. 25.00
France	Fr. 5.50	Morocco	Dir. 2.25
Germany	DM. 2.50	Moscow	Rs. 3.25
Greece	Dr. 6.00	Tunisia	Dr. 3.00
Hong Kong	HKS 12	Turkey	TL. 3.00
Holland	Dr. 2.75	U.S.A.	\$1.00
Iraq	Dr. 6.00		
Ireland	Dr. 5.50		
Iraq	Dr. 15		
Ireland	Dr. 7.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,099

Tuesday December 2 1986

D 8523 B

World news

UK Tories CGCT close ranks over spy book faces new obstacle

The UK Government closed ranks in the face of renewed opposition attacks on its handling of the MI5 spy book affair.

Sir Michael Havers, the Attorney General, dismissed Labour Party calls for his resignation and denied the issue had created a rift between him and Prime Minister Margaret Thatcher.

Former Australian Prime Minister Gough Whitlam told the Supreme Court in Sydney that publication of the book by retired British agent Peter Wright would be in Australia's interest. Page 4, 28

Natal rejects plan

Complex plans for a non-racial National legislature to replace the present division between black and white have been rejected by the provincial leader of South Africa's ruling National Party. Page 4

Frage may quit

Manuel Fraga, beleaguered leader of Spain's right-wing opposition, is considering resigning after his party's setback in Sunday's Basque regional elections, a party spokesman said. His party lost five of their seven seats as the Socialists emerged on top.

Chirac pledge falls

Despite a promise by Prime Minister Jacques Chirac that his government was ready to revise draft legislation for changes in higher education, students in the main French universities voted to press ahead with strikes and protests. Page 3

Beirut camps hit

Tanks pounded Palestinian refugee camps in Beirut, while south Lebanon was paralysed by a general strike in protest against the "camp war". Palestinian and Shin Bet sources accused each other of trying to seize fresh ground. Page 4

Threat by Tehran

Iran repeated a threat of retaliation against countries helping Iraq in the Gulf War, with a Tehran newspaper forecasting a missile attack on any Arab state proved to have collaborated in a recent raid on the Larak Island oil terminal.

Bonn airbus move

The West German Government is exploring ways of bringing big domestic companies such as Siemens and Daimler-Benz into the financing of the European Airbus manufacturing programme. Page 7

Delhi protest

Police fired warning shots in New Delhi to disperse unruly crowds angered by Sunday's massacre of 24 Hindu by Sikh separatists in Punjab state. Indian Prime Minister Rajiv Gandhi promised harsh measures against extremists.

Greek seamen strike

An 48-hour strike begun by Greek seamen will affect about 2,000 vessels around the world. Greek state television and radio were blacked out for eight hours in a separate dispute.

Appeal denied

The US Supreme Court refused to hear an appeal by alleged Nazi concentration camp commander Karl Lippus, 66, thus clearing the way for his deportation to the Soviet Union where he faces the death penalty.

Soviet chess win

The heavily-favoured Soviet Union crushed Poland to win the 27th chess Olympiad in Dubna, taking the gold medal for the fourth successive time. They edged England out by only half a point with the US third. Page 32

Business summary

CGCT sell-off faces new obstacle

CGCT, troubled French state-owned telecommunications group, is likely to remain under French control following objections by the government's legal advisers to the sale of more than 20 per cent of the company abroad. Page 20

AMERICAN Brands, diversified tobacco group, stepped up its assault on Chesebrough-Pond's by launching a \$2.5bn tender offer for the consumer products group. Page 21

COCA-COLA, world's largest soft drinks group, will record a \$37m gain after the completion of an initial public offering of a 51 per cent stake in its soft-drinks bottling subsidiary. Page 21

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

WALL STREET: The Dow Jones industrial average closed down 1.55 at 1,912.88. Page 40

COFFEE futures prices continued to slip under the impact of readily available supplies. The January position closed \$3 lower in London at £1,931.550 a tonne. Market and Tea prices report, Page 32

EUROPEAN NEWS

Red star comes to the aid of party

ANDRE LAJOINIE is the rising star of a declining party. President of the French Communist parliamentary group in the National Assembly, he has emerged as the clear front runner to replace Mr Georges Marchais, the party's secretary general, as the Communist candidate in the next French presidential elections in 1988.

The Communists still have to announce formally their choice for the next presidential contest, but Mr Lajoinie has been placed in the spotlight by a move which carefully stages-manages its policies and changes in leadership. During the past few weeks, Mr Lajoinie has made more public appearances and pronouncements than Mr Marchais or, for that matter, any other Communist leader. Last week, he also became the first party member to agree to appear on a French national television programme where leading French political personalities are interviewed in their own homes.

Mr Lajoinie received the television interviewers and cameramen in his comfortable home in the rural town of Saint-Pourçain in central France and for nearly one and a half hours talked in his strong regional accent as a presidential candidate. Even if he claimed that the party had yet to decide on the candidate to replace Mr Marchais, it was obvious that this consummate politician, who

Paul Betts in Paris profiles André Lajoinie, the favourite to lead the Communists in the race for the presidency

will be 58 on Boxing Day, now sees himself leading the party in the 1988 elections.

When Mr Marchais unexpectedly announced last May he would not stand in the next election as the party's candidate, a number of potential contenders emerged. For many years, Mr Charles Fiterman, the former Communist transport minister, has been seen as one of Mr Marchais' likeliest successors. But his star has been fading of late. The party has also considered putting forward as their candidate Mr Georges Seguy, the former secretary general. However, Mr Seguy has indicated he did not want to stand in the next elections. Mr Marchais' preferred candidate was Mr Jean-Claude Gayssot, whom the party had been overtaken by the Socialists. The party's share of the vote has now declined to barely 10 per cent of the electorate, the same level of popular support as the extreme right National Front.

But by turning towards Mr Lajoinie, the party has clearly opted to make no compromises towards the rising tide of dissident voices in the party. During the past few months, the rift between traditionalists and reformists or renovateurs has deepened. Indeed, the party is facing the biggest internal crisis in its history, with several members led by Mr Pierre Juquin, the party's former spokesman, calling for major changes in the party's approach and structures, while openly criticising the leadership.

The dissidents are worried

that the party is heading for political suicide if it does not adapt to meet the new demands of the French working class.

They argue that under Mr Marchais, leadership of the party's electoral support has declined steadily during the past 18 years.

On the largest party,

France as a mass popular movement. He says that the party must now express itself more simply and straightforwardly than in the past to rally its traditional support.

The question is whether Mr Lajoinie's more subdued style

differs from that of Mr Marchais. Unlike the present leader, a grain often aggressive and uncompromising, Mr Lajoinie likes to act and talk like a man from farming stock. He is courteous even towards political opponents. Unlike Mr Marchais, he does not use colourful rhetoric although he speaks passionately about his political convictions and belief that the Communists can still play a major role in

his image to try to bring back

the fold of disgruntled Communists

voters who have either drifted to the Socialists or, paradoxically, to the right and the National Front.

His efforts last week to emphasise the independence of his party from Moscow and his call for greater democracy in the Soviet Union did not sound convincing enough to persuade some of the reformists that the party was really changing.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

is in any case not expected to vote in a new Lehendakari or Basque president before mid-January. An impasse would mean yet another election.

The Basque political scene,

profoundly marked by long terrorist conflict, is increasingly difficult to make sense of. The Socialists, relying mainly on the population of non-Basque origin for their support and making few inroads among the Basques themselves, have the bulk of the region against them.

But the factions of Basque nationalists, although they jointly dominate the scene and share some main objectives, are affected by mutual loathing.

Three main changes have

taken place in this third Basque election since 1984. The biggest is the split into two of the PNV, up to now the backbone of political life in the area. Since it began in the late 19th century, the party has alternated between two tendencies—the drive towards independence and the making of pacts. Its pragmatic agreements, such as the one it enjoyed with the Socialists from early 1985 until now, always got it into trouble internally.

Mr Jose Maria ("Txiki") Benegas, 38, the Socialist leader in the region, has a tough task. In order to command a safe majority and not be beaten by the extremists, Herri Batasuna Party—which has in the past snubbed the parliament but may now decide to take up its seats—the Socialists need at least two coalition partners.

Political circles yesterday

were buzzing with possible permutations. The parliament

EUROPEAN NEWS

Community bans the copying of chip designs

By WILLIAM DAWKINS IN BRUSSELS

EEC trade ministers yesterday agreed to provide legal protection against unauthorised copying for integrated circuit chip designers in the community.

The measures, passed with unusual speed at a meeting in Brussels, will also safeguard EEC microchip exports to the US, an important element in Western Europe's \$3.6bn (£2.5bn) electronics sales to the US at the latest industry estimate in 1984.

The decision came in direct response to a US threat to withhold copyright protection for imported microchips from the end of next year unless its own integrated circuit producers are offered anti-copying safeguards in foreign markets. US electronics exports to the community were estimated at \$1.6bn two years ago.

The decision formed part of a package of measures to open up the EEC's internal market on a broad front. The community's 12 states will now be required to fall into line with US microchip design protection practice. That was embodied in the US Semi-Conductor Chip Protection Act, passed two years ago, which outlawed for the first time copying integrated circuit layouts.

Foreign producers were given a three-year grace period until November 1987 so long as they could prove they were taking steps to comply with the US act.

Britain automatically qualified for provisional protection under the US measures because its copyright laws already covered integrated circuits.

However, yesterday's measures will provide the first formal safeguard for microchip designers in the 11 other EEC states.

These have already been granted provisional protection by the US on the strength of the community directive unveiled by the European Commission last December.

However, EEC microchip producers, led by Philips of the Netherlands, have been pressing urgently for the introduction of copyright protection, both in domestic markets and to safeguard US interests after the November 1987 deadline.

Chirac set for fresh clash with students

By David Housego in Paris

THE offer by Mr Jacques Chirac, the French Prime Minister, of fresh consultations over the Government's controversial university legislation appeared to have failed flat yesterday as students renewed their demonstrations.

About 5,000 students marched through Paris' university quarter calling for the resignation of the Minister of Education and shouting slogans that included: "Chirac, demagogue, the students will have your skin."

Afterwards a small number cheered President Mitterrand as he left the Musée d'Orsay after the official inauguration of the new museum—thus giving a clear anti-government and pro-Socialist colour to the demonstrations.

Socialist leaders lent their support to the students in demanding the withdrawal of the bill. Mr Louis Mermaz, the former Socialist President of the National Assembly, described Mr Chirac's concessions as a smokescreen and said the Government was merely seeking to gain time. The students are protesting against provisions in the bill which provide for increased selection on entry to university and higher admission charges.

In his broadcast Mr Chirac offered consultations on all the points in dispute—administered registration fees and national recognition of university diplomas while refusing to withdraw the bill. The students now appear to be focusing their protest on a complete withdrawal.

Universities in Paris remained on strike with students deciding at meetings to go ahead with a big protest march planned for Thursday. In some universities students have organised a sit-in. The situation appeared more confused in the lycées or secondary schools where some pupils continued with their work while others were on strike.

Mr Chirac's concessions on Sunday night risk displeasing some of his own majority who now see the bill as robbed of content. But though Mr Chirac tried to appear conciliatory in his remarks, the message did not seem to get through to the students.

Miss Isabelle Thomas, who has emerged as the student leader, said the Prime Minister seemed to take the students for imbeciles.

Aids fears exaggerated says Nobel scientist

A WINNER of the 1984 Nobel prize for medicine claims the seriousness of Aids is overstated compared with other diseases that kill millions in the Third World. Reuter reports from Copenhagen.

Mr Niels Jerne, 74, an immunologist told the Danish railways journal 'Vd og Se': "We have lived with diseases like malaria and sleeping sickness in Africa, which several million people die from every year."

"But because these diseases no longer occur in Europe or North America, the effort made to get them under control is not very great."

"I predict that a method of curing and preventing the spread of Aids will be found in the next five years," he says. "I cannot see it is the frightful threat it is made out to be but it is interesting to write about in the newspapers because it can be linked with homosexuality."

"The number of people who have actually died of Aids is tiny—less than those who die in road accidents. People say that in 10 years it will be 100,000, then a million but I do not believe it will go that way."

"This Aids-mania is exaggerated," said Mr Jerne, who was born in Britain. He won the Nobel prize for his work on the body's defence system. It is this system that is broken down by Aids (Acquired Immune Deficiency Syndrome), which can be transmitted by blood transfusions and sexual contact.

Africa pull-out

Novo, the Danish enzymes and pharmaceuticals manufacturer, is to sell its South African enzymes sales subsidiary to local management. Hilary Barnes reports from Copenhagen.

Libya pays \$16m

A payment of \$16m (£11.6m) by Libya has completed the second refinancing of the International Fund for Agricultural Development, the United Nations agency devoted to aiding small farmers in the Third World. John Wyles reports from Rome.

Arms control priority

The chief US negotiator, Max Kampelman, said yesterday he would emphasise the issue of verification at special arms control talks starting in Geneva today. Reuter reports.

Malta violence blame

Malta police yesterday blamed Nationalist Party supporters for violent clashes on Sunday with supporters of Premier Dr Carmelo Mifsud Bonnici. More than 20 people were hurt. Godfrey Grima reports from Valletta.

Wind power boost

The European Commission said yesterday it would co-finance the construction of three large windmills in Britain, Denmark and Spain. It would provide about a third of the money for the \$21m (£14.64m) project. AP reports from Brussels. The windmills will be built on the North Sea coast of Denmark, in Galicia, Spain, and in Kent, England. They are scheduled to become operational in 1988.

Greece to urge EEC action on trade loan

By Andriana Ierodiakonou

DR ANDREAS PAPANDREOU, the Greek Prime Minister, is to raise the subject of the snatched second tranche of a European Community balance of payments support loan to Greece at this week's EEC summit meeting in London, according to officials in Athens.

Despite the Greek Government's expectations the second tranche of the Ecu 1.75bn loan was not approved at a meeting of the EEC monetary committee in Brussels last week. Instead, EEC member states reportedly criticised Athens both for its economic performance in 1984 and for being out of step with the Community on issues such as Syria's involvement in terrorism.

The EEC loan was granted in the autumn of 1984 on the basis of a two year economic stabilisation programme introduced by Greece's Socialist Government.

Greek officials still believe that the second tranche will be approved after some difficult negotiations and delay.

• Greek seamen around the world launched a 48-hour strike for higher pay yesterday in defiance of the Government's austerity incomes policy for 1986 and 1987.

Commission steps up campaign over new programmes plans

By QUENTIN PEEL IN BRUSSELS

THE European Commission is stepping up a campaign against EEC member states for emasculating its plans for new Community rules and programmes—especially those aimed at making the EEC more relevant to its citizens.

Twice in as many days, the Commission has exercised its ultimate negative sanction of withdrawing a proposal rather than see it emerge radically altered by the negotiations of the 12 member states.

At least one of those plans—the Erasmus programme to promote student exchanges—may well now be raised at this week's EEC summit in London to prevent its complete disappearance.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of shops enforcing the limits as impractical and inserted fresh deals for a variety of national interests.

The same objection was raised on Friday by Mr Manuel Marin, the Spanish Commissioner responsible for social affairs and education, over the Erasmus programme. He simply took his proposal off the education ministers' table, leaving them nothing to talk about.

The original would have provided a formal legal basis for duty-free shops in the EEC and have required

them to ensure that travellers did not exceed their duty-free limits in purchase—thus removing any need to control them at customs posts. It was linked to a second directive increasing the limits.

The compromise rejected the idea of

OVERSEAS NEWS

Minister rejects non-racial Natal legislature

BY ANTHONY ROBINSON IN JOHANNESBURG

COMPLEX PLANS for a non-racial legislature for Natal which would scrap the present division between white Natal and the black KwaZulu homeland and create a single legislature for the province have been rejected by the provincial leader of the ruling National Party.

Mr Stoffel Botha, who is also Minister of Home Affairs, said the proposals, worked out during an eight-month long "Indaba" between political and other interests, did not satisfy the Government's requirement of "effective and equal power sharing without any one group dominating another".

The Indaba model, proposed as a solution for the specific conditions of Natal province, would have created a situation in which a majority party will, as in a typical Westminster system, effectively exercise all power and will not necessarily be representative of all other interests.

Dr Oscar Dhlomo, a leading Zulu politician and one of the Indaba convenors, criticised Mr Botha for "shooting from the hip" and questioned whether he had studied the Indaba proposals.

These cut right across Pretoria's racially based policies in several vital ways, including elections to the proposed 100-

seat lower house through direct proportional representation based on universal suffrage for all race groups. They also include built-in protection for minorities through the structure of a 50-seat lower house and other guarantees for minorities enshrined in a bill of rights and other checks on the powers of the majority in the 11-strong committee which would have to approve all legislation.

Given the nearly 80 per cent Zulu population of the province the proposals would almost certainly mean a black majority and a black prime minister.

If accepted the Indaba proposals would also undermine the Government's entire policy of leading to the disappearance of KwaZulu, presently the most populous and most politically effective of the ten homelands.

The proposals, released on Friday, will include a lower house of 100 seats elected on the basis of one-man, one-vote, and an upper house of 50 seats. These would be divided equally between African, Asian, English and Afrikaans "background groups" with provision for a fifth "South African group" for those who declined to be ethnically tagged in this way.

Whitlam says MI5 spy book is in the public interest

BY CHRIS SHERWELL IN SYDNEY

BRITAIN'S BID to suppress the controversial memoirs of a former MI5 spy took another knock yesterday as one of Australia's best known public figures challenged the official UK and Australian view and urged that the book be published.

His massive frame contained by a well-cut navy pin-stripe suit and scarlet tie, Mr Gough Whitlam, Labor Prime Minister from 1972 to 1975, positively filled the witness box as he testified that the publication of allegations against MI5 would do no harm and was in the interest of both Britain and Australia.

The action came on the 11th day of proceedings before Mr

Justice Philip Powell in the New South Wales Supreme Court. Britain is seeking a permanent injunction to prevent Heinemann Australia publishing the memoirs of Mr Peter Wright.

Also appearing for the first time yesterday was Mr Michael Codd, secretary of the Australian Federal Cabinet. Like Sir Robert Armstrong, the British Cabinet secretary and the chief UK witness, he has a senior advisory role on security and intelligence matters.

At the start of yesterday's proceedings the judge said he would announce his decision today on the question of

whether the defence should see confidential British documents related to the case.

His comments led some observers to believe he would allow some documents or perhaps parts of them, to be handed over. If this happens, the UK Government will have to decide whether to appeal against his decision.

Mr Whitlam's testimony was the most memorable of the day, but may be given little legal weight if a strong British objection to his appearance is ultimately upheld by the judge. The UK said Mr Whitlam was only expressing his personal opinion on what the Australian public interest re-

quired. The former Prime Minister was otherwise a confident witness for the defence, though somewhat hideously bored when he said he had read Mr Wright's book.

Specifically, he said no terrorist group would be helped by information in the book, nor any hostile intelligence agency. No current activities of Australia's security and intelligence services would be impacted or handicapped by publication either.

In his judgment, he said, it was in Australia's interests that the book be published. The Australian public,

officials and parliamentarians should know how MI5 had operated and that their own services were not allowed to act in the same way.

Mr Whitlam went to great lengths to explain how Australia's Security Intelligence Organisation (Asio), before he came to office, had done what MI5 was still apparently able to do-break the law, burglar diplomatic premises, which selected targets, or worked infiltrate political parties.

Since the agencies had been made politically accountable in 1972, however, with parliamentary oversight and a monitoring institution, no illegal activities had been

condoned or allowed, he claimed.

As for Sir Roger Hollis, the former MI5 head who was involved in setting up Asio in 1942-43, Mr Whitlam said that if he was a Soviet "mole" that had to be known, whether his influence was no longer operative, or not. There may be persons still there, he added, explained by Mr Hollis, said Mr Whitlam.

The judge, however, directly queried the power associations of a holding, Mr Codd, who had declared that Sir Roger had had no continuing connection with Asio, advising only as its structure and having no role in recruitment.

Row over EEC West Bank boost

BY ANDREW WHITLEY IN JERUSALEM

A DISPUTE between Israel and the European Community over the marketing of goods from the Israeli-occupied territories has put in jeopardy the preferential treatment West Bank and Gaza exports are due to receive in the Common Market from January 1.

The dispute centres on the Israeli authorities' insistence that all agricultural goods exported from Israel — whatever the source — should be handled by Agrexco and the Citrus Marketing Board, the state marketing organisations.

This has been resisted by the European Commission, despite a recognition that marketing support in the highly competi-

tive EEC market could be very valuable to new Palestinian exporters.

What Community officials are above all concerned about is that any understanding permitting Israel to handle West Bank and Gaza exports could be interpreted, by extension, as tacit recognition of Israeli sovereignty over the region.

Access to the wealthy markets of Western Europe on an equal footing with Israel could transform the economic prospects of the neglected region — with possible far-reaching political consequences as well. But since 1967, when the territories came under Israeli control, both Israel and Jordan have actively

disseminated against their goods.

The aim of the European Commissions initiative, announced last October, was to end the anomalous treatment of the occupied territories.

Sidon was brought to a standstill when most shops and schools were shut in a general strike in protest against the fighting, believed to have claimed 500 deaths.

Two US Moslems of the New York-based National Council on Islamic Affairs yesterday told reporters they had discussed the release of foreign hostages with Lebanon's Supreme Shia Council.

Beirut camps pounded by Amal tanks

TANKS pounded Palestinian refugee camps in Beirut yesterday while south Lebanon was paralysed by a general strike. Reuter reports

Siad was brought to a standstill when most shops and schools were shut in a general strike in protest against the fighting, believed to have claimed 500 deaths.

Noisy demonstrations and a 24-hour walkout have occurred and more are expected, but no long-term industrial action such as Britain experienced in 1984.

On the island of Takashima, across the bay from Nagasaki, Japan's first modern coal mine was closed last week, putting more than 10,000 of the industry's 20,000 workers out of a job but even so, there will be no national strike.

The layoffs involve only the loss of a few days work a month, but they are widely believed to be the prelude to more drastic cuts.

Japan's highly efficient steel industry has been hit doubly hard by the sharp rise in the value of the yen in the past year. Sales of its main customer industries have been hurt and its own international competitiveness has been undermined. The industry is expected to suffer a collective deficit of ¥400bn in the current year.

Meanwhile, the Ministry of International Trade and Industry yesterday reported that, based on a poll of 110 leading manufacturers conducted early last month, manufacturing faced its worst employment crisis since the war.

Three leading Japanese steel companies, Nippon Steel, Kawasaki Steel and Kobe Steel, yesterday began to implement the first lay-offs in the industry since the Second World War.

The layoffs involve only the loss of a few days work a month, but they are widely believed to be the prelude to more drastic cuts.

Japan's highly efficient steel industry has been hit doubly hard by the sharp rise in the value of the yen in the past year. Sales of its main customer industries have been hurt and its own international competitiveness has been undermined. The industry is expected to suffer a collective deficit of ¥400bn in the current year.

Meantime, the Ministry of International Trade and Industry yesterday reported that, based on a poll of 110 leading manufacturers conducted early last month, manufacturing faced its worst employment crisis since the war.

jobs so quickly. And few of them want to leave their island home.

Nonetheless, Mitsubishi is confident of a peaceful settlement of the dispute. It is planning a retraining programme and job-placement service for all its workers. For their part, shopkeepers and local people on the island appear calm, almost fatalistic, about the community's eventual fate.

Takashima may be a long way from here, but Mr Maki had heard about, and drawn a lesson from, the 1984-85 UK coal strike. "Mrs Thatcher tried to close some mines and when she did that, labourers went on strike for a year. But, in the end, the workers lost and the mines were closed," he said. That will not happen in Japan, he says.

"In Japan, we try not to make workers unemployed, by finding them new jobs. This way is different from that of Europe," he said. However, in the present economic slowdown, he admitted that the process may not be a smooth one. Fifty-year old coal miners, he said, would be the hardest ones to help.

Mr Katsuyuki Itochi, manager of the brand-new Komatsu Electronics plant, says he intends to provide jobs and training for coal miners. "We (the companies of that area) have to do it. Nagasaki's only other business is tourism."

Mitsubishi's proposed redundancy pay is not over generous. Full-time workers will get between one year and three years' pay. Part-time workers will get much less, if anything. However, the company will cover moving costs and retraining. Local government officials are now negotiating with it for better benefits, as well as funds for attracting new businesses to Takashima.

As the banners hung by the protesting workers proclaim: "To protect our town is the responsibility of Mitsubishi."

Japanese mine town faces job losses with calm fatalism

BY CARLA RAPORT IN TOKYO

WESTERN-STYLE unemployment has arrived in Japan, but it is unemployment with a twist. Japan intends to reduce coal production by a third over the next five years, putting more than 10,000 workers out of a job, but even so, there will be no national strike.

Noisy demonstrations and a 24-hour walkout have occurred and more are expected, but no long-term industrial action such as Britain experienced in 1984.

On the island of Takashima, across the bay from Nagasaki, Japan's first modern coal mine was closed last week, putting more than 1,500 Japanese miners out of work.

Workers with red head bands sit cross-legged in a makeshift shelter outside the mine gates.

"I was raised here and my father too. I know everything about this mine. If it is closed it means the collapse of the town and the families," says Mr Noriochi Tanaguchi, a young miner.

The mine's owner says it intends to find jobs for all the Takashima workers, whether full-time or sub-contractors. At the same time, new industries are already taking root in the Nagasaki area with the help of local government incentives.

Engaged in new materials, electronics and precision tools, these companies are fast expanding.

Komatsu Electronics, for example, a subsidiary of the leading construction equipment maker, is planning to boost employment from 300 to 1,200 over the next few years.

The Takashima colliery, sole

source of employment on the island, is owned by Mitsubishi Coal Mining, part of the huge Mitsubishi industrial and banking group. The economic plight of Japan's coal industry is explained without any sentiment by Mr Akio Maki, head of the mine.

"Our accumulated loss over the last 10 years is ¥35bn (about \$212m). The days of government subsidies for domestic coal are coming to an end," he says. "So far, if 2,000 tons of coal were dug up, the government took it guaranteed. From now on we will mine only the amount demanded."

The situation is aggravated by the appreciation of the yen, which makes imported coal even more attractive.

The steel industry, which makes up 80 per cent of its coal needs. These days, however, coal companies are moving with alarming speed. In the Taiwanese mines were told of the closure of their mine only a few weeks before it happened. Few believe that the company can find them new

jobs so quickly. And few of them want to leave their island home.

Nonetheless, Mitsubishi is confident of a peaceful settlement of the dispute. It is planning a retraining programme and job-placement service for all its workers. For their part, shopkeepers and local people on the island appear calm, almost fatalistic, about the community's eventual fate.

Takashima may be a long way from here, but Mr Maki had heard about, and drawn a lesson from, the 1984-85 UK coal strike. "Mrs Thatcher tried to close some mines and when she did that, labourers went on strike for a year. But, in the end, the workers lost and the mines were closed," he said. That will not happen in Japan, he says.

"In Japan, we try not to make workers unemployed, by finding them new jobs. This way is different from that of Europe," he said. However, in the present economic slowdown, he admitted that the process may not be a smooth one. Fifty-year old coal miners, he said, would be the hardest ones to help.

Mr Katsuyuki Itochi, manager of the brand-new Komatsu Electronics plant, says he intends to provide jobs and training for coal miners. "We (the companies of that area) have to do it. Nagasaki's only other business is tourism."

Mitsubishi's proposed redundancy pay is not over generous. Full-time workers will get between one year and three years' pay. Part-time workers will get much less, if anything. However, the company will cover moving costs and retraining. Local government officials are now negotiating with it for better benefits, as well as funds for attracting new businesses to Takashima.

As the banners hung by the protesting workers proclaim: "To protect our town is the responsibility of Mitsubishi."

Japan's soaring land prices spark call for tax change

BY IAN RODGER IN TOKYO

A HIGH-POWERED advisory committee has called on the Japanese Government to raise taxes on farmland in rural areas and take other "far reaching" steps to meet the urgent need for more land for housing.

Housing is becoming a potentially explosive issue in Japan, as land prices, particularly in the Tokyo area, soar beyond the means of even the affluent to buy homes.

Land in Tokyo can cost over \$100,000 per square foot, and prices have been rising rapidly, partly because of the rush of foreigners seeking to do business in increasingly wealthy Japan.

According to a report from the National Land Agency last month, land prices in Tokyo's commercial district and affluent neighbourhoods have risen by as much as 90 per cent. A

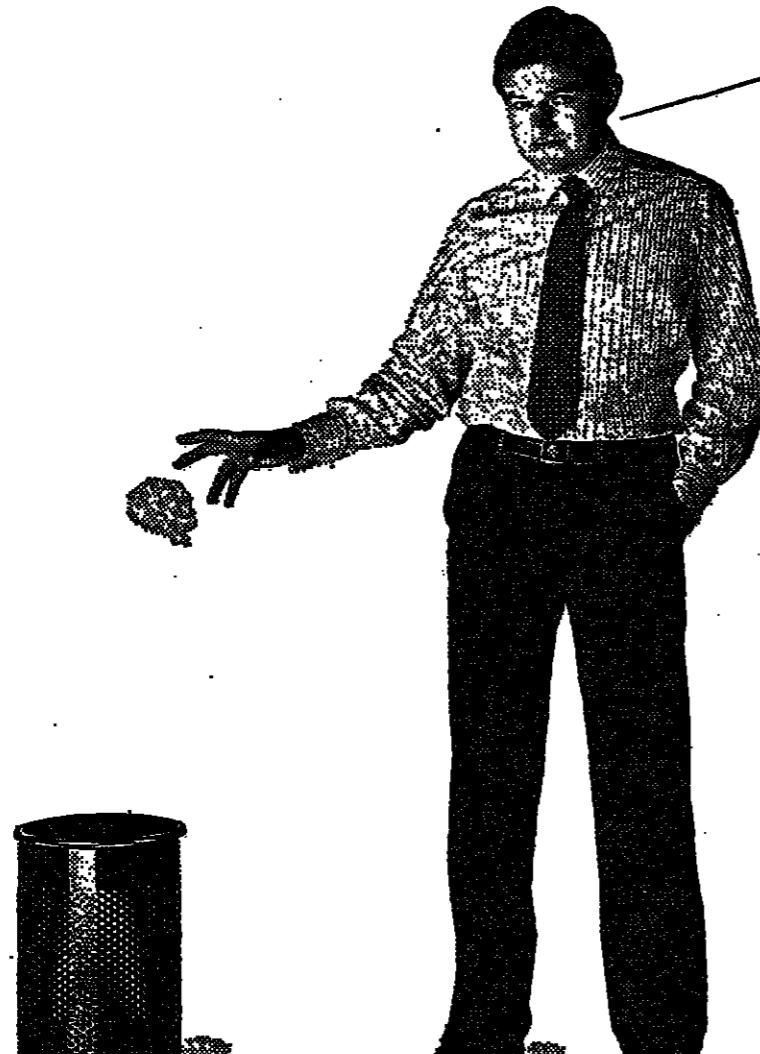
piece of land in the Ginza sold recently for \$25.5m (£110,000) per square foot.

Yesterday's interim report by a committee on restructuring the Japanese economy was expected to concentrate on all the measures that have dominated the political agenda in Japan this year, making the economy less dependent on exports, stimulating domestic demand and promoting imports.

The committee was chaired by Mr Haruo Maekawa, the former Bank of Japan Governor, who last year set up a similar group earlier this year that proposed a big restructuring of the economy.

However, this time, Mr Maekawa focused particularly on the housing problem, seeing it as an important block to the high living standards that will promote the development of the domestic economy.

Luckily, we make mistakes every day.

GEOFF UNWIN
MANAGING DIRECTOR, HOSKINS GROUP LTD.

As the saying goes, if you never make a mistake, you'll never make anything.

In the early days of the computer business, we all made a lot of progress by 'trial and error'.

To this day, the Hoskyns Group makes a point of experimenting, testing and learning from experience and, in the process, adding to our store of knowledge.

That's one of the reasons why we have become one of the UK's leading computer services companies.

Of course, research and development of this nature is only part of the Group's activity.

Our range of services is one of the largest in the UK. It includes consultancy and system building, education, hardware supply, turnkey systems and a variety of applications packages.

One of our specialities is the development of complete solutions for manufacturing, distribution, financial services and the public sector.

And our 'flagship' service: Facilities Management, whereby we take complete responsibility for all your DP requirements and staff, at your premises or ours.

The breadth of our service, and our philosophy of total commitment — treating every project as a joint effort between our team and yours — is a result of something we learned long ago.

The last thing most people want is a computer. The one thing everybody needs is the benefit that computers can bring.

To forget that would be the one mistake we could never survive.

hoskyns

WE'LL MAKE COMPUTERS WORK FOR YOU

Hoskyns Group Limited, Hoskyns House, 130 Shaftesbury Avenue, London W1V 7DN. Tel: 01-434 2171.

Issued by J. Henry Schroder Wag & Co. Limited, on behalf of Hoskyns Group Limited.

SCOTLAND

CHOSSEN

AS TOP

EUROPEAN

LOCATION

BY

WORLD'S

FASTESt

GROWING

PERSONAL

COMPUTER

COMPANY

Compaq Computer Corporation, the fastest-growing personal computer company in the world, is also the fastest ever to reach the Fortune 500.

The key to such startling growth is an unwavering commitment to quality and customer satisfaction.

When Compaq went looking for a first European manufacturing site they asked some demanding

questions. In Scotland they discovered a location that was absolutely right for them.

Right because all the support industries and infrastructure they require are already in place.

Right because a large percentage of their European market is in Britain.

Right because of the skills, quick wits and firm commitment of the

Scottish people.

Right because the Scottish Development Agency went to great lengths to offer a package tailor-made to Compaq's needs.

Scotland, like Compaq, offers quality and customer satisfaction. That's why they are such compatible partners.

LOCATE IN SCOTLAND.



“SIB LAUTRO FIMBRA”

The language of
financial consumer protection
since 1986.

“EAGLE STAR”

The language of
financial consumer protection
since 1807.

Even the professionals may find the ‘alphabet soup’ of the new financial services regulatory bodies a mite confusing.

On top of that advisers must now wade through hundreds and hundreds of pages of legalistic prose which will affect the way they conduct their business.

For all advisers Eagle Star has a simple message.

The new Act, and its consequent

regulations, simply endorses the way you probably already operate.

That means asking three basic questions about a company before you recommend one of its products to your clients.

How financially stable is it?

How efficient is it in helping you to look after your clients?

Will it still be there to pay out competitively on maturity?

We fully support the principles

underlying the Financial Services Act and when you, as an independent financial adviser, recommend Eagle Star you can do so secure in the knowledge that our financial strength, quality of customer care and investment performance will satisfy your clients' needs.



Eagle Star

WORLD TRADE NEWS

Seven oil groups bid in Indian offshore round

BY JOHN ELLIOTT IN NEW DELHI

SEVEN international oil companies including British and Shell from the UK yesterday lodged bids with the Indian Government for surveying and exploration contracts in the country's third round of offshore tenders.

The others are Chevron Amoco, and Albion of the US, Broken Hill (BHP) of Australia, and International Petroleum Corporation of Dubai.

The companies have lodged seismic survey and exploration bids for blocks with production-sharing off India's west and east coasts. The Government hopes to start consultations in January so that contracts can be awarded by next April.

This is the best response India has had in its three rounds and was described last night by Mr G. V. Ramakrishna, Secretary of the petroleum ministry, as "satisfactory".

No company bid in the second round in 1983. Only Chevron came to an agreement in the first round in 1982 and it withdrew early last year after sinking three dry wells costing \$22m (£22.6m).

This time the Government offered the companies tax and other concessions in the hope that these, plus the gradual opening up of the Indian economy would be sufficient incentive to attract international bids.

India urgently needs major new oil discoveries to boost its domestic production which has almost levelled off at around 30m tonnes a year, after several years of rapid growth in the

wake of major oil finds in the Bombay High Field.

Demand is rising faster than the rate of new discoveries and the country is only between 65 and 70 per cent self-sufficient. So, the Government hopes that exploration started next year should yield oil in the 1990s when international prices may have hardened again.

The blocks offered are in the Saurashtra and the Konkan-Kerala Basins on the west coast, and the basins of Cauvery, Palar, Krishna-Godavari, and Mahanadi on the east.

The work will supplement a limited amount of offshore exploration by the government-owned Oil and Natural Gas Corporation and Oil India, and on-shore exploration in which the Soviet Union is active.

The Indian Government hopes early next year to award contracts to private-sector companies for development of two major oil refineries in partnership with public-sector corporations at Karnal in the northern state of Haryana, and Mangalore in the southern state of Karnataka.

Shell of the UK is a front runner to take a stake of up to 40 per cent in Rs 15bn (\$811m) Karnal refinery which will have a capacity of 6m tonnes of crude a year. Its rivals are Essar and part of the Birla family empire, both Indian companies.

Chevron is offering technology without any equity stake on both refineries, and Shell is also believed to be willing to enter technology-only deals.

The Soviet Union has decided not to bid for either projects.

West Germans, Hungarians in VCR joint venture

BY LESLIE COLITT IN BERLIN

EASTERN EUROPE'S first joint venture with a western company to produce colour TV sets and video recorders (VCRs) has been agreed on between Standard Elektrik Lorenz (SEL) of West Germany and Hungary's most innovative retailer, Skala-Coop.

SEL, which is a subsidiary of ITT, said the joint venture will eventually produce 100,000 colour TVs and VCRs annually in Hungary.

The output, estimated to be worth about DM 65m (£22.4m) a year, will be sold in Hungary and, it is hoped, exported to other east European countries. About three-quarters of production is to consist of TV sets.

SEL is taking a 35 per cent stake in the joint company by providing equipment and technology. It will be the largest manufacturing joint venture in Hungary, which, like other eastern European countries, is anxious to co-operate with western manufacturers.

Oil price fall 'fails to damage East-West trade'

BY WILLIAM DULFORCE IN GENEVA

EAST-WEST trade in the first half of this year held up better than expected after the collapse in the price of crude oil, the UN Economic Commission for Europe (ECE) reports in the latest edition of its Economic Bulletin for Europe.

Soviet exports to the west fell by only 7 per cent in value, according to Soviet statistics, while comparable western figures show an increase of 5 per cent.

Soviet trade was expected to be badly affected by the slump in the oil price, since 80 per cent of its earnings derive from crude oil and from fuels with prices linked to it.

The ECE has difficulties in reconciling eastern and western statistics but it does pinpoint trends. The ECE covers western and eastern Europe, including the Soviet Union and North America.

The relatively favourable outcome for Soviet exports is attributed to an increase from the depressed level of 1985 in last year.

Philips, AT&T plan US medical systems link-up

BY LAURA RAUN IN AMSTERDAM

PHILIPS, the Dutch electronics group and AT&T, the US telecommunications giant, are planning jointly to market medical systems involving radiology and other diagnostic imaging equipment in the US.

The aim is to provide complete systems by combining the forces of Philips' Medical Systems unit which is a world leader in diagnostic imaging and radiation therapy equipment, with AT&T, which is a world leader in communications and data management.

The two companies, which have a joint venture in public telecommunications, hope to achieve better economies of scale in the US health-care industry which is slowing after years of strong growth. Philips

also faces stiffer competition because of the lower dollar which has made US-made products cheaper.

The two companies' sales forces will co-operate in marketing systems that digitally generate a body image and then store, retrieve and communicate it. The products will include digital-image generation systems, fibre optic networks and data bases, optical (laser-read) storage archives and video-screen diagnosis.

In the US, the product line will be known as "Comview" and outside the US as "Marcom," which stands for Philips' medical archiving and communications systems, and will be sold through Philips.

EEC puts financial power into windmills

By William Dawkins in Brussels

The EEC is backing three contracts worth a total of Ecu 20m (£11m) to build large power generating windmills in Britain, Denmark and Spain.

The European Commission announced yesterday that it will put forward a third of the cost of the projects, the leading contractors for which will be the main electricity utilities in the countries concerned, the Central Electricity Generating Board in Britain, Spain's Asenel and Denmark's Elsam.

Design and construction is expected to be sub-contracted to small and medium sized companies.

The smallest of the wind turbines will be built at a cost of £1m at Rotherham in Kent in the UK. It will be completed at the end of 1988 and be capable of producing 1 MW.

Cabo Villano in Galicia is to get a 1.2 MW windmill while the largest 2 MW machine is going to the Danish port of Esbjerg.

Cosponsors for the three projects are the Danish National Wind Programme and its equivalents in the UK and Spain.

Bonn seeks fresh Airbus financing

BY DAVID MARSH IN BONN

THE WEST German government is exploring ways of bringing big domestic companies such as Siemens and Daimler-Benz into the financing of the European Airbus manufacturing programme.

To make private sector participation more attractive, the Bonn government is proposing that it formally take over some of the debts of Deutsche Airbus, the subsidiary of Messerschmitt-Bölkow-Blohm (MBB).

The Government has made no secret in recent weeks of its worry over the mounting costs of the Airbus programme.

Increasing Deutsche Airbus' share of Airbus development financing costs—which are at

present borne 85-90 per cent by the Bonn government—would represent one way of increasing the stake of private industry in the airliner venture.

Airbus—whose other shareholders are Aérospatiale of France, British Aerospace and CASA of Spain—is also seeking more cash pledges from the European governments to back its proposed A 330 and A 340 programmes to build new airliners for the 1990s.

Increasing Deutsche Airbus' share of Airbus development financing costs—which are at

present borne 85-90 per cent by the Bonn government—would represent one way of increasing the stake of private industry in the airliner venture.

Additionally, the Government believes that outside companies, some of which are already involved as shareholders in MBB, could also take a direct stake in Airbus financing.

Apart from Daimler and Siemens, other candidates include Bosch, BMW and the other big German aerospace group, Dornier.

C & W runs into more criticism in Japan

By Ian Rodger in Tokyo

THE INVOLVEMENT of Cable and Wireless of the UK in the management of a proposed competing telecommunications utility in Japan has come in for further criticism.

Mr Masao Maekawa, president of Kokusai Denshin Denwa (RDD), Japan's international telecommunications utility, said yesterday there was no difficulty in his view about foreign companies taking an equity stake in a telecommunications undertaking, "but the question is whether a foreign company can be involved in the operations."

C & W is a leading partner along with the Japanese trading group, C. Itoh, in a consortium that is bidding for the franchise to operate Japan's second international telecoms utility.

A decision between two consortia competing for the franchise is expected soon.

Mr Maekawa, a former Bank of Japan governor, pointed out that the telecommunications business was not entirely free in any country and Japan was no exception.

His view was that the extent to which foreign companies should be allowed to participate in such ventures in Japan "should be decided by the Minister of Posts."

McDonnell near pledge to develop new jet

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

McDONNELL DOUGLAS, the US airliner manufacturer, is on the verge of a formal commitment to develop its MD-11 medium-to-long-range airliner. The aircraft will replace its DC-10 trijet.

Between now and the end of this year, several airlines, in the US and elsewhere, are expected to announce decisions to buy the tri-jet MD-11, subject to McDonnell Douglas going ahead with the aircraft.

British Caledonian, Swissair and American Airlines of the US are believed to be close to decisions. None of these operators, however, is prepared to commit to a formal commitment to launch the MD-11 before the end of this year.

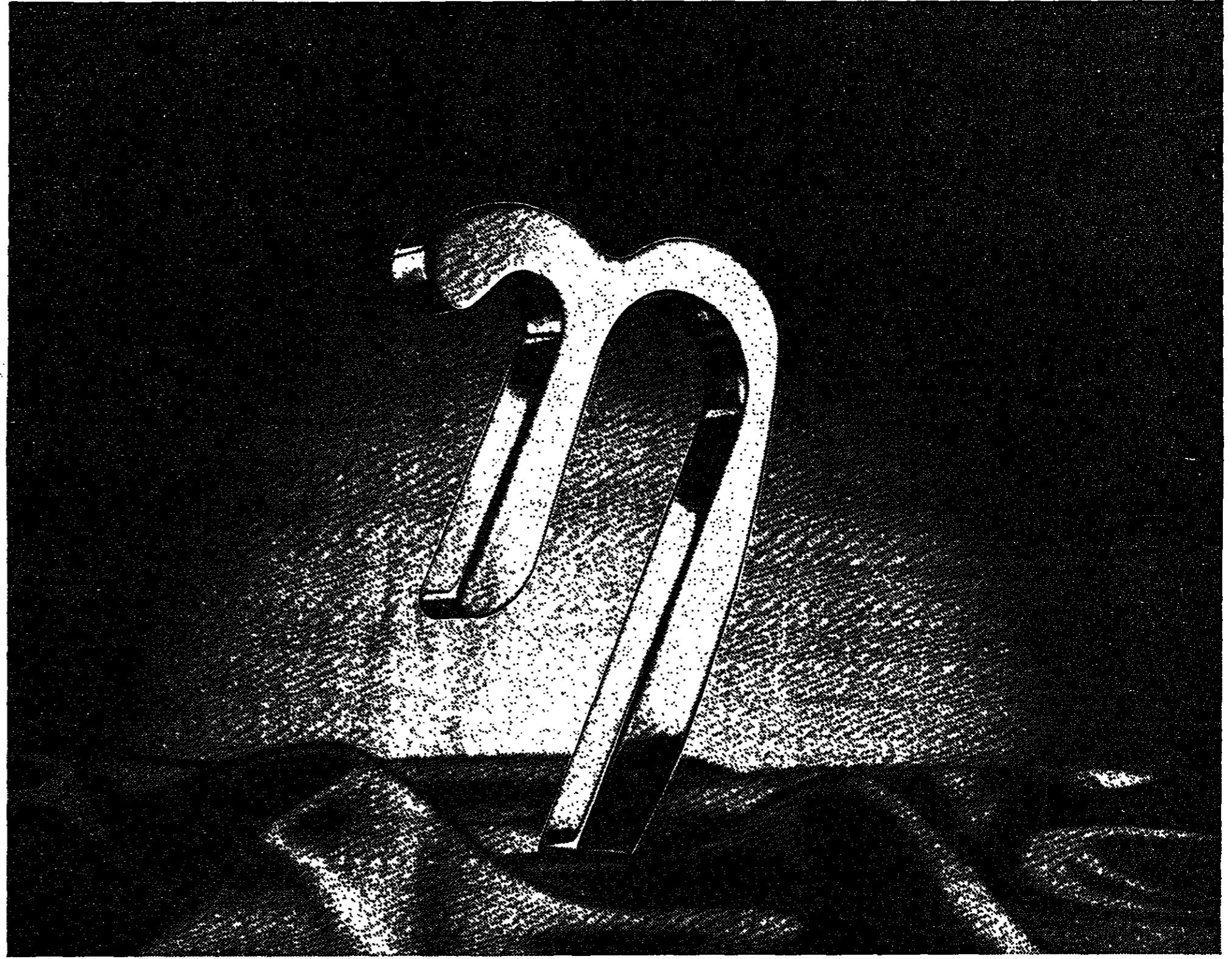
It would also oblige Boeing to consider seriously whether to commit its rival version of the 747 Jumbo jet, the Advanced Short Body model, to production, to avoid being deprived of orders from airlines seeking long-range airliners with payloads below those of conventional Jumbo jets.

The aim of all these aircraft is to cater for airlines with routes over 8,600 miles non-stop where traffic densities do not justify using bigger conventional Boeing 747 Jumbo jets that can seat up to 400 passengers or more.

The average payload would be about 330 passengers.

Mr Louis F. Harrington, vice-president and general manager for advanced products for the Douglas Aircraft Division of McDonnell Douglas, said recently that a formal commitment to launch the MD-11 would be likely before the end of this year.

He said the McDonnell Doug-



In Energy Efficiency Year what could be more appropriate than news of major energy savings and greater productivity in British industry? Well, this year 28 UK companies between them have saved nearly £1 million on energy and £2.1 million in all by switching to electricity, with an average payback of less than two years.

As if that weren't reward enough, each one also received a regional PEP (Power for Efficiency and Productivity) Award—the Electricity Supply Industry's way of recognising companies who have made more effective use of energy and reaped major benefits.

Productivity up with 80% energy cost saving

Now congratulations go to the two national winners: Lennox Foundry Limited, who have reduced energy costs by 80% and produce better castings faster since switching from oil-fired to electric melting. And

Peugeot Talbot's Ryton car plant, where electric infra-red curing is helping to achieve lower warranty claims and higher standards of finish than in any other Peugeot factory in Europe. Overall savings repaid Peugeot's investment in just four months.

Working with their local Electricity

Board Industrial Sales Engineer (ISE) more and more companies of every size and type are cutting energy costs and improving efficiency and productivity.

Your ISE can't promise you a PEP Award in 1987 but he can help you profit from the unique benefits of electricity.

You'll find that in the search for maximum efficiency and productivity electricity can offer some very effective solutions.

Please send, with your company letterhead or business card attached, to: Electricity Publications, PO Box 2, Feltham, Middlesex TW14 OTG.

Please send me the PEP brochure and a VHS video tape showing how regional PEP winners have benefited from the switch to electricity.

Please arrange for an Industrial Sales Engineer to contact me.

Name _____

Position _____

Company _____

Address _____

Post code _____ Tel _____

The energy-efficient switch

INVESTELECTRIC

The Electricity Council, England and Wales

Energy for life



1/243

AMERICAN NEWS

Reagan budget aims to meet deficit target

BY STEWART FLEMING, US EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan will submit to Congress early next year a proposed federal budget which will meet the Gramm-Rudman target, half of cuts from this level which will be needed to meet the 1988 budget deficit target of \$105bn laid down in the Gramm-Rudman-Hollings budget law, Mr Larry Speakes, the White House spokesman, said yesterday.

Mr Speakes also suggested that the White House would again slow the growth of defence spending. The 1988 budget review could call for a 3 per cent increase in defence spending in real terms from the \$290bn in budget authority which was approved by Congress for the 1987 budget.

The defence increase cited by Mr Speakes would take authority for defence spending to \$305bn. This is some \$10bn below the Administration's expectations published in the mid-session review of the budget in the summer.

But administration officials conceded yesterday that Mr Caspar Weinberger, the Defence Secretary, has yet to accept the proposed defence spending level.

The White House is working on the assumption that the 1987 budget will be about \$163bn.

Canada Liberals set for resurgence in popularity

BY BERNARD SIMON IN TORONTO

CANADA'S Liberal Party, the main parliamentary opposition, is expected to enjoy a resurgence in public popularity over the next few months in the wake of the strong endorsement given at the weekend to the leadership of former prime minister Mr John Turner.

Turner, to a party convention in Ottawa overwhelmingly defeated a bid to review Mr Turner's position. This was launched by members who have been dissatisfied with his performance since the Liberals suffered a humiliating defeat in the September 1984 general election.

The 76 per cent vote in favour of Mr Turner was con-

Argentina begins talks on fresh IMF loan

By Tim Coone in Buenos Aires

TALKS between the Argentinean Government and the International Monetary Fund were due to begin in Washington yesterday over a new standby loan and compensatory finance to meet trade and debt obligations up to the end of 1987.

The Argentinian negotiating team is led by Mr Jose Luis Machado, the central bank president, and Mr Mario Brodersen, the Finance Minister.

A total of \$1.55bn is being sought by Argentina—\$1.2bn as a new standby loan and \$350m in compensatory finance for the heavy fall in export earnings.

Persistent low world prices for grains and beef, Argentina's main exports, have caused serious concern within the Government for the country's long-term economic recovery. Foreign exchange earnings are expected to be some \$1.5bn down on 1985, causing a contraction in the visible trade surplus to less than \$3bn this year.

This greatly constrains Argentina's capacity to meet payments on its \$50bn foreign debt, the Government says, and has prompted its negotiators to push harder for more favourable terms in its debt refinancing packages.

The recent \$12m Mexican refinancing package, in which further finance will be forthcoming if the oil price falls below \$30 per barrel, is being seen as a useful precedent by the Argentinians who argue for a similar "trigger" clause in its own agreement with the IMF.

This could lead to further lending to floor prices for grain and beef exports.

Most critical of all to the success of the negotiations will be whether the IMF and the foreign banks are prepared to accept Argentinian growth estimates of some 5 per cent for 1987, which will have important implications for both the fiscal deficit and import levels.

The ability of the Liberals to capitalise on Mr Turner's decisive victory will depend heavily on their ability to formulate a coherent policy platform.

The Government is going into an election year and has stated that it is only prepared to negotiate a debt restructuring programme on the basis of projected real growth in the economy.

Charles Hodgson reports from New York on the long-running dispute at USX

War of attrition with steel industry unions

INDUSTRIAL relations in the US steel industry have come a long way since a scorching July day in 1982, when nine strikers and seven Pinkerton agents were shot dead in a running gun battle outside Andrew Carnegie's Homestead steel works near Pittsburgh.

But the strike at USX, the nation's largest steelmaker which in its former incarnation as US Steel bought out Carnegie in 1901, has quietly become the longest running dispute in the history of the United States steel industry.

Talks to end the stoppage, which began on August 1, broke down at the end of last month. With no date set for a resumption of negotiations between USX and the United Steelworkers of America, the dispute looks set to drag on well into the New Year.

It has halted production at all USX plants and idled 22,000 workers in eight states. At issue is not only a contract cutting wages and reducing benefits—concessions that the union has already accepted at USX's major rivals—but also the company's insistence that it should be allowed to subcontract more work to outside plants.

USX is standing firm on subcontracting, which has cost the union jobs, despite agreement by its competitors to restrict outside work in their negotiations with the steelworkers.

The irony of the strike is that it has so far had little effect either on the industry or on the US economy. In 1985, when steelworkers last walked out in a major dispute, a million blue-collar workers across the US were idled amid fears of a national recession. It took a Supreme Court order to get the steelmen back to work after four months.

The apparent lack of concern over the present dispute reflects the diminished role that falling demand and cheap imports have forced on the once all-powerful steel giants, but also the huge overcapacity now burdening the industry.

USX's main rivals, Bethlehem, Indiana, National and Armco, have moved swiftly to plug the gap left by the stoppage (which the company describes as a strike and the unions as a lockout), putting on extra shifts to boost production.

The company's clients had also seen the labour trouble brewing and laid in extra supplies. The last half of the year is traditionally a slower time for steel consumption and major customers such as the car and white goods industries have themselves suffered high stock levels and a downturn in demand.

The strike has proved extremely costly for USX, pushing it back \$183m into the red

from their rival's problems have not materialised.

USX, which controls about one fifth of the domestic market, had stockpiled in anticipation of the walkout. Those stocks only started to run out in the past few weeks.

The company's clients had also seen the labour trouble brewing and laid in extra supplies. The last half of the year is traditionally a slower time for steel consumption and major customers such as the car and white goods industries have themselves suffered high stock levels and a downturn in demand.

The strike has proved extremely costly for USX, pushing it back \$183m into the red

in the third quarter after making a small profit in the previous three months. It is now putting the finishing touches to a major restructuring plan, designed to raise \$1bn, largely by spinning off its chemical operations and prised off assets, and the sale of its steelholding centre.

Pittsburgh-based USX has been the target of unwelcome takeover attention by Mr Carl Icahn, the New York corporate raider, whose \$8bn offer, although now technically lapsed, has not yet been formally withdrawn.

The war of attrition with the unions has renewed fears that USX, which formerly was synonymous with the industry, as with the title "Big Steel", might further reduce its commitment to steelmaking.

Under Mr David Roderick, its 63-year-old former US marine chairman, the once cocky USX, a faceless name which underlined the shift away from steel into oil and gas, which came to account for half the group's \$19bn annual sales.

US Steel was forced to diversify to survive, hamstrung by outdated plant and production technology and faced with a dramatic increase in foreign competition and shifting patterns of demand for steel.

More than 110,000 workers have lost their jobs and 91

plants been closed, cutting capacity from 36m tons a year to about 28m, during Mr Roderick's austere seven-year regime.

The uncertainty generated by the dramatic reshaping and the stand-off with Mr Icahn has been aggravated by the strike. Signs of disaffection on the picket lines are likely to increase once workers' unemployment benefits begin running out in January and they have to get by on \$60 per week strike pay.

USX is clearly prepared for a long fight. Mr Roderick warned earlier this month that failure to reach a settlement by November might mean that plants remained closed until April or May.

Mr Bruce Johnston, the company's vice president, was even gloomier, saying that the collapse of the talks put the company's second quarter prospects at risk too. He warned the unions that the continued strike "heightens the risk involved in our commitment to steel."

The chief union negotiator, Mr James McGeehan, found an apt metaphor to describe the current state of relations with USX. Some progress had been made, but major problems remained, he said: "We have run into a steel wall."

Scaling that wall could mean a further step by USX away from the industry it once dominated.

UN close to bankruptcy, Secretary General warns

BY OUR UNITED NATIONS CORRESPONDENT

THE United Nations has been on the brink of bankruptcy for months and will enter 1987 with only \$10m in hand, substantially less than the funds needed for one week's operations, the secretary-general Mr Xavier Perez de Cuellar said in a report to the General Assembly.

Identifying the US only as "the largest contributor," he said the main problem was its failure to pay about one-half of its UN assessment this year—about \$150m. Unless national legislation were amended, this payment could well be off in 1987. Even so, it had been barely possible to meet obligations on time, including staff salaries, and there was the strong possibility of a sudden interruption of services.

The US Congress, in defiance of obligations imposed by the UN Charter, has severely restricted US Government payments to the organisation.

France has pledged to help out by making its \$44.5m assessed contribution at the start of the year. Britain, Canada and the Nordic countries also are expected to pay promptly as they did this year.

Mr Perez de Cuellar said economies he instituted had saved the UN \$67m this year and would have to be continued, for a somewhat greater saving in 1987. Even so, it had been barely possible to meet obligations on time, including staff salaries, and there was the strong possibility of a sudden interruption of services.

A senior official at the Soviet Embassy in Buenos Aires said the fishing agreement is within the framework of our bilateral commercial relations with Argentina.

Moscow 'not to seek Falklands fishing licence'

BY JOSEPH MANN IN CARACAS

THE Soviet Union's fishing fleet will not seek licences from British authorities to fish around the Falkland Islands, according to Soviet officials.

Tim Coone reports from Buenos Aires.

The signing of a bilateral fishing accord between Argentina and the Soviet Union earlier this year was one of the reasons cited by the British Government for announcing a 10-mile fisheries protection zone around the Falklands at the end of October. This is due to come into force on January 1 next year.

A senior official at the Soviet Embassy in Buenos Aires said the fishing agreement is within the framework of our bilateral commercial relations with Argentina.

Venezuelan private foreign debt deal under fire

BY JOSEPH MANN IN CARACAS

A GOVERNMENT proposal designed to help solve the Venezuelan private sector's long-standing foreign debt problems has come under attack from Venezuelan business and politicians.

The proposal, made public about a week ago, calls for foreign exchange futures contracts for Venezuelan companies whose foreign debt has been declared "eligible" by the Government.

The plan covers about \$6.9bn in foreign debt, out of a total private sector foreign debt estimated at \$12.813bn. Foreign bankers have been pressing Venezuelan officials for some kind of private sector debt plan since a major devaluation of the currency in 1983.

Politicians from the ruling party, Democratic Action, and the main opposition group, the Christian Democrat Copei party, expressed serious reservations about the plan.

An important labour leader said that any debt scheme involving government subsidies for the private sector should be tied to capital repatriation.

• LUXEMBOURG • MUNICH • ZURICH • CHICAGO • LOS ANGELES • PARIS • FRANKFURT a/M • LONDON • NEW YORK • BRUSSELS • BUDAPEST • MUNICH • SINGAPORE



Banco di Sicilia

is pleased to announce
the opening
of its subsidiary

Banco di Sicilia
INTERNATIONAL S.A.
14, Avenue Marie Thérèse
Luxembourg
Tel. 454040-1 Telex 60563

CHICAGO • LOS ANGELES • SINGAPORE • PARIS • LUXEMBOURG

NOTICE OF REDEMPTION

Consorzio Di Credito Per Le Opere Pubbliche (Public Works Credit Consortium)

Public statutory body established by Decree No. 1027 of September 2, 1919,

converted into Law No. 685 of April 14, 1926.

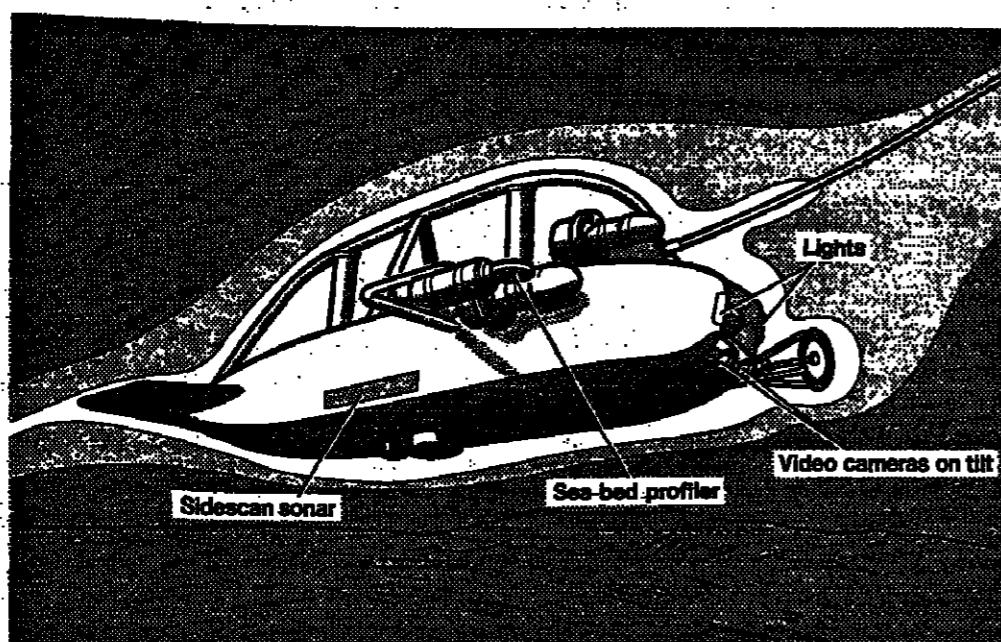
U.S. \$50,000,000 P.W.C. 28-Year Guaranteed Bonds of 1979

Special Edition Due January 3, 1986 Generated by The Republic of Italy

Serial Number: 1001 through 1000

Serial Number: 1001 through 1

TECHNOLOGY



Trawling for business with mechanical fish

A SOVIET submarine has run aground off the UK coast and locating it is a matter of priority for a team of Royal Navy technicians. Helping them, if any such incidents occur in the future, may be a large mechanical "fish" that is towed behind a survey ship.

Such a device is under development at RUMIC, a small engineering company in Barrow-in-Furness, Cumbria, UK. It promises to be able to inspect large tracts of ocean quickly and cheaply, by incorporating television and sonar sensor technology, and having the ability to be towed at speed or move slowly under its own power.

The fish will be dragged behind a ship at the relatively high speed of 5 knots, all the time using sonar equipment to pick up information on nearby objects. If and when the scanners show anything of interest — such as a dark shadow that could indicate a submarine hull — engineers on the ship order the fish to swim away to obtain detailed images of the object using TV cameras.

While its TV cameras are switched on, the machine remains linked to the ship by an "umbilical cord". This acts as a conduit for signals sent between the fish and engineers on board the support vessel.

The ship, however, slows to about half a knot, allowing the mechanical contraption beneath the waves to steer itself under power of its own thrusters. The cord lets the fish roam up to

Peter Marsh looks at a group of companies seeking to reduce their dependence on the oil industry.

500 metres either side of the ship.

In this way, the towed system, which requires about £1.5m for further development, would combine both quick scanning of the oceans using sonar and detailed inspection using TV. Normally, these surveillance methods require separate underwater vessels.

Vista Ventures, a venture-capital organisation in London, has agreed to contribute some of the project's development costs. Other possible sponsors are the UK Energy Department's Offshore Supplies Office and Saipem, the Italian offshore engineering company. The latter thinks the new device would help it in inspection of underwater pipelines.

Assuming the development goes ahead, work on the system may be shared by a group of about 15 companies in the Barrow area, many of which specialise in offshore engineering for the oil industry. As part of moves to diversify away from this sector into other areas of technology, the Barrow concerns are considering joining forces in an informal consortium (see accompanying story).

Unity on north west frontier

A REDUCED dependence on the oil industry has become a central goal for a group of technology-based companies in the Barrow area. The concerns have evolved mainly by people leaving Vickers' shipbuilding group and its offshore-engineering offshoots.

In recent months, the Barrow companies have considered forming themselves into a loose consortium, to be known as the Furness Technology Centre. This would bid for contracts on behalf of companies in the area.

The plan has been devised by the companies in conjunction with Mr Malcolm Cross, chairman of the Furness Business Initiative, an enterprise agency in Barrow. Mr Cross says that the consortium would try to steer the concerns into areas of engineering away from oil-related work.

According to Mr Roger Chapman, managing director of Barrow-based RUMIC, the consortium could help some of the local companies to survive. The concerns suffer the

general disadvantage that, due to Barrow's geographical position in a remote corner of north west England, they are a long way from most of Britain's industrial centres.

Furness Underwater and Engineering, the largest of the Vickers' spin-offs, was set up in 1978 and has had some success in moving into non-oil areas. The company, which two years ago was bought by Inchcape, the trading group, has annual sales of £2m, 60 per cent of this for the oil business.

Mr Peter Redshaw, managing director of System Technologies, another Vickers offshoot, says that about two years ago, anticipating the recent fall in oil prices, he "mentally diversified," away from aiming his activities only at the oil industry. His company is working on a number of non-oil-related projects, including graphical systems for computers and electronic devices for the car industry.

Orcina, a company in Ulverston, near Barrow, set up by Mr Mike Etherwood and Mr Mark Carson, former Vickers engineers, is trying to broaden into general engineering (for example for the nuclear industry) as well as working on oil-industry studies for customers such as John Brown and BP.

Other companies in the Barrow area set up as a result of splintering from Vickers include Dudson Electronics (which specialises in underwater lighting), SEL (general research), TRONIC (connectors for subsea pipelines) and BUE Hydraulics (pipe technology).

Optics will hit market for phone exchanges

By David Thomas

THE increased use of fibre optics in telecommunications is likely to lead to a decline in the market for public telephone exchanges, according to a new report by International Resources Development, a US market research company.

The design of telecommunications networks depends on the relation between the cost of switching and transmission facilities, the report says.

It argues that this relationship has been radically altered by fibre optics, which will eventually lead to a steep reduction in the cost of transmission.

"With optical transmission systems that can operate at several gigabits (125m characters = 1 gigabit) per second just about to hit the market, nothing else will be able to touch fibre optics for cheap wideband transmission," says Lawrence Gasman, who co-ordinated the report.

He continues: "Some of the switch manufacturers are struggling now, but just wait and see what happens when the carriers fully understand what they can do with fibre optics."

The report predicts an era of more centralised switching, with a move away from the present complex hierarchy of local and regional switching centres.

Where optical fibre is laid it will make "backhauling" increasingly economic. Backhauling is the switching of circuits over apparently irrational routes going from Washington to New York via Chicago, for example.

Fibre Optic Telecommunications Opportunities IRD, 6 Prowitt Street, Norwalk, Connecticut, 06855 US, \$1,850.

RUMIC has worked with British Telecom in projects to lay cable under water. It is involved in studies to devise novel automated vehicles which could disarm mines at sea. Such projects could be of interest to the Defence Ministry and other military authorities. RUMIC is also trying to diversify geographically. It is working on automated underwater vehicles with Technomare, an Italian offshore engineering company, and is involved with Heron Systemtechnik, a West German company, in a scheme to build a subsea vessel for use by divers.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company will supply the board, called Micro Eye, and a suitable camera with stand for £295. The board alone costs £295. The system works by "grabbing" a single frame from the TV signal, digitising it and storing it on the PC's magnetic disk. The images captured can be merged with text using word processing software.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no opportunity for the freshly cleaned steel to be affected by moisture or atmospheric dirt. Thus, work can continue in fog, high humidity and drizzle, without risk of rust formation. Work programmes can therefore more easily be kept on schedule.

The company claims that the quality of the priming is maintained, even when application takes place in adverse weather conditions. There is no

UK NEWS

EEC attacks US telecommunication moves

BY TERRY DODSWORTH AND DAVID THOMAS

THE FIRST NAPOLEON MALT WHISKY.

The Glenlivet dynasty can be traced back to the eighteenth century when M. Bonaparte's rule began. Today, Scotland's first malt whisky is also first choice in Paris.

Scotland's first malt whisky.



PROFESSIONAL DOMINO compsoft - SOFTWARE

Integrated training and presentation package - 1986 RITA Award Winner
Call 04868 25925 for brochure
POWER WITHOUT PROGRAMMING

THE EUROPEAN COMMISSION was "deeply disturbed" by recent moves in the US to discriminate against European suppliers to the American market, Mr Michel Carpenter, the director general of Telecommunication Information Industry and Innovation at the EEC, said yesterday.

Speaking at the Financial Times conference on world telecommunications before an audience which included several US regulators and trade representatives, Mr Carpenter said that he was also worried by protectionist pressures in the US Congress which could lead to a "substantial" deterioration in international trade relations.

Mr Carpenter's remarks refer to moves by the Federal Communications Commission in the US to discriminate against sales of equipment made by Siemens of West Germany to American telephone companies. The EEC has taken this action because of West German pressure on France to allow Siemens to take over CGCT, the French telecommunications company which AT&T of the US also wants to acquire.

In addition, Mr Carpenter highlighted the difficulties facing European companies in breaking into

the American market, and the EEC's growing trade deficit in telecommunications. In 1985, the EEC deficit with the US grew by 25 per cent against the previous year, and with Japan by 51 per cent.

At the same time, EEC exports to the US were in relative decline, falling from 4.4 per cent of the American telecommunications market in 1978 to 3.6 per cent in 1984.

Mr Carpenter argued that in order to become more competitive the EEC needed to rationalise the present fragmented structure of its telecommunications industry. This could be achieved, he said, partly by developing a system of common standards throughout Europe and partly by using the deregulation process to stimulate new services.

Opening the conference, Sir Donald Maitland, argued that a comprehensive world telecommunications network would probably exist by the turn of the century.

However, further progress on telecommunications liberalisation was essential. In particular, US and Japanese markets must be open to European telecoms companies in return for Europe dismantling its internal barriers.

Mr Giles Shaw, UK Trade and Industry Minister, argued that tele-

communications liberalisation was a vital process: those countries which had carried it out had enjoyed growth in and diversification of their markets. However, telecommunications still remained one of the most protected industrial sectors internationally.

The days of pure national suppliers, geared solely to their domestic markets, were over. Already, there were remarkable international mergers and alliances between companies previously regarded as competitors.

Development of European telecommunications standards, for areas such as integrated services digital networks, was crucial to this process.

However, it was also important that European standards should be as simple as possible, because otherwise enterprises might be stifled.

European collaboration on research and development was also important.

Liberalisation had led to a series of milestones in the US industry, according to Mr Morris Tanenbaum, vice-chairman of AT&T.

By the start of next year, long-distance rates in the US would have fallen by 25 per cent while the in-

crease in local rates had been modest. More than 175 companies were line with costs in continental Europe than NTT had been given approval to provide phone and leased line services where the market is expected to grow by 5 to 6 per cent a year.

Their prices for leased line services were roughly 25 per cent lower than NTT's, and they intended to offer telephone services from next autumn.

Moreover, about 200 companies had said they would like to offer value-added network services, where annual growth rates were expected to be about 8 to 9 per cent.

Professor Carl Christian von Weizsaecker of Cologne University and a member of the West German Monopoly Commission, argued that continental European countries ought to move towards a policy of demobilising their public telephone utilities.

Developments in Japan, the US and the UK, he said, along with the fact that telephone companies were increasingly becoming service enterprises rather than government administrations, suggested that the utilities ought to be allowed to enter other markets, but without the privileges of monopolists.

An additional reason for demobilising was the current distortion in tariffs, which tended to be out of line with costs in continental Europe than NTT had been given approval to provide phone and leased line services where the market is expected to grow by 5 to 6 per cent a year.

A truly European telecommunications market would help the European telecommunications industry compete with the US and Japan, according to Sir George Johnson, chairman of British Telecom.

There might, for example, be two or three competing but interconnected European long-distance operators.

European services over local networks could also be encouraged, as indeed was already happening through the abolition of minimum of entitlement.

New services, in particular, should be created as soon as possible, not necessarily now.

This July, Professor Johnson was needed because a European country represented a large enough market for its monopoly to be able to spread its R&D costs.

Mr G. C. W. van der Linde, director general of Netherlands Postal and Telecommunications Services, argued that moves towards European standards would benefit everybody: hardware suppliers, suppliers of telephone services and users.

However, European developments must also allow for the fact that European countries had their distinctive cultures.

The BMW 6 Series



Wrong.

No doubt the real enthusiasts amongst you spotted our deliberate error straight away. No, it's not the missing rear doors or the chauffeur's newspaper. It's the chauffeur himself who is completely out of place. But perhaps a few of you, who've managed to resist the temptation of ever owning a BMW coupé, may need a little further explanation. Imagine the

coupé in the photograph belonged to you. Would you then see any earthly reason for allowing anyone else to sit behind its wheel? After all, what's the point of owning a gas pedal that has 286 hp under the bonnet and then giving someone else the pleasure of putting his foot down?

And how much personal enjoyment do you think you would get from

a suspension, whose fly-paper-like handling on winding country roads prompts some strange minds to think of a special tax on such pleasures, if you yourself weren't holding the leather-clad wheel?

Although even we must admit that we have heard tell of some people who've bought a BMW coupé purely for its classic look, and only then have been happily surprised to discover that unparalleled dynamism was also included in the price.

But we find it hard to believe you're one of those motorists who regard ABS anti-lock braking as a piece of electronic chicanery. Surely you're a committed driver

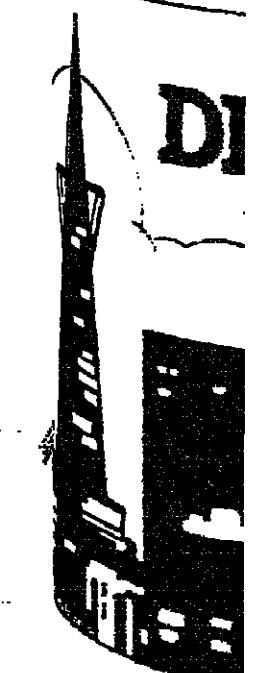
who appreciates that it's an essential element of the matter-of-fact safety of a car in this class. And you also realise that, even though a 6 Series BMW can be a source of pleasure for its passengers as well, its true attractions are only ever really experienced by its driver.

That's something that the gentleman in the peaked cap was obviously aware of.

When he climbed out of his limousine to lean just once on the car he'd like to drive, as opposed to the car he has to drive.



The ultimate driving machine



Banks clear way for trials in cashless shopping

By ALAN CANE

BRITISH CLEARING (retail) banks have opened the way for the introduction within two years of a national electronic shopping system.

Yesterday, the council of the Association for Payment and Clearing Systems (Apacs), representing the 12 UK clearing banks, announced that they had agreed a strategy for the system. All its members would participate in the development, it said.

The announcement follows several weeks of abortive planning during which period the banks found it impossible to agree a common approach. Their difficulties arose from worries that regardless of the system chosen, some banks would be favoured at the expense of others.

Electronic shopping or electronic funds transfer at the point of sale (eft/pos) involves the use of credit or debit cards in place of cash or cheques.

No paper is involved in the system. Electronic messages travel from special counter terminals in banks and credit card companies, debiting a customer's account when a purchase is made.

Credit card customers would obviously still have the permitted pe-

riod before payment had to be made. The plan announced yesterday involves the development of a prototype service involving some 2,000 counter top terminals in three cities - thought to be Southampton, Leeds and Edinburgh - by the end of 1988.

Apacs said yesterday: "This inaugural service will establish the standards for national eft/pos and enable all aspects of the system to be tested and ensure that the needs of retailers and consumers are being satisfied met."

When the prototype service has been established, Apacs members will have the choice of continuing with development of the central system on a co-operative basis or going their own way.

They will be able to install and support their own counter terminals as long as they stay within the general framework of the national scheme.

The UK already trails France and Belgium in eft/pos developments in Europe. Both these countries have extensive commercial services in place. The most developed systems are to be found in the Far East. Singapore, for example, has installed some 1,000 counter top terminals and plans a further 4,000.

Pirelli to invest £35m in car tyre production

By JOHN GRIFFITHS

PIRELLI'S UK tyres subsidiary is to launch next year a £35m, five-year investment programme to produce car tyres on flexible, automated assembly lines.

The decision marks a further stage in the resurgence of the UK tyre industry after years of losses and restructuring. Pirelli and rivals such as Michelin UK and SP Tyres, taken over from Dunlop by Sumitomo, are also operating profitably again.

The restructuring is not complete, however. Avon Tyres is planning 730 redundancies in the UK, but it too, is making profits again (£29m last year), and the job cuts are aimed at keeping it competitive with other tyre makers.

Pirelli's new lines will provide a 10 per cent increase in productivity but will not lead to job losses among the 1,500 UK employees, Mr Sandro Veronesi, managing director, said yesterday.

He forecast record profits this year for the company, which its Italian parent came close to shutting in 1982 when it was making heavy losses.

A £12m investment in new truck tyre production facilities is also under way, with completion planned for 1988. The investments have been approved by Pirelli's parent as a result of a complete turnaround in the company's financial performance. The £12m loss of 1982 was reversed two years later, reaching a pre-tax profit of £5.8m last year.

Mr Veronesi gave no formal figures, but a profit of more than £1m is expected for the year to December 31.

Pirelli expects to continue to increase its UK market share and maintain its current export level, which averages 35 per cent of production volumes.

It now claims a 20 per cent share of the UK car tyre original equipment market - up from 8 per cent in the early 1980s - and 12.5 per cent of the replacement car tyre market, up from 2 to 3 per cent.

In the truck sector it is claiming 8 per cent of the original equipment market and 7 per cent of the replacement sector.

Scottish teachers will strike despite appeal by minister

By DAVID BRINDLE AND JAMES BUXTON

A PLANNED one-day strike in Scottish schools is to go ahead on Thursday, in defiance of an appeal yesterday from Mr Malcolm Rifkind, Scottish Secretary, to call it off.

However, Mr John Pollock, general secretary of the Educational Institute of Scotland, the union calling the strike, said after a meeting with the minister that a small step had been taken in the pay dispute

towards "opening up the opportunity for a negotiated way out".

In England and Wales, meanwhile, the local authority employers warned Mr Kenneth Baker, Education Secretary, that his plans for financial rewards for good teachers

would mean an artificial quota of allowances which would be "a sure way to demotivate those who are not deemed to be 'good'."

In Scotland, hopes for progress

towards a settlement are concentrated on a meeting today of all the teaching unions north of the border, the council employers and Scottish Office representatives in the joint negotiating council on pay and conditions.

Both in Scotland and in England and Wales, the aim is to reach agreement on modification of the phased 16.4 per cent 15-month pay offers made by the Government.

Court ruling confirms Norton Opax's control of McCorquodale

By RAYMOND HUGHES AND DAVID GOODHART

NORTON OPAX has finally and uncontestedly won control of McCorquodale in the marathon printing industry takeover battle which began last April.

"We take the view that the question of jurisdiction is a matter of considerable difficulty which we wish to take time to consider," he said.

Norton, the Harrogate-based printer less than a third the size of McCorquodale by market capitalisation, welcomed the decision.

Pru-Bache went to court complaining that the panel had misdirected itself when it ruled that a purchase of McCorquodale shares

by the Kuwait Investment Office that tipped the balance in favour of the Norton offer had not resulted from a "concert party" agreement between Norton and KIO, one of the core underwriters of Norton's £155m bid.

Pru-Bache indicated it would not be pressing its case any further in the courts.

SE displays European stock prices

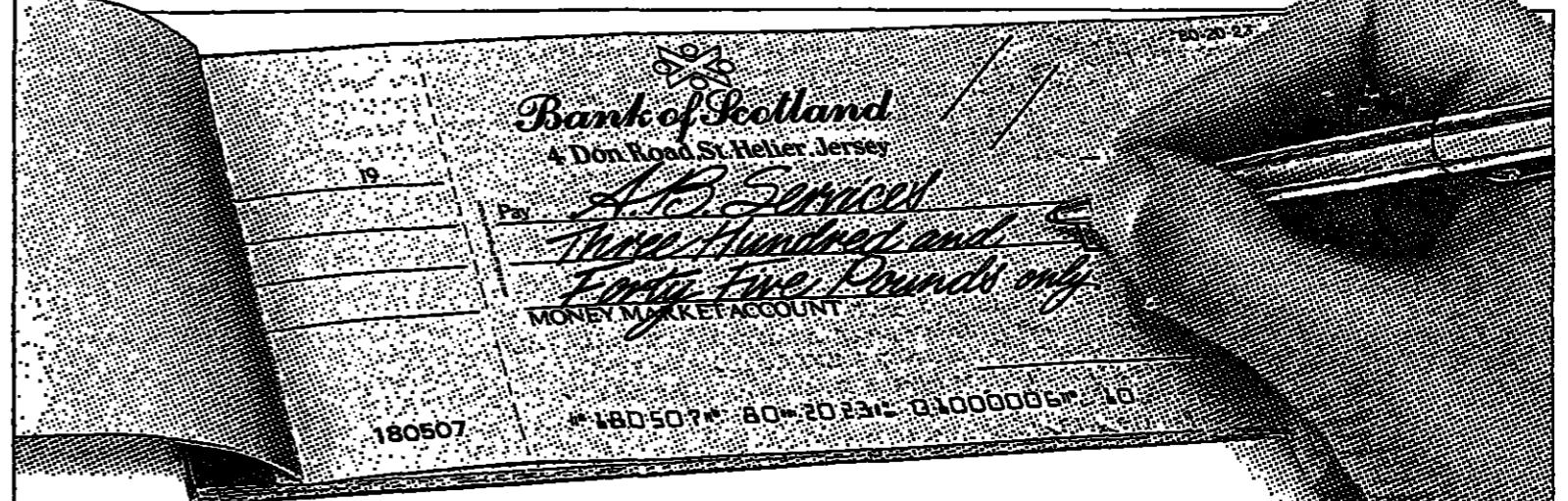
By CLIVE WOLMAN

THE stock exchange yesterday completed its programme of requiring market-makers to give firm dealing prices at which investors can buy and sell all European stocks on its automated quotations system, Seag International.

Seventeen leading French stocks were quoted for the first time in firm dealing prices. This obliges the market-makers to buy or sell a minimum of, usually, 1,000 shares at the prices they quote on the screen whenever requested by investors.

At the same time, the Seag International service has been upgraded to display the same "yellow strip" that is shown on the domestic Seag service for UK equities. The yellow strip indicates the best available buying price and selling price

An Offshore Money Market Cheque Account from Bank of Scotland



DO YOU WANT?

- High Rates of Interest
- No notice of withdrawal
- A cheque book to give you easy access
- An Offshore Account based in Jersey paying Interest Gross.

AND ALSO

- Available to applicants world-wide
- No need to have another account with us

INTEREST PAID GROSS

10.25% = 10.75%

Applied Rate* Compound Annual Rate (C.A.R.)

*Interest rates may vary - rates quoted correct at time of going to press.

Deposits made with offices of Bank of Scotland in Jersey are not covered by the Deposit Protection Scheme under the Banking Act 1979.

WHAT ARE THE DETAILS?

Minimum opening balance £2,500
Minimum transaction £250

Interest is calculated daily and applied monthly.
Cheques may be payable to third parties and all transactions should normally be in sterling. Statements are issued quarterly (more frequently if you wish).
First 9 cheques per quarter are free of charge.

Up to date rate of interest available by telephoning Bank of Scotland, Jersey 0534-39322.

Simply complete the coupon below and enclose your cheque. An acknowledgement of your deposit will be sent by return and your cheque book will follow a few days later.

Bank of Scotland was constituted in Edinburgh by Act of Scots' Parliament in 1695. Copies of the Annual Report and Accounts are available on request from R. C. Horne, Manager, Bank of Scotland, 4 Don Road, St Helier, Jersey or from Bank of Scotland, Head Office, The Mound, Edinburgh EH1 1Y2. Bank of Scotland Proprietors' Funds as at 28th February 1986 were £423.9 million.

I/we enclose my/our cheque for £ (minimum £2,500) payable to Bank of Scotland.

Should the cheque not be drawn on your own bank account, please give details of your bankers.

MY/OUR BANKERS ARE _____ BANK
BRANCH _____ FT 2/12

ACCOUNT NUMBER

Bank of Scotland Jersey offers a full range of services. For further information tick box



BANK OF SCOTLAND
A FRIEND FOR LIFE

Coventry Climax's Swedish buyer seeks wider role

By KEVIN DONE, NORDIC CORRESPONDENT

KALMAR INDUSTRIES, the Swedish group which is taking over Coventry Climax, the British forklift truck maker that went into receivership at the beginning of October, is the engineering division of Procordia, the Swedish state holding company.

Kalmar Industries operates mainly in the materials handling sector and includes Kalmar LMV, which manufactures medium and heavy forklift trucks.

LMV is one of several medium-sized forklift truck makers in Western Europe. It ranks a long way behind the market leaders Linde of West Germany, Fiat of Italy and Lensing Bagnall of the UK, but it has established a strong presence as a specialist manufacturer of heavy forklift trucks.

LMV had sales last year of SKr 473m (£47.9m) and profits (after financial items) of SKr 36.1m. It achieved a 23.7 per cent return on capital employed, virtually double the previous year, making it one of the most profitable manufacturers in a sector burdened by overcapacity and facing fierce competition from Japan.

LMV gains close to 30 per cent of its sales from Sweden, its largest single market, but some 73 per cent of turnover last year came from export markets, most importantly West Germany, France and the US.

It is the leading European maker of forklift trucks above 10 tonnes and is the world market leader for trucks above 20 tonnes, with a share of some 35 per cent. Last year it won an entry in the Guinness Book of Records with the manufacture of the world's first 80-tonne forklift truck, for handling concrete.

The takeover of Coventry Climax is the second time that Kalmar has taken over a troubled forklift maker.

Last year it acquired Irim, the West German maker of side-loaders and four-way trucks with sales of some DM 30m (£10.6m).

The acquisition has strengthened LMV's service network in West Germany and France, and Irim has begun to operate profitably again this year.

LMV has been hampered hitherto by its limited international pres-

ence, a problem that has beset many of the operating sectors of Procordia.

Procordia had sales last year of SKr 12.2m - of which engineering accounted for 15.0 per cent - profits (after financial items) of SKr 733m and a workforce of 24,350.

Its main operating areas are consumer products, services, chemicals and pharmaceuticals, engineering, textiles and publishing. In services it operates a chain of hotels and is in personal and office security through its subsidiary Arab. Since last year Procordia also owns Prippa, the leading Swedish brewing group with more than 50 per cent of the Swedish beer market.

The lion's share of Procordia profits comes from the Swedish Tobacco Company, which has 87 per cent of the Swedish cigarette market. It is the world's leading manufacturer of smokeless tobacco products following its acquisition last year of Pinkerton Tobacco of the US, the maker of snuff and chewing tobacco, and with Burroughs Riff has one of the world's leading international pipe tobacco brands.

The Swedish state holding company changed its name to Procordia at the end of 1984 as a further part of the shake-up of Swedish state-controlled industries.

The heavy industry companies in sectors such as pulp and paper, iron and steel, were separated out, and Procordia was given the task of operating on normal commercial lines. The industry department is considering opening the group up to private capital with an eventual listing on the Stockholm stock market.

The group is being rapidly restructured.

DELTA FLIES FROM 6 MAJOR EUROPEAN CITIES TO OVER 100 U.S.A. CITIES COAST-TO-COAST.

From New York to Texas, from Florida to California, Delta flies you to just about anywhere in the U.S.A.

Catch Delta from Frankfurt to Atlanta, or to Dallas/Ft. Worth. In either city you make easy Delta-to-Delta connections to major cities across the U.S.A.

Delta also has daily service from the New York and

Boston gateways to cities across the U.S.A.

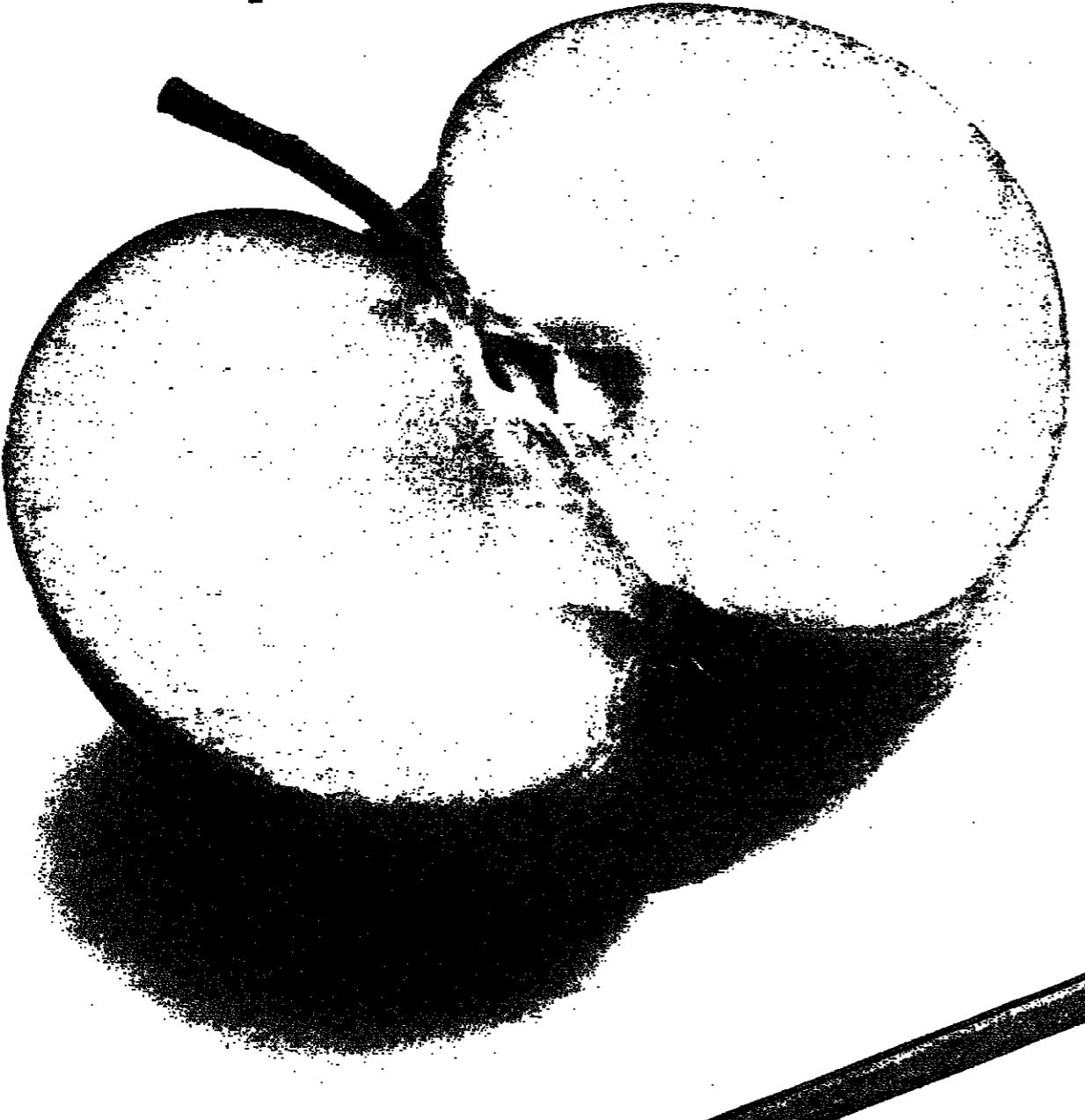
Call your Travel Agent. Or call Delta in Frankfurt on 069 25 60 30, in Munich 12 99 061, in Stuttgart 22 62 191. Delta Ticket Offices are at Friedensstrasse 7, 6000 Frankfurt/Main. Maximilianplatz 17, Munich. Koenigstrasse 1B, Stuttgart.

Schedules are subject to change without notice.

DELTA GETS YOU THERE

Also to the U.S.A. from Munich, Stuttgart, London, Shannon, Paris.

Last year our apples tempted Americans
to part with 58 million dollars.



Our One-Cal soft drinks urged the British
to shed 10 million pounds.



Our Mr. Kipling cakes persuaded the French
to hand over 35 million francs.



And our coffee inspired New Zealand
to pour out 23 million dollars.



We like to see our dough rise.



RANKS HOVIS McDougall PLC
RHM employs 35,000 people in 12 countries to produce
£1.4 billion of turnover from dozens of famous brands.

UK NEWS

Paisley attacks tighter curb on Ulster marches

BY OUR BELFAST CORRESPONDENT

THE GOVERNMENT yesterday published proposals for new public order legislation in Northern Ireland, including stronger powers to clamp down on provocative parades and demonstrations.

Changes, foreshadowed in an announcement last March of a review of current legislation, met swift opposition from Unionists who claim that the measures were directed against them and were part of an Anglo-Irish agreement designed to appease Nationalists.

The Rev Ian Paisley, leader of the hardline Democratic Unionist Party, claimed that the legislation would be "a recipe for civil war".

Mr Tom King, the Northern Ireland Secretary, told the press conference that some of the proposals would be misinterpreted by "irresponsible people" seeking to provoke tension between the communities.

While the issues involved had been raised at meetings of the Anglo-Irish conference, the details of the proposals were not discussed there, he said.

The measures were designed to bring Northern Ireland more closely into line with Great Britain where the Public Order Act 1986 was now law.

They will strengthen the powers of the authorities to deal with processions and open-air meetings which could lead to disorder. Mr King said that, although most parades were peaceful, some were

conducted in such a way as to intimidate others.

He hoped that the new law would be in operation in time for Ulster's traditional "marching season" next summer. There is to be a six-week consultation period to allow for objections.

The proposed order extends the period of notification of intended parades, widens the ground for banning them and gives the police extra powers to re-route them.

Mr King also announced proposals to strengthen the law on incitement to hatred and said the Government would repeal the 1974 Flags and Emblems Act. Nationalists have long believed that this act, passed by the old Stormont parliament, protected displays of the Union flag even when it was used to assert Loyalist domination.

Mr Seamus Mallon, deputy leader of the main Nationalist party, the Social Democratic and Labour Party, gave a general welcome to the proposals and said the measures to deal with parades were a significant improvement.

Mr Paisley said they would pull down any Irish tricolours erected in public and, if the police intervened, they would be "setting themselves against the Protestant people."

Treasury worries delay space shuttle decision

BY PETER MARCH

TREASURY worries about the impact of new space programmes on Britain's public expenditure are contributing to a delay by the UK in deciding whether to join a European Space Agency (ESA) scheme to design a mini space shuttle.

A decision on participating in the French-inspired Hermes project, intended to produce a small manned vehicle to ferry goods and materials to a proposed space station, had been due yesterday. But according to the British National Space Centre, the decision may not be announced for days or even weeks.

This is to give ministers more time to consider the Hermes scheme in the context of other new space programmes that could add greatly to Britain's spending on space science and technology.

Ministers are discussing all these details while preparing Britain's national space plan, a document setting out the UK's aims in space for the next decade. The plan - which could entail the UK's annual spending on civilian space science and technology rising by 70 per cent by 1990, to about £170m - is due to be published by Christmas.

APPOINTMENTS

Managing director of Citibank Savings

CITIBANK has appointed Mr Paul Cohen as managing director of Citibank Savings with responsibility for the mortgage banking division, finance house division, retail cards division and store card. Since January 1986, Mr Cohen has been managing director of British National Life Assurance - a Citicorp subsidiary. He will continue to manage BNLA in addition to his new responsibilities. Mr Tony Fidell-Simons becomes managing director of personal bank with responsibility for its existing retail branch activities in the UK and its future developments in retailing financial services. He joined Citibank from Grand Metropolitan where he was managing director of the Host group.

*
Reappointments to the NORTH WESTERN ELECTRICITY BOARD are Mr John Parsons (from January 16), managing director of Fairay Engineering, and of the specialist engineering division of Williams Holdings; Mr Jack Brown (from February 3), secretary of the textiles division of the General Municipal, Boilermakers and Allied Trades Union; and Mr Neville Root (from April 18), director of Walker Greenbank. All are for three years as non-executive members.

*
Mr David Carthy has been appointed to the board of BLUE-BIRD TOYS as commercial director.

*
Mr M. R. Hobbs becomes director of business development (defence and aviation) for the ML HOLDINGS GROUP from January 1. He relinquishes his chairmanship and managing directorship of ML Aviation Co, but remains a director of ML Aviation in addition to his recent appointment to the boards of Slingby and Hydro-Bond. Mr Peter Pollock becomes chairman of ML Aviation, in line with his chairmanship of all the group's subsidiary companies. Mr James A. G. Luck is appointed managing director of ML Aviation. He joins from the GEC Group.

GOLDEN WONDER has appointed Mr Hugh Cripps as operations director responsible for production in the company's five factories as well as purchasing and engineering. He was with Nabisco as operations director, biscuits.

*
Mr Graham Stubbs has been appointed as production director, GREENBROOK FURNITURE. He was previously with Kirchens Direct.

*
GRANVILLE TRUST, a new domestic retail banking service, operation, part of Granville &

Dowty and CAP win submarine contract

By David Buchan

GRESHAM-CAP, a joint venture company of the Dowty and CAP groups, has won a £25m contract to develop and introduce in the early 1990s a new command system for Royal Navy submarines.

Company officials claimed yesterday that their new system, known as Successor, had already attracted export interest from foreign governments buying new submarines or refitting existing submarines.

Later models of the Type 2400 submarine, of which Vickers Shipbuilding and Engineering (VSEL) is launching the first, HMS Upholder, today and which VSEL is currently bidding to sell to Saudi Arabia, will be fitted with Successor.

In winning the fixed-price contract, Gresham-CAP beat competition from Ferranti, which has hitherto played the lead role in providing the Royal Navy with submarine command systems, as it still does in the case of surface-to-surface command systems.

Gresham-Lion Electronics was a significant collaborator with Ferranti in this area until its purchase a few years ago by Dowty.

One was that in a world of in-

WARNING ON THE IMPACT OF REDUCED FUNDING

British science 'faces brain drain'

BY DAVID FISHLOCK, SCIENCE EDITOR

HARD EVIDENCE is available that British science is in decline, especially in important areas such as physics. Professor Sir George Porter, president of the Royal Society, said in his anniversary address to the society last night.

Sir George said there was also evidence that Britain's funding of science was less generous than that of its main trading rivals.

Although a causal relationship between the two facts could not be proved, "it would be hard to deny it," Sir George said. He believed reduced funding for research damaged British science in two ways.

One was that in a world of in-

creasingly sophisticated scientific instrumentation, it might prove too little to fund the tools and support staff.

The other was that the financial rewards and future prospects for individual scientists might become so poor that the best were exported, especially to the US.

Already there was evidence that many of Britain's best scientists went to live overseas, often while at the peak of their creativity, he said.

A quarter of the new fellows elected to the Royal Society this year live abroad, half of them in the US.

Sir George said the Royal Society believed that 62 of its fellows were

currently resident in the US. "Their quality may be judged by their good addresses: six professors in Princeton, six in Chicago, five in Cornell, five at MIT, five in La Jolla, four in Caltech, three at Harvard, for example." Anyone living in Silicon Valley "will not be short of British neighbours," he forecast.

Corresponding figures for the US brain drain suggested that only one member of the US Academy of Sciences was living permanently in Britain.

For those who saw the Royal Society as what he called the "geriatric fringe" Sir George reminded fellows that most could relate how

some of their very best students held full professorships in the best US universities "at an early age, with research facilities that would be regarded as lavish here, and a salary that would be unthinkable."

Sir George understood that 40 per cent of the research fellows of Trinity College, Cambridge, of the last 10 years were now living abroad.

It was very difficult to compete for the top people if nearly all the same salary were being paid to all professors, as is the case in Britain.

Sir George warned that it would be naive to suppose that Britain would return to what he called the halcyon days of the 1960s.

Irish judge rules today on book injunction

By Hugh Carnegy in Dublin

AN IRISH high court judge will decide today whether to extend a temporary injunction granted to the British Government last week against publication in Ireland of the book *One Girl's War* by the late Ms Joan Miller, a wartime British counter intelligence (MI5) agent.

Counsel representing Sir Michael Havens, the UK Attorney General, is presenting a case broadly similar to that of the British Government in Sydney, Australia, against Mr Peter Wright, a retired MI5 agent who is attempting to publish a book about his experiences in the UK secret service.

Mr Nial Fenelly, senior counsel, said that publication of *One Girl's War* would break the contractual duty of confidentiality of members of the British security services.

It raised the risk of other agents publishing similar memoirs and could cause irreparable damage.

Findings of the National Audit Office inquiry were published yesterday as part of the Auditor General's review of the latest ECGD trading results. These include a forecast that its borrowing from the Government will rise to £1.1bn in the financial year to March 1987.

ECGD to retain exchange rate aid

BY PETER MONTAGNON, TRADE EDITOR

THE GOVERNMENT is to assume direct responsibility for the costs of an Export Credits Guarantee Department (ECGD) scheme to provide British exporters with an exchange-rate guarantee when they bid for international contracts priced in foreign currencies.

The announcement yesterday by Mr Jack Gill, ECGD chief executive, will come as a relief to British exporters involved in the sensitive area of competing for major contracts abroad. Many had been worried that the facility would be cur-

tailed as part of efforts to improve ECGD's financial performance.

The Government's decision follows an investigation by the National Audit Office into loss-making facilities operated by the ECGD. The investigation covered three schemes which have notched up an accumulated cash-flow deficit of £585m.

ECGD is already phasing out one of the schemes in question, the comprehensive short-term bank guarantee facility which protects banks against non-repayment of

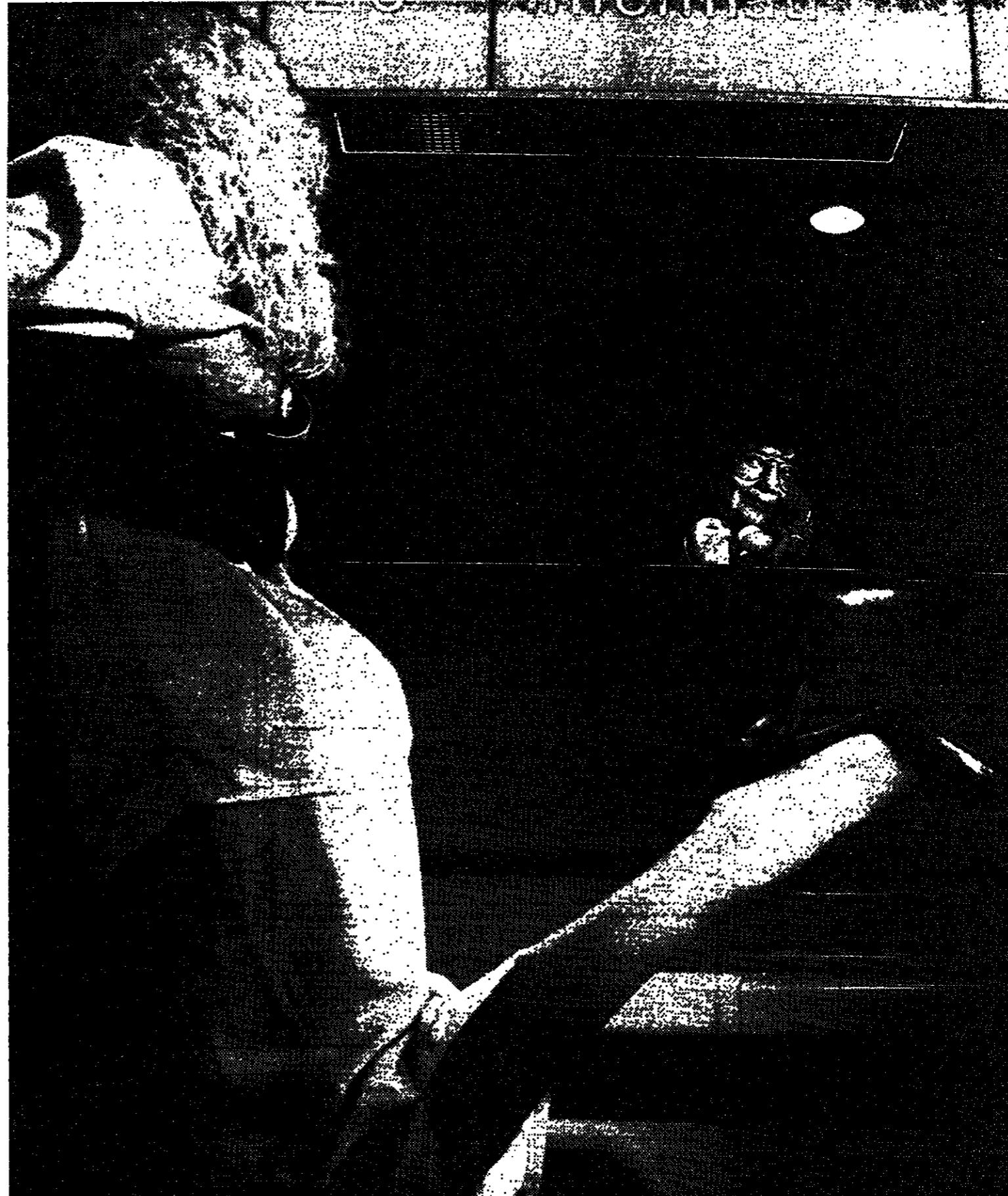
loans made to exporters, but Mr Gill said the tender-to-contract scheme would be retained.

"Ministers are persuaded that this is a sensible facility for our exporters to have, given the world they are competing in," he said. Other countries are able to provide their exporters with exchange-rate protection between the bidding stage and the actual award of a contract, but the service is difficult to price economically and the Government is to take over its costs.

A decision has yet to be taken on a third facility under review, the comprehensive external trade facility which provides insurance for goods shipped from one overseas country to another although Mr Gill hinted yesterday that it would probably be retained.

For the publishers, Brandon Books, of Tralee, County Kerry, Mr Hugh O'Flaherty, senior counsel, argued that any malfunction in a foreign security service was not the concern of an Irish court. If there had been a breach of confidentiality in the British service, the court should simply say: "Too bad."

The more important the meeting, the more important the airline.



Lufthansa

MANAGEMENT : Small Business

Self-employment and unemployment

An unequal balance

BY AMIN RAJAN

THE UK Government's decision to include the self-employed in the formula for calculating the national unemployment rate—a move that will make the numbers of unemployed look less—underline the fact that growth in self-employment is one of the key features of the UK labour market in this decade.

While the number of people in employment has declined by 1.8m in the 1980s, those in self-employment increased by 0.7m; the latter recorded the fastest increase in the post-Second World War period. This growth lies at the heart of the Government's twin claim that the enterprise culture is taking root and that it has created more new jobs than any other EEC country since 1982. The published statistics support the contention. But how reliable are they? In any event, to what extent does such a growth constitute genuine job creation?

In answering these questions, first consider the definitions. Not all self-employed can be regarded as entrepreneurs. Some—like home-workers, sales people working on a commission-only basis, and construction workers on the "hump"—are nominally self-employed in the sense that they do not have regular earnings.

The scope for business or personal advancement, too, is limited. Little capital investment is involved. Their chances of earning high rewards are low because being self-employed does not involve risk-taking.

Others—such as doctors and lawyers—are self-employed simply because of the nature of their profession. An unpublished study has calculated that only 40 per cent of the self-employed can be considered as entrepreneurs. This is a minor point, though; entrepreneurs or not, at least all self-employed are engaged in some form of economic activity and contribute towards the national output.

The real shortcoming of the figures relates to their seeming unreliability. Since 1979, they have been based on the annual Labour Force Survey of 100,000 workers. The survey is used to roll forward the benchmark established by the 1981 Census of Population. In the census many participants describe themselves as self-employed,



"Specialised knowledge has got me nowhere"

employed, even if they fall outside the official definition.

Data deficiencies notwithstanding, it is clear that the underlying trend in self-employment has climbed firmly upward since 1978. The causes are not hard to discern.

First and foremost is rising unemployment. Self-employment reached a peak after the Second World War in the early 1970s and started a decline thereafter. The onset of the 1979-81 recession and the accompanying leap in unemployment reversed the trend (see chart).

Unemployment provides a potential pool of self-employed. However, the link is suggestive, not definitive. Whereas unemployment has occurred in manufacturing, much of the growth in self-employment has been in services, requiring different skills. Self-employment has grown fastest in personal services like hairdressing and dry cleaning, or business services such as security, software and documentation. The first two have assisted women, the others, the professional occupations. Furthermore, women have benefited most: their share in self-employment rose from 19 per cent in 1979 to 25 per cent in 1986.

Thus, there remains a mismatch between the backgrounds of the unemployed and the self-employed in recent years. The recent OSG study showed that only 12 per cent of the respondents identified unemployment or threat of it as the cause of new business starts.

junior assistants (in both cases partly former employees). This was merely redistributive and not creation of self-employment.

The substantive point is that growth in self-employment is free of neither unemployment nor倒置。 Given that the study suggests that anything up to a half of growth in self-employment could be genuine job creation—equivalent to about 400,000 new jobs in the period 1979-86 and a further 100,000 over the rest of this decade.

If international experience is anything to go by, there is ample potential for further growth; next to Sweden, the UK has had the lowest proportion of self-employed in the total workforce in recent years.

Policy devices such as the Enterprise Allowance and Loan Guarantee Scheme doubtless have a role to play in creating self-employment. But effective counselling and training is also needed.

Many companies—both service and production-based—are curbing their labour forces by subcontracting various secondary activities to outside specialists. These subcontractors have lower overheads and high labour productivity, which gives them a favourable cost advantage—sometimes as high as 80 per cent.

Any new employees taken on as a result of gaining the extra work at most only compensate for the main contractor's redundancies. It is only when the outside specialist is able to capitalise on finding market niches and compete with importers that genuine new jobs are created.

The OSG study also identified a number of areas where self-employment came about simply as a result of changing job status—from employment to self-employment—within large employers.

An example of this is an oil major which had 1,800 employees in its filling station network. It reduced this to 100 supervisors by leaving the stations to 700 self-employed managers who employed 300

new employees taken on as a result of gaining the extra work at most only compensate for the main contractor's redundancies. It is only when the outside specialist is able to capitalise on finding market niches and compete with importers that genuine new jobs are created.

The report reckons that one of the fundamental causes for the current low level of technological awareness and exploitation stems from as fundamental a weakness as the standard of primary and secondary education.

"Early education which motivates its people away from technology and away from industry will wreck the university system which is developing in recent years to increase the transfer of state-of-the-art technology to industry."

Member-state governments, it is suggested, can play their part in encouraging technology transfer by supporting an efficient national standards institution charged with ensuring that there are modern standards and codes of practice in all relevant industries.

Big business and other large organisations have their part to play. Their behaviour towards SMEs is vital in encouraging small businesses in all areas of technology. "This is too important to be left to free enterprise. Governments need a definite policy to ensure a mechanism to prevent SMEs from always being swamped by larger companies."

SMEs would best be served "if each member state had a minister responsible for science and technology." Relevant council meetings of such ministers could be held to speed the development of the European Technological Community."

EEC call for policy on technology

SMALL AND medium sized enterprises (SMEs) within the EEC should be given specific encouragement to innovate and make the most of new technologies, says a report by the Economic and Social Committee.

The Commission, it suggests, should look again at the problem of financing and particularly at its proposal, developed in 1983, for a Euro-technology innovation loan scheme.

Additionally, says the report, "The Commission should review the opportunities to provide a credit guarantee association at Community level to encourage research and development by SMEs in certain technologies."

If international experience is anything to go by, there is ample potential for further growth; next to Sweden, the UK has had the lowest proportion of self-employed in the total workforce in recent years.

Policy devices such as the

Enterprise Allowance and Loan Guarantee Scheme doubtless have a role to play in creating self-employment.

It has helped in the creation of nearly 300 new businesses employing 650 people and over 50 per cent of them survived beyond their first year. The cost per new job, says the trust, was £200 and per new business £700.

CAUSEWAY Venture Capital has raised a further £26m from institutions for venture and development capital investment. This brings the total under management by Causeway, an independent investment company formed three years ago, to £33m.

The company will be involved in UK promoted joint ventures operating in Korea. A key factor to emerge is that indigenous firms display a greater effort to assimilate technology and also a greater interest among top management towards innovation compared with the Japanese joint ventures.

Indigenous firms also place greater importance on long range planning/forecasting for technology and investment while the joint ventures are more export-oriented and place greater importance on long range planning/forecasting for market demand.

STUDENTS at Aberdeen University have launched a magazine designed to encourage students to set up in business on their own. Called Initiative, the magazine is sponsored by BP, Britain's major oil group which itself has a record of encouraging enterprise.

In its first issue, Initiative has sought encouragement for its project from a number of captains of industry, including Lord Hanson, chairman of Hanson Trust, the industrial conglomerate, who has passed on his own views of what constitute the key ingredients to

Financial Times Tuesday December 2 1986

EDITED BY CHRISTOPHER LORENZ

In brief...

his company's success.

As well as articles on a variety of topics in industry, fashion, sport and music, the magazine provides a directory of small business contacts for those seeking advice, training or finance.

THE AUTUMN ISSUE of the International Small Business Journal includes an analysis of the different prime objectives of indigenous small firms in South Korean and Japanese joint ventures operating in Korea. A key factor to emerge is that indigenous firms display a greater effort to assimilate technology and also a greater interest among top management towards innovation compared with the Japanese joint ventures.

The magazine will be involved in UK promoted joint ventures operating in Korea. A key factor to emerge is that indigenous firms display a greater effort to assimilate technology and also a greater interest among top management towards innovation compared with the Japanese joint ventures.

The Touche Ross guide looks at all elements of starting up in business, including the area of activity to be chosen, business plan, structure, finance and management. The guide is available from Touche Ross, Dept ISD, 1 Hill House, 1 Little New Street, London EC4A 3TR, price £24.95, incl. p. & p.

COMING UP Trumps is the title of a new publication aimed both at bridging the divide between school and work and describing the general principles of management, particularly for the workplace. The publication is being produced in two editions: the first is aimed at schools, the second at bookshops, with the latter containing case histories of businesses.

The format used is relatively lighthearted, with cartoon material being used at times to illustrate specific points. A number of companies have sponsored the schools edition, enabling it to be distributed widely free of charge. The bookshop edition is £3.95. The publisher is Philip Redburn Publishing, 43 Leckford Road, Oxford OX2 6HY.

Growth for CoSIRA

Commission, of which CoSIRA forms a part.

The Development Commission itself stressed that people in rural areas face a major challenge because of rising unemployment, limited housing choice, closure of schools and a serious lack of services which urban dwellers take for granted.

A record number of completions and lettings was achieved under the commission's wholly-financed factory and workshop programme. Nearly £15m was invested in the workshop programme. Some 337 advance workshops and custom-built units were completed (with a further 186 under construction), and 447 units were let or sold to new occupiers, an increase of 56 per cent on the previous year.

The commission's redundant building conversion grants, which are administered by CoSIRA, are seen as a highly cost-effective way of renovating or modernising redundant rural buildings in the Rural Development Areas for job creation. Last year 315 grants were approved and the amount of grant paid was a record £1.6m, raising the cumulative amount of grants to £4.5m.

One small, but practical development in the year was the launch, with the approval of the Association of County Councils, of the Association of District Councils, the Crafts Council, the Design Council and the Department of Transport, of two styles of roadside signs specifically developed to make it easier for rural businesses to advertise their presence.

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Ca'shhh!

It's the confidential Factor.
Would you like to turn your invoices into cash without anyone knowing? Now you can. For just a 'phone call you could have an advance of 80% on invoice, with the balance when your customers pay, if you have a turnover of £750,000 or more.

No-one need ever know—it's called Confidential Invoice Discounting. We'll share more secrets with you when you 'phone on (0273) 21211 and talk to our New Business Department.

To: Confidential Invoice Discounting Limited, P.O. Box 240, Sovereign House, Queen's Road, Brighton BN1 3WX. Telephone 0273 21211.
Please send me more information covering your full range of services.
Name _____
Title _____
Company _____
Address _____
Postcode _____ Telephone _____

**Confidential
Invoice
Discounting**

H2O PURE WATER
UK Ltd Company has an exclusive distribution right on a revolutionary bacteriostatic water purifier manufactured in the United States. We have an approved marketing and sales plan which needs a financial investment of £350,000. Only principals, no brokers.
For further information, contact:
D. D. Massie, Ascot, Berkshire
Tel: (0990) 23404

**GERMAN LAWYER
WANTS TO BUY A BANK**

No offers from an "Offshore Bank"
Please write: Box H1496, Financial Times
10 Cannon Street, London EC4P 4BY

UNIQUE ROUTE TO AN M.B.A.

Can you find time in your busy schedule to improve your management abilities?

The Modular M.B.A. Programme at Henley requires only 28 weeks attendance, spread over 18 months. You will experience work in carefully balanced groups, choose from a wide range of optional subjects and engage in organisation based projects.

For further details and application form for June 1987 write to:

Helen Lyddka, FT2
Henley-The Management College, Greenlands,
Henley-on-Thames,
Oxon RG9 3AU
or ring her or the
Graduate Studies
Information Office
on 0491 571454.

BUSINESS ACQUISITION

We are an industrial holding company seeking investment opportunities ideally connected with the manufacture or distribution of materials or components for the building industry. Substantial funds are available and we have considerable experience in raising further capital for expansion.

If you have a business or new venture that matches this requirement please send to:

Managing Director
EXCEL INDUSTRIES LTD
13 Rassau Industrial Estate, Ebbw Vale, Gwent NP3 5SD

EXPANDING FINANCE HOUSE

Seeks equity participation (30%) plus

from investor able to provide/procure additional credit lines.

Prestige London office building. Projected turnover £10m plus.

Proprietary only contact:

Bill Richardson, Director of Finance
10 Cannon St, London EC4P 4BY

UNIQUE INVESTMENT OPPORTUNITY!

Your chance to invest in Spain's growth region — the Costa del Sol

Benal Beach the Costa del Sol's premier leisure resort, offering superb facilities

The owners of Benal Beach are prepared to sell 750 luxury, fully furnished apartments and have

apartments. The contracts endorsed by a bank or building society.

With a projected first year income equivalent to \$111,000 per month. A complete financial study has been prepared and is

available on request in your currency of your choice.

The total asking price, including site fees and taxes, is equivalent to approximately \$9.8 million.

DON'T MISS THIS OUTSTANDING OPPORTUNITY

Call Richard Harrington now on 01-586 9226

LONDON SPANISH DEVELOPMENTS PLC

153a Park Road, St. John's Wood, London NW8 7HT

STRATEGIC HOLDING FOR SALE

In old established private company

Office Cleaning, Building Maintenance, Laundry and Security Services

Year to 31st March 1986

Sales in excess of £100,000,000

Pre-tax Profits £5,500,000

Assets—over half in property—exceed £39,000,000

Enquiries in confidence and by principals only.

Write Box F6986, Financial Times

10 Cannon Street, London EC4P 4BY

I told you we'd get here without a scramble.

WE MUST GO ON MEETING LIKE THIS.

Looking for a conference that's certain to take off. Then the Big Heart of England is the place. We'll show you over 120 ways to find a new formula for success.

Hold it in a Science museum with real Battle of Britain Spitfire, one of the last of the few. Or at Edgbaston Test Cricket Ground. After hours dine out with a choice of authentic dishes from 13 countries.

Probably you're less than a couple of hours away by motorway or Inter city or even by jet direct from 20 countries. Ring 021-780 4321 or fill in the coupon and really start meeting.

BIRMINGHAM. ONE OF THE WORLD'S GREAT MEETING PLACES.

Please send me a copy of the current Birmingham Conference and Travel Manual.
Name _____
Position _____
Company _____<br

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

MEDICAL SELLING INTO THE U.S.A.

Have you considered the vast U.S. medical market for your products and/or service? If you have but been put off by the high initial investment or in-different distribution responses, then we may be able to help.

We are a British Company having a major U.S. subsidiary with a direct sales and service force. We call on doctors, clinics and hospitals and wish to extend the range of products and services we can offer.

If you believe your products fit into this market category and would like to explore this opportunity further, please provide details or literature describing your product or service; alternatively, telephone 0228 214841 for a preliminary discussion.

Postal replies to: Box F6990, Financial Times
10 Cannon Street, London EC4P 4BY

£1m PRE-TAX PROFIT

PRIVATE COMPANIES REQUIRED

If you are making over £1m pre-tax and feel that the time may now be right to put substantial capital in the bank, and, maybe, retain a close working interest in the running of your business, please do write to us in the strictest confidence. We are a young, substantial, acquisition-minded public company and definitely feel that we could sit down and work out a sensible deal together.

Write Box F6997, Financial Times
10 Cannon Street, London EC4P 4BY

Part of a substantial engineering group, we are a small West Midlands manufacturing, wholesaling and exporting company.

WE SEEK NEW PRODUCTS

or a small company able to provide £1+ million p.a. turnover, preferably with an existing order book and customer base and which can be relocated to our premises.

We offer financial backing, a worldwide agent/distributor network, manufacturing and/or warehousing space plus marketing and administration skills.

Reply in confidence to Box F6985, Financial Times
10 Cannon Street, London EC4P 4BY

EXECUTIVE XMAS GIFT

CASIO POCKET TV

ONLY £49.95

Inc free Backlight System

Ideal for the busy Executive

FEATURES:

• 2 Line LCD Screen

• Self-select UHF Tuning

• Personal Lighting with built-in timer (programmable)

• Shirt Pocket size 82 x 117 x 19.5 mm

• Quality screen for quantity orders

CONTACT US NOW:

LASKY ELECTRONICS

The Old Millhouse, 5 The Broadway

Old Amersham, Bucks HP9 1HL

Tel: 0296 26561 Telex: 53266

Lasky Electronics

ADVERTISER HAS A

NUMBER OF

STRATEGICALLY

PLACED DEPOTS

ACROSS THE SOUTH AND

EAST OF ENGLAND

All the depots are manned

with trained personnel, delivery

vans and drivers, computer

links, telephones etc. Willing to

consider any proposition for

utilising the above

Reply in confidence to:

Box F6992, Financial Times
10 Cannon St, London EC4P 4BY

TOP SALES TEAM

SEEKING NEW CHALLENGES

* We sell your product over the phone

* International — we speak eight languages

* We sell on every market if your products and terms are good we guarantee you 100% dedication

DUTCH CONSULTING GROUP

P.O. Box 2204

1001 AA Amsterdam, Holland

HAVING JUST SOLD

MY COMPUTER SERVICES COMPANY I SEE A

NON-EXECUTIVE

APPOINTMENT

where my 20 years' experience in data processing/executive

in business/management skills can be utilised to the full

Write Box F6971, Financial Times
10 Cannon St, London EC4P 4BY

PROPERTY INVESTMENT

COMPANY

SEEKS MEDIUM &

LONG TERM FINANCE

With Equity sharing

Write Box F6981, Financial Times
10 Cannon St, London EC4P 4BY

COMMODITY BROKER

Swiss company with substantial

funds under management seeks

equity/partnership with Lon-

don based commodity brokering

house. Tel: 01-537 2652

BUSINESS PUBLICATIONS

AND INFORMATION SERVICES

Discussion is sought with

proprietors of companies

interested in the

business information field for

purchase or joint venture

Write Box F6984, Financial Times
10 Cannon St, London EC4P 4BY

Conferences

MANAGEMENT BUY-OUT / BUY-IN CONFERENCE

25 & 26 February 1987, Hilton Hotel, London W1

Two speakers from Dresdner Bank, Marsh & Nicolls, Hanover, Price Waterhouse, Investors in Industry, Peat Marwick, Schroder Ventures, Cadogan Investments, Barclays Development Capital, Clifford Turner

RESERVATIONS HOTLINE: (01) 583 0000 or 581 5585

Organised by: Fibex, 55 Catherine Place, London SW1E 8DY

BELGIUM

INVESTMENT OPPORTUNITIES WANTED

A diversified international investment group is seeking to expand its activities in Belgium.

The company, a client of Kidsons, would like to hear from individuals who wish to diversify their holdings in private companies and from major enterprises wishing to dispose of non-strategic businesses. Companies which require re-financing or re-structuring would also be considered.

Please send a brief description of the business including the latest financial position to David Wadsworth at the address below.

Absolute confidentiality is guaranteed.

KIDSONS CHARTERED ACCOUNTANTS

Columbia House, 69 Aldwych, London WC2B 4DY

Tel: 01-405 9292 Telex: 243961

Consumer Products: Australia

Manufacturers! What could you sell in Australia if you had the right partner to market and distribute your products?

Our Client, the Sydney-based subsidiary of a UK PLC serving the home improvement/furnishing/gardening retail market place is superbly positioned to handle products in these and related markets.

Its strengths are:

- Its own established branded products (Market Leaders)
- Strong presence in major Chain-Store groups
- Marketing, Packaging, Merchandising skills
- Sales forces and Distribution depots in each State giving coverage on a national scale including independent
- Efficient, computerised administration
- Manufacturing and Assembly resources (directly and indirectly), e.g. for license locally.

If your products are not in Australia, write giving details of them, to:

John Chester, Neville Russell, Chartered Accountants, 246 Bishopsgate, LONDON EC2M 4PB.

SPONSOR wanted for new CHARTER

A newly established mental health charity urgently requires property or funding with which to acquire or rent premises in West London. The aims of this charity are: (1) to provide psychological assistance to those who want it whether or not they can afford such attention; and (2) to provide education aimed at preventive emotional and physical health care which can help prevent disease.

Please telephone 992 3035 if you can help.
Thanks

YOUNG INVESTMENT BANKER

Public company chairman with long successful record in Investment banking would like to hear from London based accountants/banker 25/30 with investment banking experience and some equity capital with a view to jointly using current available resources for permanent association leading to London Stock operation or similar.

Identify opportunity for young ambitious person

Write Box F6985, Financial Times
10 Cannon Street, London EC4P 4BY

YOUR RENT COULD BE BUYING A BUSINESS PREMISES!

to many cases rental payments are sufficient to repay a commercial mortgage and the value of the property is increasing yearly.

For full details and range of financial packages and property services, contact:

PROPERTY & FINANCE CONSULTANTS LTD

63 Coleman St, London EC2R 5BB Tel: 01-822 4245 - Telex: 891380

ENTREPRENEURS

Setting up Corporate Finance House to specialise in strategic management, finance and development of private companies for flotation, offer directorships/profits to like-minded entrepreneurs, provide start-up capital, time, energy and management expertise

Phone: Giles Blair 01-405 9298

FINANCE EXPORTS/IMPORTS

Back to Letters of Credit—

ELKA FINANCE LTD

8/14 Cromer Road, London N1 5QJ

Tel: 01-728 0406 - Telex: 288000

BUSINESS FOR SALE

If you want to buy or invest in a business

VENTURE CAPITAL REPORT

Provides c.500 specific opportunities each year.

For free sample and full details:

VCR, 20 Berkeley St, London W1 Tel: 01-272 2250

COMPANY MARKETING

RESEARCH

We offer you independent

inexpensive, establishing a

company's market potential and

representative buyers of its products

Contact Nicholas Henderson

HENDERSON & PARTNERS

20 Clarence Road, W11 2AA

Tel: 01-221 4639 - Telex: 267365

WEST GERMAN PARTNER

Privately owned UK based manufacturer of tubular components for automobile and general industry.

Wish to find a West German company in similar or related field, to maximise potential while keeping costs down.

Write Box F6987, Financial Times
10 Cannon St, London EC4P 4BY

NEW RANGE ROVERS

EXPORT OPPORTUNITY

60 Unregistered, left-hand-drive

2 & 4 door, Manual & Auto

Export specification, air cond

AVAILABLE EX STOCK

TELEPHONE: (0281) 791071

TELE: 343288

FAX INTERNATIONAL

FAX UPDATE

Fax Machines Ex-Japan now available.

For more information required

Telephone: (0281) 680862/680864

REALITY

Monthly publication analysing all aspects of

commercial and industrial property finance in the UK and overseas.

Address: Alan Turner, Headline Publications Limited, 2 Church Street, Coggeshall, Essex CO13 6TU Tel: (0376) 520200 Fax: (0376) 520213

EMAIL: <a href

FT COMMERCIAL LAW REPORTS

WHEN YOUR CURRENT CLEANING CONTRACT EXPIRES, WHO'S GOING TO FILL THE VACUUM?

Cleaning contracts are not noted for being long lasting relationships.

Of course they begin with solemn vows of devotion, but soon the good intentions begin to gather dust.

What is true however is that the more durable the contractor, the more durable the contract. And with more than 50 years office cleaning experience, contractors don't come any more durable than OCS.

Today, even during the so called office 'revolution' OCS still operate on some pretty old fashioned principles.

Like hard work.

Like realistic pricing.

Like thorough supervision and clear lines of communication.



The result is a reputation for quality control that reflects the close family style of a unique family business, a company where top management are not remote figures out of touch with the daily needs of the customer.

So even before your present contract bites the dust why not call OCS on 01-242 8800?

Then when somebody does come to fill the vacuum you'll know it's the most powerful force in office cleaning today.

OFFICE CLEANING SERVICES LIMITED

OCS Changing Venues—Unchanging Values

HEAD OFFICE: 28-36 EAGLE STREET, LONDON, WC1R 4AN TELEPHONE: 01-242 8800
A MEMBER OF THE OCS GROUP OF COMPANIES—THE NATION'S LEADING PROPERTY MAINTENANCE GROUP

Eastern Counties Timber Group (in Receivership)

Offers are invited for the assets and undertaking of the Group which operates as timber importers, merchants, sawmillers & kiln dryers.

- Well situated freehold property—12 acres
- Fully equipped sawmills
- Timber treatment plant
- Drying Kilns
- Substantial timber stocks
- Turnover c. £2.8m p.a. approx.

Further information from the Joint Receivers:
S.J. Atkinson CA & M Palios ACA,
Arthur Young,
Parker's House, Regent Street,
Cambridge CB2 1DB.
Tel: 0223 56332

Arthur Young

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Processor and distributor of coffee and tea. The business and assets of this long-established company are available for sale as a going concern.

Principal features comprise:

- * Turnover c. £2.5 million
- * Established customer base with multiple retailers
- * Skilled workforce
- * Modern leasehold premises

For further details please contact the joint administrative receiver:

W. F. Ratford
Peat Marwick Mitchell & Co
1 Puddle Dock
Blackfriars
London EC4V 3PD
Tel: 01-236 8000 Ext. 2740
Telex: 8811541

PEAT MARWICK

Offers are invited by the Joint Receivers for the sale of STAMMERS LTD (Established 1906) AS A GOING CONCERN

Well known formal menswear manufacturers situated in freehold premises capable of division in Walsall, Staffs, approximately 150,000 sq. ft., 74 employees. Current turnover £850,000. Substantial C.M.T. forward orders through to February.

Please contact:
A P Locke
Beggies Chartered Accountants
3 Raymond Buildings
Gray's Inn
London WC1R 5BH
Tel: 01-405 1274

RETAIL TOILETRIES SHOP
2 FORD CITY CENTRE.
Turnover £500,000 per annum.
Goodwill Fixtures Fittings
£75,000 plus £2,000.
Write Box H1505, Financial Times
10 Cannon St, London EC4P 4BY

SMALL ESTABLISHED QUALITY CONSUMER MAGAZINE GROUP
Based within a fast developing region, suitable for overseas purchase.
Write Box H1697, Financial Times
10 Cannon St, London EC4P 4BY

Art Galleries

LEFEVRE GALLERY, 30 Bruton St., W1.
01-493 2107. IMPORTANT XIX & XX
CENTURY FRENCH BRITISH PAINTINGS AND DRAWINGS Until 19th DECEMBER. Mon-Fri. 10-5; Sat. 10-12.30.

LEGÈRE, 13, Old Bond St., W1. ANNUAL
WINTER FAIR EXHIBITION. Mon-Fri.
9.30-5.30, 01-629 3538.

RICHARD GREEN, 4, New Bond Street,
W1. 01-493 3929. XIX & XX CENTURY
PAINTINGS. DRAWINGS. Mon-Fri. 10-6;
Sat. 10-12.30.

Signatories are hereby informed
that the rate applicable for the fixed
1986 interest period will be fixed
1st 75%.
Offer No. 18 will be payable as
from February 27th, 1987 at the
price of Ecu 199.06 equivalent to
the sum of £1,000.00 sterling for
the period from November 28th,
1986 to February 28th, 1987 inclusive.

The Reference Agent
CREDIT LYONNAIS
LUXEMBOURG

TENDER BRANDEIS INTSEL LIMITED

4 Fore Street, London EC2P 2NU
Tel: 01-638 5377 Telex: 884401 BRAIN G
Telefax: 01-638 3031

OFFER FOR SALE BY PUBLIC TENDER THE FOLLOWING MATERIALS WHICH ARE SURPLUS TO REQUIREMENTS:

UP TO 20 METRIC TONNES NICKEL NIOBUM

UP TO 310 METRIC TONNES FERRO NIOBUM

UP TO 120 METRIC TONNES FERRO SILICO CHROME

Tender forms are available on application,
due for return by latest 12 noon on
16th December 1986

barnes

The following businesses, which are part of the H.N. Barnes Group of Companies, are offered for sale as going concerns.

H.N. Barnes Limited

A long established specialist contractor and shopfitter, operating from Wandsworth south west London, which had a turnover in the year to 31st December 1985 of £6.7 m. Assets comprise:

- Modern freehold premises of 30,000 sq. ft. comprising offices, fabrication and joinery shops, stores etc.
- Plant and equipment.
- Stocks, work in progress and order book.

Brent Metal Limited

Specialist architectural metal workers and contractors operating from Wembley, Middlesex. Turnover in year to 31st December 1985 £1.7 m. including approximately £500,000 for group companies. Assets comprise:

- Leasehold offices and factory of 38,000 sq. ft.
- Plant and equipment.
- Stock, work in progress and order book.

Further information may be obtained from The Joint Administrative Receiver P.R. Copp FCA, FCCA or EVL Blackwell FIPPA (ref: KQ), 8 Baker Street, London W1M 1DA. Telephone: 01-486 5888.

Stoy Hayward

A Member of Horwath & Horwath International

ICI LTD FIRRES LTD v
MAT TRANSPORT LTD
Queen's Bench Division (Commerical Court): Mr Justice
Staughton: October 27 1986

WHERE GOODS are despatched under a contract of carriage by road and are involved in a road accident, the time is deemed to be "lost" for limitation period purposes if they do not reach their destination, though they retain some salvage value and are therefore in fact damaged, not lost; and the time for bringing proceedings against the carrier can be suspended before it begins to run and before the claim is quantified, by written notice of intention to hold him responsible.

Mr Justice Staughton so held when giving judgment for the plaintiffs, ICI Fibres Ltd and ICI France SA, on their claim against Mat Transport Ltd, carrier of ICI's goods by road, for loss incurred in respect of the goods as a result of a road accident.

By a letter dated October 11, 1982 ICI wrote to Mat referring to the accident, and stating: "We must hold you responsible for any losses we incur."

The goods were returned to Harrogate in January 1984 and a joint survey was held... The surveyors said the yarn could no longer be used for the purpose for which it was originally intended.

The parties agreed that the consignment was fit only for salvage and that a bid of £6,515 would be acceptable.

The sound value of the consignment was agreed at £24,335.

ICI followed up its letter of October 11 by a letter dated March 28 1984 intimating the nature, extent and quantum of the claim and closing the note for £217,819 in respect of loss or damage to the goods.

The claim was rejected by Mat for the first time in a letter dated November 14 1984.

In the present action ICI claimed £17,619 in respect of the goods, and a survey fee of £155. The defence admitted the loss.

Article 32 of the Convention on the Carriage of Goods by Road provides: "(1) The period of limitation for an action arising out of carriage under this convention shall be one year. The period . . . shall begin to run: (a) in the case of . . . damage . . . from the date of delivery; (b) in the case of total loss . . . where there is no agreed time limit from the 60th day from the date on which the goods were taken over by the carrier . . . (2) A written claim shall suspend the period of limitation until such date as the carrier rejects the claim . . . in writing . . ."

Article 20: "The fact that goods have not been delivered within 30 days following expiry of the agreed time limit or if there is no agreed time limit, within 60 days from . . . when the carrier took over the goods, shall be conclusive evidence of the loss of the goods, and the person entitled to make a claim may thereupon treat them as lost."

Article 23: "(4) . . . carriage charges . . . and other charges incurred in respect of the carriage of the goods shall be refundable in full in case of total loss . . ."

Article 25: "(1) In case of damage the carrier shall be liable for the amount by which the goods have diminished in value . . ."

HIS LORDSHIP said that in September 1982 ICI despatched a quantity of yarn for carriage by road to the south of France. Mat Transport was the carrier. The goods were taken over by Mat on being loaded at Harrogate on September 28.

The lorry did not get much beyond Calais. It was then in

total loss.

By section 60(2)(ii) of the 1986 Act there was a constructive total loss in the case of damage to goods "where the cost of repairing the damage and forwarding the goods to their destination would exceed the value of the goods."

The yarn was not an actual total loss.

By section 60(2)(iii) of the 1986 Act there was a constructive total loss in the case of damage to goods "where the cost of realising the damaged goods and so damaged as to cease to be a thing of the kind entrusted to the carrier, or where the owner was irretrievably deprived of loss."

The yarn was not an actual total loss.

By section 60(2)(iv) of the 1986 Act there was a constructive total loss in the case of damage to goods "where the cost of repairing the damage and forwarding the goods to their destination would exceed the value of the goods."

The yarn was not an actual total loss.

Mr Hooper argued that a claim must be quantified and must be a prima facie demand rather than an indication of a possible claim in the future.

In William Tatton Mr Justice Browne said: "The natural meaning of the word 'claim' would certainly include a general intimation of intention to hold the carrier liable."

The letter of October 11 was a sufficient written claim.

The third issue was whether the limitation period was sus-

Time for bringing road carriage claim

volved in a road accident and the goods were seriously damaged.

By a letter dated October 11, 1982 ICI wrote to Mat referring to the accident, and stating: "We must hold you responsible for any losses we incur."

The goods were returned to Harrogate in January 1984 and a joint survey was held... The surveyors said the yarn could no longer be used for the purpose for which it was originally intended.

The parties agreed that the consignment was fit only for salvage and that a bid of £6,515 would be acceptable.

The sound value of the consignment was agreed at £24,335.

ICI followed up its letter of October 11 by a letter dated March 28 1984 intimating the nature, extent and quantum of the claim and closing the note for £217,819 in respect of loss or damage to the goods.

The claim was rejected by Mat for the first time in a letter dated November 14 1984.

In the present action ICI claimed £17,619 in respect of the goods, and a survey fee of £155. The defence admitted the loss.

Article 32 defined the period of limitation as one year. It was preceded, where paragraph 1(b) or 1(c) applied, by an antecedent period of 60 days in one case and three months in the other.

Mr Hooper submitted that a written claim made during the antecedent period could not suspend the limitation period, as the limitation period was not then running. It could not suspend the antecedent period, he said, because the article did not say that it could.

There was no reason why the Convention should have that result, nor why the owner of goods should lose his rights if he made a claim too early.

A written claim, unexecuted, suspended the limitation period as soon as it began to run if it had not already begun.

The fourth issue was whether the survey fee was recoverable. It followed from what had already been decided that Mat was liable for the difference between the sound value of the goods and the amount achieved on resale. But there was also a fee of £155 for arranging a joint survey.

The question was whether that was covered by article 23, or by article 25 including the provisions incorporated from article 23, if the claim was for damage.

In William Tatton Mr Justice Browne said: "Article 23 provides that the measure of damage for damage to goods shall be the amount by which the goods have diminished in value . . . I do not feel able to add to this figure the expenses claimed."

However that passage had to be read in the light of the decision of the House of Lords in James Buchanan [1978] AC 41.

The court was entitled to hold that the survey fee was recoverable as "other charges in respect of the carriage of the goods."

Also, on the facts of the case, the survey fee was part of the cost of realising the damaged value of the goods, and so should be deducted from the credit given for the net amount that had been decided by the Amsterdam District Court.

There would be judgment for ICI for £17,974.

For ICI: Nigel K. Meeson (Hill Dickinson and Co).

For Mat: Julian A. Hooper (Barlow Lyde and Gilbert).

By Rachel Davies
Barrister

Richard

AGC

AFRICAN AND EUROPEAN
INVESTMENT COMPANY
LIMITED
(Incorporated in the
Republic of South Africa)
Registration No. 01/0254/06

PREFERENCE DIVIDEND NO. 77
On the 20th day of January 1987, for the six
months ending January 31, 1986, will be
paid to shareholders of record on the 15th
February 1987, to holders of stock
registered in the books of the
company on the 12th day of February 1987,
and to those whose names appear
on the register of shareholders on
the 15th day of February 1987, less
any amounts paid or payable
outstanding on the 12th day of February 1987.

The effective rate of non-resident
shareholders is 14.870% per cent.
The dividends will be paid in
conditions which can be inspected at
the office of the company and at the offices of
the preference share transfer
agents, Consolidated Share Registrars
Limited, Floor 12, Aurora House,
Johannesburg 20001, (P.O. Box
61051

THE ARTS

Rimsky in Washington

The Washington Opera has embarked on its longest season ever: 76 performances, eight operas, one of them a world premiere (*Menotti's Goya*), and only two of them (*Il Trovatore*, *Don Pasquale*) standard fare.

Troost began the season. It need not detain us: an international routine performance, in grey scenery by Nicola Benois (bits of masonry variously assembled). Max Loppert wrote earlier this year about Stefania Toczyńska's Azucena and Franco Bonisolli's Manon. The Luna, Cornelius Ophélie, was a substitute. Leonora was Susan Dunn, one of America's three new Verdi sopranos (the others April Millo and Carol Vaness). She has a large, healthy, well-schooled, voice of considerable merit; a large, calm presence; and, apparently, no temperament whatsoever. Daniel Oren conducted, energetically, but not responsively to what the singers were actually doing.

Then came *The Tsar's Bride*, unheard in America for 50 years. It was conducted by Rostropovich, ardently. It was produced by Vishnevskaya (the Marfa of the Bolshoi recording), not in Stanislavskian detail, but along the right lines. A co-production with the Monte Carlo Opera, it boasted an abundance of richly detailed costumes and traditional scenery (perspective sometimes awry) by Zack Brown.

Rimsky-Korsakov is an underrated and underperformed composer. Outside Russia, only *The Golden Cockerel* is done fairly often. People write of his cold glitter. In the theatre—*Snow Maiden* at Sadler's Wells in the old days, in this country a 1977 Christmas Eve at Bloomberg, and a 1983 Kiteer in Boston—he proves warmly, wonderfully moving: a romantic visionary, inspired by nature by history, by fairy-tales that are at once enchanted, spectacular narratives and mythic patterns of human behaviour.

The Tsar's Bride is an historical drama. Marfa (the soprano) is chosen by Ivan the Terrible as his bride when she is on the point of marrying her Vanya (the tenor). Gyzayev (the baritone) also desires her, and has slipped what he believes to be a love potion into her betrothal cup. But his jealous mistress Lubasha (the mezzo) has substituted for the potion a slow poison—which she has obtained from the Tsar's phys-

Andrew Porter

Abbado/Barbican Hall

Richard Fefferman

While rumours fly as to who will be leading London's orchestras into the next decade, two of the main protagonists in the drama joined forces on Sunday for a concert at the Barbican. This was a partnership between Vladimir Ashkenazy and Claudio Abbado, here appearing as pianist and conductor respectively in Brahms' First Piano Concerto.

In their approach to music-making these two artists are sufficiently close to make a good team. Each is elegant and clear-headed as an interpreter. Each refrains from gestures that are excessive or indulgent. Their view of this Brahms concerto was more or less unanimous: the score came across as the music of a young man (Brahms was only 20 when he began) to be played with boundless energy and panache.

In Ashkenazy's case the interpretation is largely conditioned by the sound he makes at the piano. The warm, mellow tone colours that other pianists reserve for this composer do not come easily to him. Quiet passages, such as the opening of the slow movement, were hushed and reflective, but in a way that kept a cool clarity of sound as a premium, while some of the more energetic parts of the score were posi-

"Ghosts" transfers

The Young Vic's production *Irene's Ghosts* with Vanessa Redgrave and Tom Wilkinson has transferred to the Wyndham's Theatre for a nine-week season.



Façade of the Musée d'Orsay from the river

Musée d'Orsay, Paris/William Packer

Celebration on the Seine

Yesterday in Paris President Mitterrand at last gave the new Musée d'Orsay his official blessing. Further celebrations, receptions and a final wash-and-brush-up occupy the rest of the week until on Tuesday next, December 9, the doors are thrown open to the public. After more than a decade of political doubt, revision and delay, the cultural gap is plugged between the Louvre and the Centre Pompidou, the greater part of the 19th century is properly celebrated as the period of phenomenal creativity we now know it was, and Paris has yet another magnificent museum of art. Indeed it is already vaunted as the most important such development in Paris, or anywhere, in this latter half of our century

— and for once, leaving aside all the natural excitement and enthusiasm of the moment, the boozes may just about be right. How very different it could all so easily have been. In the interval since the idea of a museum of the fine, decorative and applied arts of the 19th century was first mooted, the world has moved on. While scholarship and criticism have grown into the opportunity that was then envisaged, of taking a truly catholic, generous and unprejudiced view of the period that takes us from Romanticism across the threshold into Modernism, so the spirit of architectural planning and redevelopment that only lately had blithely allowed of the site for the Pompidou and the levelling of les Halles, has turned more to conservation and adaptation.

The old Gare d'Orsay, a vast and handsome *fin de siècle* pile by Victor Laloux on the left bank of the Seine opposite the Tuilleries Gardens, had by 1939 been reduced to serving only suburban traffic and by the late 1950s was altogether redundant. It was used occasionally in the 1960s as a film location, but the SNCF could find no proper use for it and eventually put it up for sale. By 1971 it was due for demolition, but the permission was vetoed at the last moment by the then Minister of Cultural Affairs, M. Duhamel, reflecting some official remorse at the loss of les Halles.

By 1973 the Gare d'Orsay was listed as an historic monument and its physical safety, if not its use, assured. The museum we now see was fixed upon in principle under President Giscard d'Estaing in 1977 and the work began in 1980. The result is not without its controversial features. Madame Gae Aulenti, who seems to be to museum architecture in France and Italy what our own James Stirling is in Germany and England, was entrusted with the general conversion of the building to modern museum practices, and in particular with the design of the free-standing structure within the huge interior concourse beneath the high arched galleries.

Crisp, geometrical and emphatically horizontal by contrast with the station's own ornamental richness, this internal architecture is not without its own austere quirkiness and formal wit. Post-modern is perhaps too general a term and Mme Aulenti's neo-art deco, since we grow used to it, is discreet enough to serve the painting and sculpture modestly

and effectively—a commission not every architect is disposed to honour. Her only major misjudgement is her indulgence in the two featureless towers that rise together high into the roof at the far end of the concourse, where the ramp meets the entrance level. Their only function is to afford a view from the top.

But the concourse is not the whole museum. At ground level boys and galleries have off the central space into the administrative parts of the old station. Here the question is one of cladding the walls, adapting and breaking down the existing space and again it is well and if anything, even more discreetly done. The feeling is neither challenging nor reassuring. We may be in a museum we did not know before, but feel no surprise that it is indeed a museum for all its new paint and smartness.

A balcony given over to sculpture rings and defines the course at first-floor level, again with galleries leading off to either side. And so we rise to the highest of the principal levels which, with its view high across Paris to Sacré Coeur as a bonus, is in many ways the most spectacular and seductive of them all. An open run of galleries along the length of the Musée d'Orsay on its aspect to the river holds and celebrates in a natural light many of the greatest works of Impressionism, arranged by artist or by the integral collections by which they were given to France. Many great works of Impressionism lie elsewhere in the museum but here, on the top

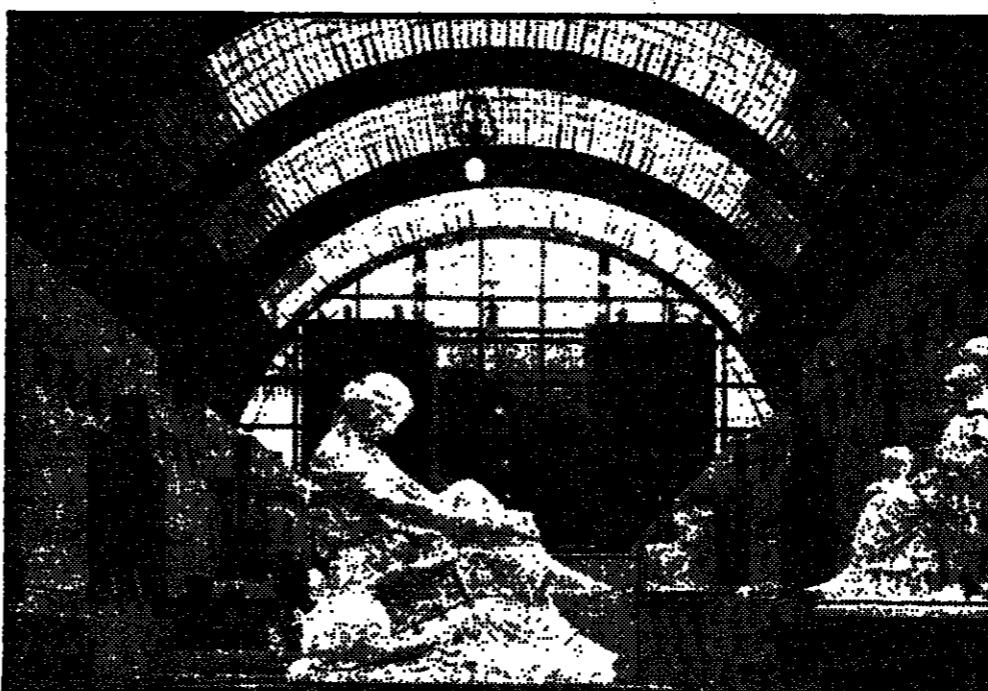
floor, they are celebrated less for their historical and comparative place than simply for themselves.

But I must return to the collections in a further article on Thursday. A new museum is a wonderful thing, but what makes the Musée d'Orsay so special is not just its architecture, though Mme Aulenti has won me over firmly to her side: the museum is perhaps unique in its conception and the critical shift it represents. The works it holds have come from the Louvre, the Jeu de Paume — now emptied for other exhibition use — and from many other national collections. It gives us little that is unknown exactly, and a mass of stuff that is deeply familiar, and yet brought together in this way how fresh and new it all seems. We sense in ourselves a revival of critical curiosity and a preparedness to reconsider judgments long held absolute on a period of great art hitherto dismissed far too lightly. Our view of the 19th century can never be quite the same again and the Musée d'Orsay is both part of that process and its monument and celebration.

'The Mother' at Cottesloe

The National Theatre workshop presentation of Brecht's *The Mother*, which has been touring Britain, will finish its run with eight performances in the NT's Cottesloe Theatre from 11-20.

Yvonne Bryceland leads the cast as *The Mother*.



View of the central aisle of the Musée d'Orsay with "Sapho" by James Pradier in the foreground

Arts Guide

November 28-Dec 4

Opera and Ballet

NETHERLANDS

Amsterdam. Muziektheater. Netherland Opera production of Der Kreidler by Alexander von Zemlinsky, directed by Herbert Wernicke. The Hague Philharmonic conducted by Stefan Soeters, with Stella Kleindienst, Hebe Dijksterhuis and Mario Brull (Wed. (255 453).

Scheveningen, Circus Théâtre. Ann Marie de Angelo and the American Dance Theatre (Wed. (35 88 00).

WEST GERMANY

Berlin. Deutsche Oper. Tannhäuser has Spas Wenkoff in the title role. Also Die Lustigen Weber von Windberg.

Hamburg. Staatsoper. Manon Lescaut, conducted by Giuseppe Sinopoli, stars Mara Zampieri, Rachel Joséphine and Frank Grundmeier. Il Barbiere di Siviglia, sung in Italian, by Renzo Ruggiero, John Dickie and Leo Nucci (tues. (47 17 53).

Frankfurt, Oper. Das Rheingold has Julie Jung, Wolfgang Probst, Adalbert Waller and June Cord. Die Verkaufte Braut is a well done repertoire performance with Elvira Coello, Michael Pabst, Adalbert Waller and Christoph Pregardien.

ITALY

Rome. Teatro dell'Opera: Don Pasquale conducted by Spiros Argyris includes Mariella Devia (afternoon with Jenny Draval) in the part of Norma, with Giuseppe Taddei, Paolo Baracchini and Angelo Romero. (47 17 53).

VIENNA

Saxaoper: Werther conducted by Davi with Baltsa; Luisa Miller conducted by Guadagnini with Yachimi, Ricciarelli; Walküre conducted by Schneider with Neppel, Martin, Hesse. (51 444/26 55).

Wolksoper: Der Opernball; Die Zauberflöte; Das Land des Lächelns (51 444/26 57).

NEW YORK

English National Opera, Coliseum: the new Carmen is another collaboration from the ENO house team of David Pountney (producer) and Mark Elder (conductor), with Sally Burgess as the title role for the first time. Also in repertory, the new production of Cavalleria Rusticana, over-told but bright and effective, with a moving Santuzza in Jane Eaglen,

and the fine Graham Vick production of The Rape of Lucretia, with a uniformly strong cast led by Jean Rigby and Russell Smythe.

Royal Opera, Covent Garden: the new production of Janacek by Vincenzo Lanza, directed by Stefanovitch, with Stefano Sotera, with Stella Kleindienst, Hebe Dijksterhuis and Mario Brull (Wed. (255 453).

Schweizer, Circus Théâtre. Ann Marie de Angelo and the American Dance Theatre (Wed. (35 88 00).

PARIS

Rome. Teatro dell'Opera: Don Pasquale conducted by Spiros Argyris includes Mariella Devia (afternoon with Jenny Draval) in the part of Norma, with Giuseppe Taddei, Paolo Baracchini and Angelo Romero. (47 17 53).

VIENNA

Saxaoper: Werther conducted by Davi with Baltsa; Luisa Miller conducted by Guadagnini with Yachimi, Ricciarelli; Walküre conducted by Schneider with Neppel, Martin, Hesse. (51 444/26 55).

Wolksoper: Der Opernball; Die Zauberflöte; Das Land des Lächelns (51 444/26 57).

CHICAGO

Lyric Opera: The company premiere of Janacek's Katya Kabanova sung in English features Ellen Shadda in the title role with her lover Boris played by Dennis Bailey and oppressive uncle Dikay by William Wildermann, conducted by Bruno Bartoletti in Virginia Fausch's production. Un ballo in Maschera is conducted by Giuseppe Petrone in Sonja Fausch's production with Marin Alsop and Luciano Pavarotti. Edita Gruberova takes the title role and Neil Shicoff sings Edgardo in director Peter Reichensieck's production of Lucia di Lammermoor conducted by Charles Mackerras. (332 2244).

LONDON

Next Wave Festival (Brooklyn Academy of Music): jugglers, acrobats and funny performers, the Flying Karamazov Brothers do their version of The Soldier's Tale with music by the Kamakazi Ground Crew. (718 636 4100).

Alvin Alley American Dance Theater (City Center): Modern dance, jazz,

Pears tribute/Covent Garden

Max Loppert

Peter Pears, who died earlier this year, was bade a fond musical farewell at the Opera House on Sunday. The concert, given (in the presence of Princess Alexandra) in aid of the Aldburgh Appeal, collected upon the stage a great number of fine musicians—the City of Birmingham Symphony, the Philharmonia Chorus, a group of Westminster Cathedral choristers (heard from backstage), and Simon Rattle as conductor. It was a serious occasion, but not an overbearing one: the poignant memories that many in the audience must have of Pears' singing will have been warmed by the admirable performances of Britten and Mozart that were so were the inflections of the baritone, John Shirley-Quirk, and tenor, Anthony Rolfe Johnson (despite obvious moments of vocal discomfort). The same forwardness of projection recurred in the long slow finale:

One kind of Pears tribute, in a house where the tenor appeared so often and with such distinction, might have been to present excerpts of some of the operas and roles on which he left a special mark. Instead, it was Rattle's passionately committed, urgently dramatic account of the War Requiem that was chosen as the evening's main offering.

The transfer of the work to this setting was a risky undertaking, because in the act some of its most notable features were in danger of blurring—the division of instrumentalists into main and chamber orchestras (no room on the platform), the layering of choral forces in a grandly reverberant space (boys' voices from offstage tending to get lost). In the "Sanctus" and the closing "In paradisum" the echoing pile-up of sounds that can prove so thrilling at say, the Albert Hall was unavailable. Altogether, it was an unfamiliar sound-

The strength of the War Requiem, its Mass setting, was not dimmed, because of outstandingly good coral singing throughout the performance, and because the soprano soloist, Galina Vishnevskaya, now brings a touch of incandescent genius to her every note—some phrases are now short-breathed, and some harsh, but the power of her belief in the music swept every critical doubt aside. This was a noble experience; and it was well preceded by the Mozart *Sinfonia concertante*, K364, with Anne-Sophie Mutter (less immaculate than usual, but much livelier) and Bruno Giuranna as string soloists. Hearing a Mozart concert work in the opera house may prod one's awareness of its dramatic content—but so also did the CBSO's splendidly vital accompaniment.

Woundings/Manchester

Charlotte Keatley

Jeff Noon is a young Manchester writer who won third prize in the Mobil/Royal Exchange Playwriting Competition with *Woundings*. A competition with no limitations encouraged him to shake off the studio genre of new plays and develop ideas, a large cast and experimental styles.

Woundings is set at the Royal Exchange is set on an island garrison, where the ratio of 4,000 soldiers to 20 local girls is alleviated by a shipment of English roses. Mr Noon's island is bleak, a setting for warfare between the sexes, and his language is, therefore, blunt, characters speaking what would be subconscious in everyday courtship. Greg Havers' direction of the 43 scenes is based on speed and impact—a flock of ironing-boards are carried on for one scene, a helicopter lands in another—but lacks the escalating sexual danger which I found in the script.

On Laurie Dennett's stark set of metal grid floor and camouflage nets draping the auditorium balconies, three states of conflict. First, soldier life, represented in bar scenes where pool-table talk refers to women as "dogs". Secondly, the islanders, whose women are forced to learn sexual guile while the men learn army drill; and thirdly the English girls, whose predatory attitude and romanticisation of soldiers is shown to be as guilty of perpetuating the sex war as the army is of disciplining the female. Mr Noon suggests that men cannot take the "wounds" of women and so push women into the position of enemy. It is Jimmy's awakening to his potential for love which puts him into the tragic ending of this play. This is writing of tremendous emotional honesty and ambitious imagination.

Saleroom/Anthony Thorne

A £300,000 tea party

The destruction by fire of Christiansborg castle in 1794 was a financial disaster for the Danish royal family. To raise funds for re-building they sold off the Meissen armorial porcelain tea service which had been ordered for King Christian VII when he ascended the throne in 1730.

Yesterday Christie's sold the service again. This time the 38 pieces, including a £30,000, the highest ever auction price for a service of porcelain, and three pieces in the forecast. Unfortunately it was dispersed in separate lots. The highest price, of £52,800, was paid by the German dealer Gerhard Bobbig for a pearl-shaped milk jug and cover. It carries the royal arms flanked by chinomiser figures and had a top estimate of £20,000. A tea pot went to the same buyer for £4,000.

Another keen bidder was the Carlsberg Foundation of Copenhagen, which acquired one pair of candlestick holders made in England around 1830 for £16,815, as against a top estimate of nearer £12,000, and a Louis XIV cabinet of 1680 almost doubled its forecast at £9,215.

In historic terms French 18th century paintings are cheap but the tide may be turning in their favour, judging by the £1,419 paid by the New York dealer Sayn-Wittgenstein for a typically sensual work by Boucicau. "Le sommeil de Venus," which Sotheby's disposed of on Saturday, the price was three times the forecast, but the provenance was excellent: it had been owned by the brother of Madame de Pompadour who was the great patron of the artist. Another major 18th century work, or portrait of a cavalry officer by Liotard, failed to sell but a sketch by Rubens, "Virgin and Child worshipped by Saints," which had been lost to view for a century, sold for £50,000 to a London dealer.

Two new RSC productions at the Barbican

During December two new Royal Shakespeare Company productions will open at the Barbican.

The first, in the Pit, is the first London revival since the 1980s of John Whiting's comedy *A Penny for a Song*. Howard Davies directs, with designs by Bob Crowley, costumes by Alexander Reid and music by Timothy Higgs. Leading the cast will be Stephen Moore and Brian Cox.

TURKISH AIRLINES INC.

Announces that Jet Fuel A - I is required for the period of January 1st, 1987 (inclusive) - December 31 st, 1987 (inclusive) at European and Middle East and Far East Airports to be purchased under sealed tender by adjudication. Bidders must deliver their proposal on or before 17 December 1986 10.00 a.m. to the Turkey address below. Bidders wishing full information on bidding and list of technical and administrative conditions should contact.

TURKISH AIRLINES INC.
11/12 HANOVER STR.
LONDON W.I. R.9 HF

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Tuesday December 2 1986

Shopping goes electronic

THE IDEA of using electronic payment methods rather than cash or cheques for shopping is hardly revolutionary these days. The public is used to plastic cards as an alternative form of cash. Petrol stations and department stores in large shopping complexes commonly feature counter top devices in which they can be used.

These systems for electronic funds transfer at the point of sale (or eft/pos) are usually the initiative of a single bank, building society or retailer. Midland Bank's Speedline scheme in Milton Keynes, Anglia Building Society's Northampton trial and the House of Fraser's own experiment are just three examples.

Yesterday, however, all 12 UK clearing banks announced they were prepared to sink their differences in the development and implementation of a common national eft/pos system.

The size of this achievement should not be underrated. The banks have shown themselves to be able to work together on advanced systems where there was no question of competition between them. The successful implementation of a clearing system proved that.

But co-operation where competitive advantage is at stake has been a different matter. The banks are not alone in this.

Some years ago, Britain's building societies tried to establish a joint nationwide automated teller machine network. The plan fell apart when the larger societies realised they would be paying the lion's share of the costs only to give their smaller rivals an improved competitive edge.

Full implications

The same kind of argument had prevented the banks, until yesterday, from agreeing a common strategy. There were anxieties about the distribution of costs and about the commercial principles involved. There was a question, for example, whether the scheme should favour debit cards against credit cards.

Remarkable as it may seem, the full implications of developing a national eft/pos system have only been brought home

Selling assets to buy time

THE BRITISH Government likes to boast that its programme of privatisation is creating a new era of people's capitalism, and that it has set an example which is being increasingly followed all over Europe, in Japan and now among some of the developing countries. The Government's critics paint a very different picture: the Government is reverting to historic bad practice and supplementing its revenue by the sale of monopolies.

While the market consequences of privatisation can only be judged case by case, and the process may well produce sharper management and enhanced competition in some important industries, the charge of "Lord Selsdon" has called "selling the family silver" — or more or less uncharitable, the Government is spending the proceeds, not repaying debt.

Is the British Government setting a good example, then, or a bad one? According to a suggestive analysis from the Ameri-Bank, circulated this week, it is the temptation to spend without taxing which is the main attraction. Most governments face a rising demand for public services and welfare spending, and a large number (not the UK) are struggling with a highly inflationary level of public debt. The mature advanced economies are also worried about the prospective burden of supporting a growing retired population with high expectations, and do not wish to add debt obligations — mainly to private pensioners — to their direct pension obligations. Selling state assets offers, at worst, a means of buying time.

Broadening base

Privatisation will do more than buy time if and only if privately-owned and commercially-directed enterprises produce greater revenues than they would have done under political control. These gains remain a hope rather than a provable fact, but will probably materialise; but only an optimist would hope that they will fill the gap which will appear when the saleable assets run out.

This long-term problem is addressed in another of this week's circulars, the monthly economic bulletin from International Advisory Associates. This argues, very briefly, that privatisation is a temporary answer to a dilemma which will

MR Vittorio Ghidella, managing director of Fiat Auto and a star performer in the Fiat group, explains why the struggling Alfa Romeo will improve under his management. "As a state company, Alfa's priority has been employment and production volumes. They were not so much interested in profits. We have to reconcile employment, profits and volumes for the sake of the company. We are not a charity."

Skoky, soft spoken and with a record of achievement which carried him last week to membership of the Fiat group's board and executive committee at the age of 54, Mr Ghidella appears to relish the task ahead. Having outmanoeuvred Ford in the battle for Alfa, he is sure that the Fiat touch will work an magic in ending its long-making at the post to be privatised Alfa as it has on the Turin company's once stumbling car business.

Magic, of course, has had nothing to do with Fiat's frequently chronicled story of sad 1970s decline following 1980s recovery. There is no alchemy, says Mr Cesare Romiti, the group's amiable managing director, except access to two scarce commodities: "men and money."

Both have probably never been used more actively in the company's history. Announcements have cascaded from the group's surprisingly anonymous headquarters on Turin's Corso Marconi: Iveco, the commercial vehicles subsidiary, takes over Ford's UK truck interests; Fiat's major component interests are merged with those of the French components company Matra; Fiatallis goes into joint venture with Hitachi to make Government excavators; the Libyan Government's 14 per cent investment in Fiat is liquidated; Fiat is negotiating a \$1.6bn deal with Poland; Fiat triumphs over Ford to acquire Alfa Romeo.

Taken as a whole they tell of a restless pursuit of expansion: either by purchasing market share (Iveco/Ford and Fiat-Alfa) by adding still further economies of scale (Fiatallis-Hitachi, Fiat-Matra, Fiat-Alfa) by acquiring technology (Fiatallis-Hitachi, Fiat-Matra) or by beating the opposition to a commercial opportunity (Fiat-Poland).

This dazzling hyper-activity has been master-minded by 62-year-old Mr Romiti under the careful supervision of the man who gave him the task in 1980 of saving ailing group, the "Avocato," Gianni Agnelli.

Now Mr Romiti is building on a position of unprecedented strength. Last year's £1,300m net profits were double those of the previous year, and the company expects profits to double again this year. And the group's outstanding 1983 debt of £2,300m would have been virtually wiped out but for £1,000m linked to the purchase of the Libyan shareholding.

The Libyan exodus and the acquisition of Alfa Romeo have been the two main strategic events of Fiat's year — the one confirming the group's strategy of diversifying into high technology businesses, and the other sitting somewhat oddly alongside it.

With the Libyan holding liquidated and US Government sensibilities appeased, Fiat is confident of netting SDI contracts for its SNIA-BPD majority owned subsidiary.

The cash values will not be large but the spin-offs could be very important for us, particu-

larly in new materials research and development," says Mr Romiti.

As Mr Agnelli puts it, such "intersectoral synergies" have long been part of Fiat's rationale for putting so much effort and money into technology.

Managing director Romiti stresses constantly that the auto industry business will remain Fiat's core activity. But having long since planted its flag on high-tech activities, he argues that Fiat has a head start over other car manufacturers such as Ford, General Motors and Mercedes-Benz which he sees as still finding their way towards diversification.

Fiat's telecommunications subsidiary, Telettra (1985 sales £475m) and its blooming engineering companies (£149bn) are really niche businesses in comparison with European leaders. But they are being developed according to the strategy pursued by Italian industrialists like Prof Romano Prodi at the giant state-owned holding company IRI and Mr Paul Gardini of Ferruzzi, who are anxious to position themselves for the European and world markets of the 1990s.

Essentially, the first step of this strategy is to group the main Italian players in one sector and then use the aggregated strength to forge more advantageous international alliances.

Thus a projected merger between Telettra's capacity in radio bridging and state-owned Italtel's strength in packet



Source: Fiat

Financial Times Tuesday December 2 1986

been developed by Alfa and will be introduced next spring.

Delivering 60,000 cars into the hands of highly discriminating American consumers is a key element in the plan. Overall, the Alfa image is to remain sporty — with the accent on quality — and somehow it all has to be done without stealing any of Lancia's potential customers.

Mr Ghidella sees it as more of a marketing than an engineering challenge. Providing that the Alfa marque is clearly differentiated by design and price, he is confident that Lancia's interests can be protected.

He believes the first new Alfa model to be designed under Fiat stewardship, a new Alfa 75, will be ready in three to four years and that by then the marque will be enjoying an armoury of marketing devices — including consumer loyalty schemes which he says were left largely untried under state ownership.

Understandably, the Alfa workforce and management, particularly at the Arese plant near Milan, is highly suspicious of Fiat's intentions. Turin has given assurances that the 33,000-strong workforce will be cut back by 5,000 solely through natural wastage. Clearly the unions will brook no deviation into forced redundancies.

But Fiat also has to win the confidence and loyalty of Alfa management which, until the final decision went to Fiat in early November, had given every indication of preferring the future with Alfa. Giuseppe Tramontana, a well-known "company doctor" in Italy who was put in as managing director by IRI a couple of years ago, is not expected to stay when Mr Ghidella is calling the shots.

Clearly anxious to avoid provoking an early managerial haemorrhage, Mr Ghidella is at pains to stress that Fiat has no "colonisation" plans. But when it assumes ownership on January 1 it will face severe co-ordination problems. The first response will be to pour a team of managers from Turin to Alfa to sit alongside its department heads.

Without this kind of strength, Fiat could not easily face the task of turning around Alfa Romeo. It is still hardly going to be a walkover to bring a business with such different traditions into a joint company with Lancia. Fiat executives see some parallels with the Turin company's own life and death struggle at the end of the 1970s.

Alfa's productivity is too low, its production costs too high, its plants inadequately automated, its product range badly in need of renovation and modernisation. Nevertheless, it has any anxieties about lifting Alfa off the floor, Mr Ghidella has not yet been coaxed into revealing them.

"The problems are very familiar ones. We have young and dedicated people here and I will count on them for the success of the Alfa operation," he says.

As written, the Fiat plan groups Alfa with the company's Lancia subsidiary into a new company whose cars will be in stock at any one time. The comparable figure this year is 240,000, on sales of 1.6m.

Suppliers have also been pressed to play their patient part. Fiat pays them on a 120 day cycle while income from car sales flows in to the welcoming corporate coffers within 28 days.

A satisfied Mr Mattioli reports that this year the group will run ahead of its targeted

5.6 per cent real return on investment and that the real return on equity will be 8.8 per cent above nominal interest rates.

Mr Paolo Mattioli, Fiat's General Manager, concedes that the Alfa acquisition in one sense sets back the diversification policy. Alfa brings with it annual sales of just over £2,000m and 6 per cent of the Italian car market, to add to Fiat's 54 per cent. High-tech businesses accounted for less than 7 per cent of Fiat's £1.7 billion sales last year while cars, commercial vehicles, tractors and construction machinery represented 75 per cent.

He thinks that by 1990 the high-tech share will rise to between 10 and 15 per cent and be a useful counter-cyclical cushion to the car business. A problem remains, nevertheless, Fiat's extreme dependence on the Italian car market which Alfa accentuates rather than balances. Nearly 73 per cent of Fiat's total revenues are drawn from its homeland and only 19 per cent from the rest of Europe. "Yes, I know we are vulnerable," says Mr Mattioli, resignedly.

He also concedes that the group has its flat spots. Fiat's tractor business is having to retrench in the face of agricultural recession and Imprest, one of the world's top six civil engineering companies, is struggling. With Opec oil producers cutting back sharply on projects and Latin American markets labouring with debt problems, Imprest will only break even this year after a

240,000, on sales of 1.6m.

Suppliers have also been pressed to play their patient part. Fiat pays them on a 120 day cycle while income from car sales flows in to the welcoming corporate coffers within 28 days.

A satisfied Mr Mattioli reports that this year the group will run ahead of its targeted

5.6 per cent real return on investment and that the real return on equity will be 8.8 per cent above nominal interest rates.

Mr Paolo Mattioli, Fiat's General Manager, concedes that the Alfa acquisition in one sense sets back the diversification policy. Alfa brings with it annual sales of just over £2,000m and 6 per cent of the Italian car market, to add to Fiat's 54 per cent. High-tech businesses accounted for less than 7 per cent of Fiat's £1.7 billion sales last year while cars, commercial vehicles, tractors and construction machinery represented 75 per cent.

He thinks that by 1990 the high-tech share will rise to between 10 and 15 per cent and be a useful counter-cyclical cushion to the car business. A problem remains, nevertheless, Fiat's extreme dependence on the Italian car market which Alfa accentuates rather than balances. Nearly 73 per cent of Fiat's total revenues are drawn from its homeland and only 19 per cent from the rest of Europe. "Yes, I know we are vulnerable," says Mr Mattioli, resignedly.

He also concedes that the group has its flat spots. Fiat's tractor business is having to retrench in the face of agricultural recession and Imprest, one of the world's top six civil engineering companies, is struggling. With Opec oil producers cutting back sharply on projects and Latin American markets labouring with debt problems, Imprest will only break even this year after a

240,000, on sales of 1.6m.

Suppliers have also been pressed to play their patient part. Fiat pays them on a 120 day cycle while income from car sales flows in to the welcoming corporate coffers within 28 days.

A satisfied Mr Mattioli reports that this year the group will run ahead of its targeted

5.6 per cent real return on investment and that the real return on equity will be 8.8 per cent above nominal interest rates.

Mr Paolo Mattioli, Fiat's General Manager, concedes that the Alfa acquisition in one sense sets back the diversification policy. Alfa brings with it annual sales of just over £2,000m and 6 per cent of the Italian car market, to add to Fiat's 54 per cent. High-tech businesses accounted for less than 7 per cent of Fiat's £1.7 billion sales last year while cars, commercial vehicles, tractors and construction machinery represented 75 per cent.

He thinks that by 1990 the high-tech share will rise to between 10 and 15 per cent and be a useful counter-cyclical cushion to the car business. A problem remains, nevertheless, Fiat's extreme dependence on the Italian car market which Alfa accentuates rather than balances. Nearly 73 per cent of Fiat's total revenues are drawn from its homeland and only 19 per cent from the rest of Europe. "Yes, I know we are vulnerable," says Mr Mattioli, resignedly.

He also concedes that the group has its flat spots. Fiat's tractor business is having to retrench in the face of agricultural recession and Imprest, one of the world's top six civil engineering companies, is struggling. With Opec oil producers cutting back sharply on projects and Latin American markets labouring with debt problems, Imprest will only break even this year after a

240,000, on sales of 1.6m.

Suppliers have also been pressed to play their patient part. Fiat pays them on a 120 day cycle while income from car sales flows in to the welcoming corporate coffers within 28 days.

A satisfied Mr Mattioli reports that this year the group will run ahead of its targeted

5.6 per cent real return on investment and that the real return on equity will be 8.8 per cent above nominal interest rates.

Mr Paolo Mattioli, Fiat's General Manager, concedes that the Alfa acquisition in one sense sets back the diversification policy. Alfa brings with it annual sales of just over £2,000m and 6 per cent of the Italian car market, to add to Fiat's 54 per cent. High-tech businesses accounted for less than 7 per cent of Fiat's £1.7 billion sales last year while cars, commercial vehicles, tractors and construction machinery represented 75 per cent.

He thinks that by 1990 the high-tech share will rise to between 10 and 15 per cent and be a useful counter-cyclical cushion to the car business. A problem remains, nevertheless, Fiat's extreme dependence on the Italian car market which Alfa accentuates rather than balances. Nearly 73 per cent of Fiat's total revenues are drawn from its homeland and only 19 per cent from the rest of Europe. "Yes, I know we are vulnerable," says Mr Mattioli, resignedly.

He also concedes that the group has its flat spots. Fiat's tractor business is having to retrench in the face of agricultural recession and Imprest, one of the world's top six civil engineering companies, is struggling. With Opec oil producers cutting back sharply on projects and Latin American markets labouring with debt problems, Imprest will only break even this year after a

240,000, on sales of 1.6m.

Suppliers have also been pressed to play their patient part. Fiat pays them on a 120 day cycle while income from car sales flows in to the welcoming corporate coffers within 28 days.

A satisfied Mr Mattioli reports that this year the group will run ahead of its targeted

5.6 per cent real return on investment and that the real return on equity will be 8.8 per cent above nominal interest rates.

Mr Paolo Mattioli, Fiat's General Manager, concedes that the Alfa acquisition in one sense sets back the diversification policy. Alfa brings with it annual sales of just over £2,000m and 6 per cent of the Italian car market, to add to Fiat's 54 per cent. High-tech businesses accounted for less than 7 per cent of Fiat's £1.7 billion sales last year while cars, commercial vehicles, tractors and construction machinery represented 75 per cent.

He thinks that by 1990 the high-tech share will rise to between 10 and 15 per cent and be a useful counter-cyclical cushion to the car business. A problem remains, nevertheless, Fiat's extreme dependence on the Italian car market which Alfa accentuates rather than balances. Nearly 73 per cent of Fiat's total revenues are drawn from its homeland and only 19 per cent from the rest of Europe. "Yes, I know we are vulnerable," says Mr Mattioli, resignedly.

He also concedes that the group has its flat spots. Fiat's tractor business is having to retrench in the face of agricultural recession and Imprest, one of the world's top six civil engineering companies, is struggling. With Opec oil producers cutting back sharply on projects and Latin American markets labouring with debt problems, Imprest will only break even this year after a

240,000, on sales of 1.6m.

US TAKEOVERS

The storm's last gust — for now

By William Hall in New York

IT IS only two weeks since the US Securities and Exchange Commission issued the surprising news that it had nailed Mr Ivan Boesky, one of the best-known speculators in the recent wave of US takeovers—yet the record pace of US merger activity has hardly missed a beat.

Despite public outrage at the dramatic financial abuses uncovered in the Ivan Boesky insider trading scandal and suggestions that it will precipitate a Congressional backlash that will clamp the style of Wall Street's dealmakers, US takeover fever remains unabated.

The stock market, which dropped sharply after the Boesky scandal broke, had bounced back to within three points of its all-time high on the eve of Thanksgiving holiday. Yet beneath the buoyant stock market there is a sense of unease: is the current frenetic pace of takeovers, mergers, spin-offs, and stock buy-backs in the long-term interests of the US economy, or is it a last manic burst of speculation before a great crash?

"The business of this country is fast becoming, if it is not already, in the words of Keynes, a 'bubble on a whirlpool of speculation,'" says Mr A. A. Sommer, of the Business Round-table, which represents the heads of 200 of the biggest US corporations. Professor James Rogers, a wealthy investor who left Wall Street to teach at New York's Columbia Business School, believes that the Boesky scandal is "the first unravelling of a lot of financial excesses" and will be followed by a pretty dramatic collapse in stock prices within the next two years.

By contrast, Mr T. Boone Pickens, the Texas oil millionaire who first demonstrated the power of the current crop of corporate raiders by precipitating Chevron's \$13.8bn takeover of Gulf Oil in 1984, sees the Boesky affair as "a side-show" and argues that "the massive wave of corporate restructuring is going to continue as long as you have undervalued assets in the marketplace."

There are plenty of corporate raiders who share his view, judging by this week's burst

of activity. Mr Ronald Perlman, a 43-year-old financier, whose motto is "no guts no glory," made a \$41m killing by selling his 13.9 per cent stake in Gillette, the world's largest razor blade manufacturer, back to the company at a handsome premium to the current share price. It was followed by a further rash of billion-dollar-plus takeover offers, and enough unusual share movements in target companies to suggest that despite Mr Boesky's dramatic demise, insider trading is still flourishing in some of the darker corners of Wall Street.

True, some corporate raiders have been keeping their heads down and issuing statements denying that they had ever had any "business arrangements" with Mr Boesky. However, they have been quickly replaced on the corporate battlefield by veterans equally feared by the members of the US corporate establishment.

The best example this week was Mr Irwin Jacobs, the Minneapolis corporate raider, who offered to pay upwards of \$40m for Borg-Warner, the Chicago automotive products group, which is already being pursued by Mr Samuel Heyman's GAF corporation. Mr Jacobs' close, the wealthy son of the late Mr Charles Chase, finally won his 15-month battle to take control of Kaiser Aluminum, the third biggest US aluminium company.

Mr Asher Edelman, the New York investor who made a bid for control of Fonderies, one of the biggest steel chains in the US

Federated Department Stores, a retailing giant, whose empire includes New York's fashionable Bloomingdale's department store, fought off an unwelcome predatory predator by buying back a big block of its shares and Carter Hawley Hale, long considered another prime takeover candidate, received a \$1.8bn bid from The Limited, an old adversary, American Brands, makers of Pall Mall and Lucky Strike cigarettes, popped in a \$2.5bn unsolicited offer for Cheesbrough-Pond's, which makes everything from Vaseline to spaghetti sauce, and rumours

abounded that other members of the US corporate establishment, ranging from Lockheed Corporation to Colgate-Palmolive might be the next to come under attack.

"There is an enormous amount of money awash in the system," says Mr Michael Metz, an investment strategist with Oppenheimer & Co, who argues that almost every US company appears to be on the auction block in the current merger mania gripping Wall Street. The catalyst is the approach of the new US tax law which is putting a tremendous pressure on leveraged bankers to get deals done before the year end when changes in the capital gains tax environment will make acquisitions far less attractive.

Mr Metz believes that this week's surge in US takeover activity is "the last gasp of the current US takeover mania" and Professor Rogers agrees that the recent "takeover frenzy is at its peak." Come the new year and both men see a marked slowdown in the pace of US takeovers and the activity of the corporate raiders.

However, it may be too late to stop the Congressional bandwagon which favours the introduction of curbs on takeovers and the activity of the corporate raiders.

The flight of Goodyear, the world's biggest tyre manufacturer, which was forced to undertake a massive \$2.6bn restructuring last week, in order to escape the clutches of Sir James Goldsmith, the Anglo-French financier, has highlighted the vulnerability of some of the pillars of the US industrial community.

Mr Robert E. Mercer, Goodyear's chairman, says that Sir James' attack leaves a company with a choice of "either being murdered or committing suicide."

The US corporate landscape is becoming increasingly littered with famous old companies like Goodyear which have paid a heavy financial price to remain independent.

Phillips Petroleum, Union Carbide and Unocal are the most obvious examples. Ms Mary Rose O'Kearney, an Ohio congresswoman, argues that

corporate raiders who focus



Carl Icahn (left) who is stalking USX corporation, T. Boone Pickens (centre) the Texas oil millionaire, and Sir James Goldsmith, the Anglo-French financier

their attention on healthy and profitable companies, forcing them to defend themselves at great expense, are "parasites" that need to be eliminated.

Senator Howard Metzenbaum argues that the "takeover mania has spurred widespread abuses and insider trading" while Senator William Proxmire blames the current merger mania for plunging US corporations deeper into debt. Both

men will chair powerful committees in the new Congress and are expected to press for legislation to curb the perceived abuses of the current wave of restructuring now under way in the US.

They have plenty of support

both at the grassroots level and within the business community. Mr Tom Sawyer, the Mayor of Akron, Goodyear's home town, says that his citizens have been caught in the crossfire by a group of speculators who have "the ethics and morals of sharks."

Professor J. K. Galbraith has given a warning that there is "nothing economically useful in this merger activity. It does not produce goods, or increase efficiency. It does not improve the operation of the system. If anything, it is damaging to the system because it diverts attention from the hard tasks of producing goods and services efficiently."

However, the corporate raiders are not completely friendless in the great debate over whether they would like as members of your country club, but in terms of the services they are providing to shareholders and the economy, they cannot be faulted, generally," says Mr Richard Schleifer of the College Retirement Equities Fund, one of the biggest US pension funds.

He blames the boards of directors and managers who have "managed companies improperly."

Despite this week's surge in takeover activity, some analysts believe that the corporate raiders stalking Wall Street have already passed the peak of their power and their importance will decline in the coming months. They support their case by noting the huge losses posted by the junk bond arbitrage community over the past few weeks. Some estimates suggest that over \$1bn has been lost and the selection marks raised about the raiders' continued ability to raise billions of dollars of high yield, low-grade "junk bond" takeover financing.

"The power is swinging back towards established management," says Mr Metz. It is a side-effect of the Boesky scandal which is already worrying big US institutional investors.

"The raiders may not all be people you would like as members of your country club, but in terms of the services they are providing to shareholders and the economy, they cannot be faulted, generally," says Mr Richard Schleifer of the College Retirement Equities Fund, one of the biggest US pension funds.

He notes that US companies are responding to the threat from the raiders by adopting shareholder rights amendments, or so-called "poison pill" take-over defences, at a rate of 30 a month. Almost half of the Fortune 500 companies have changed their by-laws to lessen the possibility of effective shareholder challenges to established management.

In addition, it has been estimated that US companies have spent more than \$700m since 1979 buying back shares from corporate raiders at a premium—a process known as "greenmail"—in return for the promise that they will be left alone.

While corporate raiders have made handsome profits on these transactions, some institutional shareholders believe that the abuses of entrenched management should not be ignored and the Boesky scandal should not be used as an excuse for introducing fresh curbs on hostile takeovers.

Lombard

A filibuster on farm subsidies

By Andrew Gowers

AGRICULTURAL DIPLOMATS around the world are listening for the unsavoury sound of backsliding following the launch of the new trade round in September.

Meeting in Uruguay, ministers of the General Agreement on Tariffs and Trade agreed nearly three months ago to negotiate with a view to phasing down subsidies which affect farm trade, and vowed in the meantime not to unsheathe new weapons in their battle for world markets.

The trouble is that the key trading nations have not reached anything resembling a consensus on where to go next.

More seriously, efforts to develop rules are being slowed because several participants—including some European countries and Japan—are providing the sketchy commitments they have already made. Their concerns betray, at the very least, an imperfect understanding of the process which they are supposed to have embarked upon.

The understanding obtained in Punta del Este was always bound to be a fragile one. The US, in an obvious attempt to get ahead of its elections in January, France and Belgium have their own quibbles; Japan, which has kept a low profile throughout but is more protective of its agriculture than anyone, is showing particular squeamishness.

Such foot-dragging shows how difficult it is going to be to translate the vague promises of Punta del Este into meaningful negotiations. It also throws an interesting light on the extent to which talks about agricultural trade are bound to draw in everybody, not just the major exporters. Tokyo, for example, tends to justify its low profile by arguing that its system of farm support is essentially inward-looking, and therefore less disruptive to world trade. But it is nonsense to suggest that Japanese agriculture, with its extremely restrictive policy towards imports, exists in isolation any more than Europe's. Filibustering by taking partial views of the problem will not soften any of the hard decisions facing world agriculture in the end.

Great housing barrier

From Mr R. Sandilands.

Sir—Samuel Brittan's interesting article on "The great housing barrier" (November 27) highlights how rent controls have seriously reduced the supply of rental accommodation while explaining that deregulation would be more effective if privileges to owners occupiers are also reduced. Thus he explains why mortgage interest relief should be reduced while suggesting that the re-introduction of Schedule A tax on imputed rental values would be an even better alternative if political opposition could be overcome.

It is interesting to note that for similar reasons the government's proposed abolition of domestic rates in favour of the regressive head tax is a further distortion in favour of ownership and against renting. For the current rating system is a type of Schedule A tax on imputed rental values. Its abolition will further increase property values while encouraging a less intensive occupancy level.

Whereas the present system encourages more people to live in larger houses in high-amenity locations, to spread the rates burden over more people, the head tax system will mean that a single person living in very valuable accommodation will pay only about £200 a year. This is a recipe for increased homelessness and urban sprawl which is pocket.

David Shireff
57 Dryburgh Road, SW15.

Letters to the Editor

Then his mistake was possibly to put himself at the mercy of Intourist. They are helpful for train connections and making travel arrangements, but in Leningrad you don't need a guide.

Armed with a local map, a guidebook and enough Cyrillic to read street names, I recently spent three days walking the city and taking trams at 5p a ride. It was glorious, from Alexander Nevsky Monastery in morning sunlight filtered through burning autumn leaves, to a night walk along the Neva past the floodlit apple mousse of the Winter Palace and the Royal Observatory. And that was after an evening at the Kirov ballet, seeing Adam and Eve seduced by Satan and his fallen angels.

Leningrad the sad it ain't, though it may be tough for the Russians. I saw them light candles, kiss icons and whisper to priests in dark cathedrals; I saw them plunge into the Neva by the Peter-and-Paul Fortress to cool off in temperatures close to freezing. I saw them bustling in houses along the Nevsky Prospekt and queuing stoically outside stretched shops.

Of all this and much more I was delighted to be an observer, with a plane ticket in my pocket.

David Shireff
57 Dryburgh Road, SW15.

Motor trade margins

From Mr R. Sandilands.

Sir.—Following the article (November 20) on the remarks made by Graham Day, chairman of Rover Cars, and the comparisons that he drew between the retail end of the motor trade and Marks and Spencer, I would suggest that the majority of franchise dealers, like myself, maintain high standards of customer presentation for new car sales, and in many cases, service reception etc.

Perhaps if Mr Day and his manufacturing colleagues would care to give us the margins that Marks and Spencer enjoy on their products, we would be comparing Marks and Spencer unfavourably with our image in the market place.

We too have to make a profit and to ensure continued employment of some 190,000 people in the retail motor trade and with maximum margins of 17 per cent and regular demands by customers of anything up to 15 per cent discount, it leaves precious little for the facilities and customer comforts that we

clearly defined but also brought into the domain of what actually happens in the real world of pension practice.

Employees are most likely to seek advice from the pensions manager and the trustees (arguably the two most important sets of people in the operation of a pension fund). We need to know that both remain freely approachable and able to give the objective advice their respective roles require.

D. M. Anthony.
124 Middlesex St, El.

History and Henry Ford

From the Manager, Corporate History Office, Ford of Europe Inc.

Sir.—In his article on corporate histories ("Limited liability offers a 1980s boom") (November 19), Leslie Hannah refers to "Henry (history is bunk)" Ford as an archetype of the contemptuous attitude to company history.

But, enshrined in the dictionary of quotations though the phrase may be, Henry Ford never actually said it—or at least, not in the form in which it is disparagingly used. The actual words attributed to him occurred in a 1918 interview (which Ford always claimed misquoted him) and were: "History is more or less the bunk. It's tradition. We don't want tradition. We want to live in the present, and the only history that is worth a tinker's damn is the history we make today."

But that was referring to history as taught in school: to give the other side of the coin, Ford founded the Henry Ford Museum and Greenfield Village, still one of the world's greatest museums spending \$10m of his personal fortune.

Ford's personal tribute to the preservation of history was described at its inception in 1929 as "a living epitome of American history—the kind of history unknown to school textbooks, for it has small reminder of politics and practically none of wars... an engineer's vision of history, not only to be seen but to be heard and felt."

Ford himself summed up his vision as follows: "When we are through, we shall have reproduced American life as lived; and that I think, is the best way of preserving at least a part of our history and tradition. For by looking at things that people used and that show the way they lived, a better and truer impression can be gained than could be had in a month of reading—even if there were books whose authors had the facility to discover the minute details of older life." Hardly the words of a Philistine contemptuous of the more vital aspects of history!

David Burgess-Wise,
Eagle Way,
Brentwood, Essex.

BIG NEWS FOR SMALL EXPORTERS

EXFINCO announces FINFOREX, a new scheme enabling serious short-term exporters with sales of less than £500,000 per annum to take full advantage of the vital EXFINCO range of financial services.

Responding to the cry "how does the small exporter ever become big?" FINFOREX offers a unique financial package designed to accelerate cash flow and at the same time, provide a positive opportunity to increase profitable sales through safe and simply administered foreign currency invoicing.

FINFOREX is a low-cost scheme which supports exporters of goods through their most critical period of growth to the point where they can join the main EXFINCO scheme—already used by larger, growing companies in fifty industries.

To learn more about the full range of our services, return the coupon today.

To: The Export Finance Company Limited, Exfinco House, Sanford Street, Swindon SN1 1QO.

Our export sales are *less than/more than £500,000 pa. (*Please delete as appropriate)

Name _____
Designation _____
Company _____
Address _____

EXFINCO
Helping British Exporters To Really Compete

Defence of Leningrad

From Mr D. Shireff.

Sir—I spring to the defence of Leningrad, which Michael Thompson-Neil found so grey and depressing (November 15). Perhaps he drove down Moskovskiy Prospekt, the way in from the airport, already registering disgust as one might on the Hammersmith Flyover.



FINANCIAL TIMES

Tuesday December 2 1986

LOVE AT FIRST SITE
JCB
CONSTRUCTION EQUIPMENT

Soviet abuse raises alarm in Bonn

WEST GERMAN industry and some senior politicians are beginning to show signs of alarm at a fierce and sustained barrage of political abuse being directed at Chancellor Helmut Kohl and his conservative coalition by the Soviet Union.

"If this gets any worse, we could be in big trouble," said an official at one of the country's biggest diesel engine manufacturers yesterday, referring to a renewed attack on the weekend by Tass, the official Soviet newagency, which once again focused on Mr Kohl's comparison in an interview recently of the public relations skills of the Soviet leader, Mr Mikhail Gorbachev, and the Nazi propaganda chief, Joseph Goebbels.

The Soviet Union is West Germany's tenth biggest trading partner.

Tass, picking up on similar attacks in the past two weeks in Pravda, the Soviet Communist Party newspaper, accused Mr Kohl of making a "wanton and immoral comparison." In addition, senior Soviet figures, including Mr Alexei Antonov, a vice premier, and Mr Wsewold Murachowski the Soviet agriculture minister, have cancelled

visits to Bonn and one of Mr Kohl's closest political confidants, Mr Volker Ehlke, cancelled a visit to Moscow hours before the Soviets were reportedly about to turn his visa application down.

The Soviet Union has accused Mr Kohl of never fully apologising for the Goebbel comparison, but experienced observers believe the Soviet attacks may hide deeper grievances.

It is felt that the "Goebbel" attack may be the expression of a more deep-seated frustration in Moscow about Bonn's apparent cooling towards the removal of all nuclear weapons in Europe, the so-called zero option.

Bonn used to support this concept but, just as the Soviet Union has come around to it as well, the West Germans have begun to retreat, claiming that Soviet conventional strength in Europe is too great to allow the West to give up all its nuclear weapons.

Another West German company that does business with the Soviet Union warned that the longer the attacks continued, and the more entrenched anti-Bonn sentiment became in Moscow, the more likely it was that attitudes would begin to harden at the lower levels of Soviet bureaucracy, where much business negotiating with the West takes place. "It can take a long time for a sentiment to trickle down from the top (in Moscow), a company official said.

Western diplomats in Bonn, like many local political leaders, say they are puzzled at the way the attacks from Moscow have been substantiated. At first, highly critical articles in the Soviet press were said to be little more than attempts to drum up support for the opposition Social Democrats ahead of the West German general election on January 25.

Now, however, the situation has been complicated by an apparent attempt by Mr Kohl and his immediate circle of friends and advisers to snap back at Moscow, at least until the election is over, possibly in the hope of embarrassing and isolating Mr Hans-Dietrich Genscher, the Foreign Minister who is also a member of the liberal Free Democrats, Mr Kohl's small coalition partner.

Mr Kohl's Christian Democrats (CDU) together with its Bavarian sister party, are now seriously en-

terested in the possibility of winning an overall majority in January and thus being able to discard the FDP.

Thus, while Mr Genscher spent part of the weekend pleading for the restoration of good sense, Mr Manfred Werner, the Defence Minister, was accusing Moscow of "massive interference" and promising that despite it Mr Kohl would continue calling "murder murder" and "bombarde behind the (Berlin) Wall bompade," as he did when East German border guards recently shot dead a would-be escapee.

Mr Genscher, scornful as ever of most foreign policy that emanates from the Chancellor's office, which he regards as amateurish, has warned of a new "shirt-sleeved" tendency in Bonn's approach to the Eastern bloc.

The prospect of an overall majority for Mr Kohl is strengthening, though this upsets the Soviet Union because it would probably mean Mr Genscher would be replaced by Mr Franz Josef Strauss, the right-wing Bavarian leader.

There are, however, no signs yet that the Soviet attacks on Mr Kohl and on Mr Strauss are doing anything to diminish this possibility.



Havers denies rift over spy case

By Michael Cassell in London
THE British Government closed ranks yesterday in the face of renewed opposition attacks on its handling of the Australian court case in which it is seeking to stop publication of a book exposing the activities of MI5, its counter-intelligence service.

Sir Michael Havers, the Attorney-General, dismissed Labour Party calls for his resignation and denied that the issue had led to a rift between him and Mrs Thatcher, the Prime Minister.

Sir Michael, facing his first questions in the House of Commons since the start of court proceedings in Australia, said he had no intention of resigning over the affair. Mrs Thatcher, he claimed, had been "wonderful, loyal and supportive."

He defended the Government's decision to try and prevent publication in Australia of the book, by Mr Peter Wright, a former MI5 officer. He said that if the officers and ex-officers of the security services were allowed to write books, the country would "probably end up not having any important secrets which ought to be preserved."

Labour members of Parliament, who failed to get an emergency debate on the conduct of the Attorney-General, renewed their attack on the Government's apparent inconsistency in the treatment of past books on Britain's security services and in particular on Sir Michael's own role in deciding whether those secrets should go ahead.

Mr Dale Campbell-Savours, a Labour MP, asked Sir Michael to confirm that decisions on criminal prosecution proceedings were a matter "uniquely and exclusively" for him and not as the Prime Minister had implied last week, the subject of cabinet responsibility. He said Sir Michael could have used the Official Secrets Act to prosecute Mr Wright and Mr Chapman Pincher, the author of another book on the security services, and his failure to do so had undermined the law.

John Morris, Labour's legal affairs spokesman, said the role of the Attorney-General as the independent legal adviser of the government was now, by the government's actions, deemed superfluous.

In another development yesterday Mr Tam Dalyell, a Labour MP, claimed that he had been told his telephone, and possibly those of other MPs, including Labour leader Mr Neil Kinnock, was being tapped. The Speaker (chairman) of the Commons, Mr Bernard Weatherill, said he would look into the allegations.

Evidence at trial, Page 4

AT & T faces legal objections in CGCT takeover attempt

By PAUL BETTS IN PARIS

CONTROL of CGCT, the troubled French state-owned telecommunications group, is likely to remain in France following objections by the government's legal advisers to the sale of more than 20 per cent of the company abroad.

This deals a major blow to the efforts of AT&T of the US which has been seeking to acquire a 60 per cent stake controlling interest in CGCT.

The Government had originally hoped to treat the privatisation of CGCT as a special case in view of the group's need to find a strong international industrial partner in order to survive as a manufacturer of public telephone switching equipment.

However, the French Industry Ministry confirmed last night that the Government had originally envisaged selling 20 per cent of CGCT. The sale would have been followed up with a capital increase largely subscribed by the foreign partner, enabling the partner to gain control of the French group.

The new hitch in the already complicated saga of CGCT is likely to further delay a solution to the complex issue of its future.

The Government is now proposing to sell a 20 per cent stake to a future foreign partner which would look into other possible tie-ups with CGCT not contravening the privatisation legislation. This could favour Siemens, which is understood not to have sought initially to acquire direct majority control of CGCT.

The latest complication is clearly embarrassing for the French Government and its privatisation programme. However, the additional delay could also buy the Government some additional time on a controversial industrial decision dividing the administration.

Indeed, the Government has been split between the respective bids for CGCT of AT&T and Siemens with Ericsson always seen as a strong outsider. Moreover, it has continued to be apprehensive over opening up its public telephone market to a major foreign manufacturer.

The latest hitch in the already complicated saga of CGCT is likely to further delay a solution to the complex issue of its future.

The Government is now proposing to sell a 20 per cent stake to a future foreign partner which would look into other possible tie-ups with CGCT not contravening the privatisation legislation. This could favour Siemens, which is understood not to have sought initially to acquire direct majority control of CGCT.

As for CGCT's deal with ITT, which will create the second largest telecommunications group after AT&T, it is due to be completed on schedule by the end of this year.

International telecommunications groups, backed by their respective governments, have been battling for control of CGCT since

the start of court proceedings in Australia.

Senator Robert Dole, a Republican candidate for the presidential nomination in 1988, when Mr Reagan's second term expires, nevertheless suggested establishing a Watergate-style bipartisan Committee of Congress to investigate the affair.

Democrat leaders have backed the idea, but are holding off supporting a special session of Congress, preferring to wait until the new Congress convenes in January when they assume leadership of the Senate from the Republicans.

Last week the Administration disclosed that up to \$30m of profits from secret US arms sales to Iran were skimmed off to Contra rebels in Nicaragua. Lt Col Oliver North, a key White House aide was sacked for his role in the affair and Vice Admiral John Poindexter, the President's National Security adviser, resigned.

President Reagan described Lt Col North as a "national hero" in an interview conducted last week with TIME magazine. But Senator David Durenberger, the Republican chair-

man of the Senate Intelligence Committee, which began hearings in camera yesterday replied: "Nationalists are not excluded from the list (of people to be called), nor are National Security Council directors."

• Israeli Prime Minister Yitzhak Shamir said his country had nothing to fear if the US investigated Tel Aviv's involvement in shipping arms to Iran, Reuter reports from Jerusalem.

"Inquiries and investigations do not always indicate a lack of faith (in Israel)," Mr Shamir said. "In any event it is clear as day that in the near future everyone will know clearly that Israel acted properly."

Israel's shipping defensive arms and spare parts to Iran at US request. Israeli leaders say they wanted to help their US ally gain freedom for hostages held by Iranian-backed guerrillas in Lebanon.

Senior Israeli defence sources said last week their Government initiated the transfer of arms, however, and the shipments predated and far exceeded the limited deal acknowledged by the US and Israel.

Continued from Page 1
funds during an election campaign like the Watergate affair.

Senator Robert Dole, a Republican candidate for the presidential nomination in 1988, when Mr Reagan's second term expires, nevertheless suggested establishing a Watergate-style bipartisan Committee of Congress to investigate the affair.

Democrat leaders have backed the idea, but are holding off supporting a special session of Congress, preferring to wait until the new Congress convenes in January when they assume leadership of the Senate from the Republicans.

Last week the Administration disclosed that up to \$30m of profits from secret US arms sales to Iran were skimmed off to Contra rebels in Nicaragua. Lt Col Oliver North, a key White House aide was sacked for his role in the affair and Vice Admiral John Poindexter, the President's National Security adviser, resigned.

President Reagan described Lt Col North as a "national hero" in an interview conducted last week with TIME magazine. But Senator David Durenberger, the Republican chair-

Progress made on EEC trade

Continued from Page 1

Greece and Italy were the main objectors, motivated by anxiety over the consequences for domestic pharmaceuticals industries that thrive on producing clones of popular products.

Two more potentially important measures, aimed at opening up public procurement and at setting common standards for telecommunications and information technology, were being sent back to officials for further discussion.

Progress was initially held up by Greece's insistence, supported by other Mediterranean states, that the Community's poorer partners should be compensated for the effect on their industries of greater EEC competition with larger allowances from the Community's social and structural funds.

However, they showed a greater willingness to compromise after a sharp rejoinder from Lord Cockfield, the Commissioner responsible for the internal market, who argued that without a free trading system the EEC would eventually run out of resources for spending of any kind.

Continued from Page 1
man of the Senate Intelligence Committee, which began hearings in camera yesterday replied: "Nationalists are not excluded from the list (of people to be called), nor are National Security Council directors."

• Israeli Prime Minister Yitzhak Shamir said his country had nothing to fear if the US investigated Tel Aviv's involvement in shipping arms to Iran at US request. Israeli leaders say they wanted to help their US ally gain freedom for hostages held by Iranian-backed guerrillas in Lebanon.

Senior Israeli defence sources said last week their Government initiated the transfer of arms, however, and the shipments predated and far exceeded the limited deal acknowledged by the US and Israel.

Continued from Page 1

UK Government bond prices mirrored sterling's movements. After a very weak opening, prices edged higher in response to sterling's afternoon recovery. UK financial markets showed no reaction to final figures for money supply growth in October, which confirmed the Bank of England's provisional figures.

The equity market, already unsettled by the weakness in the pound, and Government bond prices, fell heavily on news that the Department of Trade and Industry was to inquire into the affairs of Guinness, the major brewing group.

It is not yet clear which aspect of Guinness's business is to be investigated but, in the wake of insider dealing cases in London and on

Wall Street recently, the market is nervous.

Prices steadied towards the close, leaving the FT-SE 100 index down 18.9 at 1617.8 and the FT Ordinary index 19.7 lower at 1,272.5.

On Wall Street, share prices fell sharply as traditional market week ended between Thanksgiving and Christmas was compounded by political uncertainty in Washington, acquired Itron, a troubled forklift manufacturer.

The equity market, already unsettled by the weakness in the pound, and Government bond prices, fell heavily on news that the Department of Trade and Industry was to inquire into the affairs of Guinness, the major brewing group.

It is not yet clear which aspect of

Guinness's business is to be investigated but, in the wake of insider dealing cases in London and on

Wall Street recently, the market is nervous.

Prices steadied towards the close,

leaving the FT-SE 100 index down 18.9 at 1617.8 and the FT Ordinary index 19.7 lower at 1,272.5.

On Wall Street, share prices fell sharply as traditional market week ended between Thanksgiving and Christmas was compounded by political uncertainty in Washington, acquired Itron, a troubled forklift manufacturer.

The equity market, already unset-

THE LEX COLUMN Sheer gloom at Guinness

The arrival at Guinness headquarters of two men with magnifying glasses and sealing wax was enough to provoke an avalanche of trading in Guinness shares; 20m shares were traded and 35p came off the price. Since nobody in the market, the company, or even the DTI will admit to knowing what is supposed to have gone wrong with the murky brew, it seems rather a speculation to have unloaded with such abandon. The sooner the inspectors are able to say what concerns them, the better, the one thing so far accomplished is the creation of a market in which all are treated equally, as outsiders.

Polly Peck

It is hard to assemble an impartial jury to consider the case of Polly Peck. Everyone has memories of the share's spectacular rise and fall, the fiasco of last year's results and the company's frequent over-optimistic statements. Polly Peck has a credibility gap as big as the Grand Canyon - shown in an historic p/c of 3.0 at yesterday's price of 162p, down 8p on profits for the year to end August of £70.4m up from £31.6m.

Such a low rating goes beyond a criticism of earnings quality, to suggest that Polly Peck is about to suffer a profit slump. There are undoubtedly political risks in trading in Turkey, though Polly Peck is better placed than most to understand them. It is also battling against a declining Turkish Lira - down by a quarter from year end to year end - and falling margins on the agricultural, food and related industries division which makes 90 per cent of group profits. Margins on that business are now down to 34 per cent, but even at that level seem hardly sustainable to followers of UK food companies.

On the other hand, Polly Peck has a few things moving in its favour. A new finance director and the arrival of a treasury team might begin to reduce the foreign currency risks. A fall in margins on the food side should be offset by the expansion of the business. Consumer electronics appear to be an expanding market in Turkey. Polly Peck's product licensors are no slouches and margins should improve as fewer components are imported. The textile division ought to recover after its reorganisation, and pharmaceuticals and cosmetics might become reasonable earners. Further ahead the expansion of tourism in Turkey should make the planned hotel a good investment.

To sum up, profits this year should rise, not fall. Only a long spell of good behaviour will re-establish investor goodwill, but a one-off gain in the multiple - well short of rehabilitation - would be worth about £50m of market capitalisation.

That puts the shares, after yesterday's 12.5 per cent rise, on a multiple of under five. Even for a company whose business is so secret that visiting fund managers require Ministry of Defence security clearance, that seems very inadequate protection.

If the Conservative party is re-elected then profits growth into the hazy distance is underwritten. The share price seems doggedly to be discounting an overall Labour majority in the next parliament. Yet as

the world's only submarine builder, VSEL will have more than a bit part to play in an enhanced non-nuclear defensive programme. Most important of all, Barrow-in-Furness is a marginal constituency.

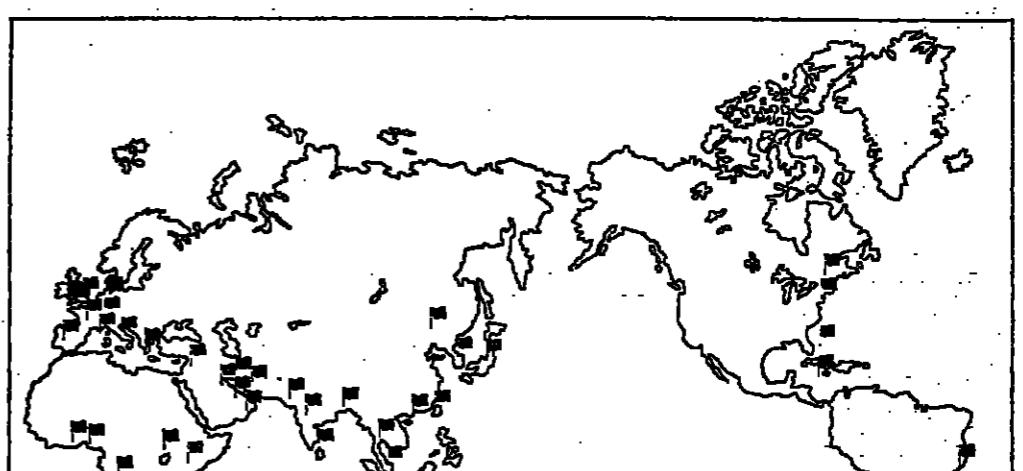
VSEL

To the untrained eye it looks as if yesterday's 12p rise to 180p in the sharp prices of VSEL consortium was an effusive response to the submarine builder's first results since it was privatised last summer. Unfortunately the bulk of the gain was triggered by an interestingly timed story in the Sunday press concerning prospects for the Elba worth of orders from the Saudi navy.

But it would not do to cap the figures - involving a 25 per cent increase in trading profits - are very good. Improved cost controls - the standard post-privatisation benefit - has helped to reduce net interest payments, to less than 10 per cent of trading profits. This is even before the benefits of last month's sale and leaseback of the Trident construction hall, which should help the company to make about £13.5m pre-tax for the year.

That puts the shares, after yesterday's 12.5 per cent rise, on a multiple of under five. Even for a company whose business is so secret that visiting fund managers require Ministry of Defence security clearance, that seems very inadequate protection.

If the Conservative party is re-elected then profits growth into the hazy distance is underwritten. The share price seems doggedly to be discounting an overall Labour majority in the next parliament. Yet as



ANZ THE BANK WITH THE GLOBAL VIEW.

In the past Australian banks have tended to concentrate on their home market to do business.

Not so at Australia and New Zealand Banking Group, which now includes Grindlays Bank and has net assets of over £23 billion.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday December 2 1986

J TREVOR & SONS

PROPERTY CONSULTANTS
Mayfair 01-629 8151 Sheffield 0742 750945
City 01-628 0735 Manchester 061-228 6752
Bristol 0272 277725 Oxford 0865 249494

SHEERFRAME

Britain's largest producer of uPVC window and door systems.
L.B. Plastics Limited
Finsbury, Northgate, Derby DE5 2AJ
Tel: (0773) 2211. Telex: 51082

Anatole Kaletsky in New York looks at the background to the shake-up at GM

Perot magic loses its appeal

WHEN GENERAL MOTORS amazed the business world two years ago by splashing out \$2.5bn to purchase Electronic Data Systems (EDS) - a Dallas-based computer service company with next to no fixed assets to show for its enormous price-tag - sceptics who questioned the valuation of the deal received a dusty answer.

EDS's real assets were its people, boasted Mr H. Ross Perot, the company's charismatic majority shareholder and founder, who rose from being a disgruntled IBM computer salesman when he started EDS in 1962 with \$1,000, to become one of the world's richest and most famous businessmen as a result of the GM takeover.

Every single EDS employee was moulded by quasi-military discipline to correspond to Mr Perot's "lean and hungry" image. With their thrusting ambition, their entrepreneurial zeal - and even their fanatical punctuality and ruthlessly enforced dress codes - the 13,500 EDS "shock troops" as they were often called, were to shake up the lumbering motor giant's corporate culture.

France elects bankers for TV flotation

By George Graham in Paris

THE FRENCH Government has chosen an American investment bank as one of its advisers in the privatisation of TF1, the television network.

Shearson Lehman will assist Banque Nationale de Paris, the leading French commercial bank, in advising the government on the sale of TF1 Banque de l'Union Européenne, part of the Empain Schneider group until its nationalisation in 1982, will advise TF1.

The sale of TF1 has assumed a greater importance in the government's ambitious denationalisation programme because of the delay in the sale of Assurances Generales de France, which is unlikely to come to the market before next summer. TF1 and the Havas advertising agency are now both expected to be sold before AGF.

Shearson's appointment represents a first success for the group's new Paris investment bank and its head, Mr François Fournier, a high-flying administrator who joined Shearson as head of the Treasury and the state-owned financial institution Caisse des Dépôts.

Veba expects profits boost

By David Marsh in Bonn

VERA, the West German energy conglomerate which is high up on the government's privatisation list, said yesterday that it expected to boost 1986 group net profits above the DM 767m (\$403.6m) registered last year.

It reported a 1 per cent increase in earnings in the first nine months of 1986 to DM 486m. Turnover, however, fell 18 per cent to DM 29.3bn because of the effect of the dollar's fall on the D-Mark value of the group's energy and oil business.

Mr Rudolf von Bennecken-Forster, the chairman, indicated that the dividend, which was raised last year to DM 10 per share from DM 9, was likely to remain unchanged for 1986. He confirmed that the government intended to sell its remaining 25.8 per cent stake on the stock market in the first half of 1987.

Veba's electricity, chemicals, trade and transport activities all increased profits in the first nine months. Its oil business broke even despite the drop in the value of its group's energy and oil business.

Veba reduced its nine month worldwide oil production by 8.5 per cent to 1.58m tonnes.

Notice of Redemption



The Taiyo Kobe Bank, Limited

U.S. \$25,000,000

Negotiable Bearer Floating Rate Certificates of Deposit due 11th January 1988

Notice is hereby given that, in accordance with Clause 3 of the above Certificates, the Issuer will exercise the option to prepay the Issue on 9th January, 1987.

Credit Suisse First Boston Limited
Agent Bank

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday December 2 1986

Anatole Kaletsky in New York looks at the background to the shake-up at GM

Perot magic loses its appeal

WHEN GENERAL MOTORS amazed the business world two years ago by splashing out \$2.5bn to purchase Electronic Data Systems (EDS) - a Dallas-based computer service company with next to no fixed assets to show for its enormous price-tag - sceptics who questioned the valuation of the deal received a dusty answer.

EDS's real assets were its people, boasted Mr H. Ross Perot, the company's charismatic majority shareholder and founder, who rose from being a disgruntled IBM computer salesman when he started EDS in 1962 with \$1,000, to become one of the world's richest and most famous businessmen as a result of the GM takeover.

Every single EDS employee was moulded by quasi-military discipline to correspond to Mr Perot's "lean and hungry" image. With their thrusting ambition, their entrepreneurial zeal - and even their fanatical punctuality and ruthlessly enforced dress codes - the 13,500 EDS "shock troops" as they were often called, were to shake up the lumbering motor giant's corporate culture.

While GM was willing to consider most of the main issue almost from the beginning became Mr Perot's relationship with GM's established directors and managers. He rapidly concluded that GM's principal problems were slow decision-making, excessive bureaucracy, prodigal capital spending and undisciplined management.

The key to Mr Perot's attacks came in a parable he often told about the difference between the "EDS and GM management styles: "If an EDSSer sees a snake he kills it. In your typical big corporation a proposal goes to management and a consultative committee is called in. Two years later someone decides that snakes have rights too."

While GM was willing to consider most of Mr Perot's criticisms in principle, its response was precisely the kind which he resented most - to set up committees and engage in lengthy discussions and to stall on the reforms he was demanding should be carried out at once.

In retrospect, it should have been no surprise that he reacted to such stalling in the way he did. When the GM board failed to act with suffi-

cient alacrity on his admonitions, he took his criticisms to the press. He then proceeded to engage in an increasingly acrimonious public debate about every aspect of GM policy - from the high-tech corporate strategy to the size of managers' offices - with Mr Roger Smith, the company's chairman.

Mr Perot is unquestionably an arrogant man. He has never allowed himself to be ignored or thwarted since the day he decided to leave IBM in 1962 after management rejected his proposal to set up a software service division within what was then a pure manufacturer of computer hardware.

When two EDS executives were taken hostage in Iran in 1979, Mr Perot organised a private rescue mission led by an ex-marine to spring them from jail, releasing thousands of Iranian criminals and prisoners in the process.

When he found that the personal appearance and dress-sense of most computer programmers did not correspond to his well-disciplined cut-out conceptions, he introduced a ban on beards and corporate

guidelines on dress length for female employees.

When asked by the Texas legislature to report on the decline of the state's educational standards, he did not hesitate to assert - to the horror of most Texans - that children were spending too much time on football training and not enough on studies. He saw to it that his recommendations were implemented.



Mr H. Ross Perot: crew-cut conceptions

With that kind of record behind him, Mr Perot was hardly likely to become a sleeping partner in a corporation where most of his personal wealth was tied up.

The GM establishment, which had expected to call upon him only as an occasional friendly adviser on their future forays into high technology, has now discovered this to its cost - \$700m worth.

Air Canada benefits from lower fuel costs

By ROBERT GIBBENS IN MONTREAL

AIR CANADA, the Government-owned airline, benefited from lower fuel prices, higher passenger and cargo volumes, and tight cost controls in the third quarter.

Net profit was C\$36.8m (US\$34.1m), up from C\$14.4m a year earlier. However, because of first-half losses of C\$43m, the airline posted a profit of C\$12.7m in the first nine months against C\$16m a year earlier.

Revenue passenger miles flown in the third quarter were up 5.1 per cent and cargo tonne miles up 11 per cent. Passenger traffic growth was handled with lower seat capacity,

ty, increasing the load factor significantly.

● Cyprus Airways is "on course" to achieving a net profit of about C\$3m (US\$1.7m) this year, after deducting depreciation and interest of about C\$13m, the airline's executive president, Mr Stavros Galatariotis said.

In a report to the company's annual general meeting, Mr Galatariotis said the airline's profit last year before depreciation and interest reached C\$16m but the net result, after depreciation and interest charges in the order of C\$13m was a loss of C\$1m.

American Brands in \$2.8bn tender offer

By JAMES BUCHAN IN NEW YORK

AMERICAN BRANDS, the diversified tobacco group, stepped up its assault on Cheseborough-Ponds by launching a \$2.8bn tender offer for the consumer products company yesterday. The offer is at \$86 a share, as announced earlier, although American Brands said at the weekend that Cheseborough-Ponds' management had rejected an improved offer of \$89 a share.

The offer comes on the eve of the deadline for an acquisition to be made under current tax laws. Edward W. Whittemore, chief executive of American Brands, said that by launching the offer now, it should be completed before the end of this year so that shareholders in

Cheseborough-Ponds could realise capital gains at 1986 rates.

Under the recent tax reform, capital gains are to be taxed at a higher rate in 1987. The offer will expire on December 28, unless it is extended.

In pitching the offer at \$86 a share, American Brands is evidently challenging Cheseborough-Ponds' management to accept its offer or come up with a negotiated agreement, even with a third party, at \$89 a share. "We still wish to negotiate a transaction with Cheseborough and remain hopeful that they will determine to do so," Mr Whittemore said.

Cheseborough-Ponds' share price rose 22% to \$86.4m in early trading yesterday.

The Limited in fresh bid for Carter Hawley

BY OUR NEW YORK STAFF

THE LIMITED, the women's wear retailer, yesterday launched a hostile \$55 a share consortium offer for Carter Hawley Hale, the US West Coast department store group that it has been stalking for over two years.

But The Limited, which is making the \$1.8m offer in conjunction with Mr Edward De Bartolo, a commercial property developer, said that it would be satisfied with a simple majority of Carter Hawley rather than the two-thirds or more of the voting rights it sought last week.

Nearly 39 per cent of the voting rights in Carter Hawley is held in the form of convertible preference shares by General Cinema, which intervened to rescue the group from the last bid by The Limited. General Cinema has apparently said it will not support the offer from the consortium.

● Peoples and Swarovski intend to borrow US\$400m from the Canadian Imperial Bank of Commerce (CIBC) and other banks. The one-year loan is payable in November 1987. To repay it, Peoples will be required to refinance such indebtedness, dispose of certain business assets or effect some combination of refinancing and disposals.

Total cost of the Zale acquisition estimated at C\$74m (US\$41.5m) including conversion of Zale's B shares and the redemption of A and Swarovski International Holdings

of Switzerland may sell certain assets of Zale to help finance their proposed takeover of the Texas-based jewellery chain.

In an SEC filing, Peoples and Swarovski said that they had no present intention to make any significant divestiture or change Zale's operations, but they might consider some asset sales when long-term financing of the takeover is required next year.

Peoples and Swarovski intend to borrow US\$400m from the Canadian Imperial Bank of Commerce (CIBC) and other banks. The one-year loan is payable in November 1987. To repay it, Peoples will be required to refinance such indebtedness, dispose of certain business assets or effect some combination of refinancing and disposals.

Total cost of the Zale acquisition estimated at C\$74m (US\$41.5m) including conversion of Zale's B shares and the redemption of A and Swarovski International Holdings

Coca-Cola shows \$376m gain

BY WILLIAM HALL IN NEW YORK

COCA-COLA, the world's largest soft drink group, will record a \$376m pre-tax gain after the initial public offering of a 51 per cent stake in Coca-Cola Enterprises, its soft drinks bottling subsidiary.

The Atlanta-based group announced yesterday that it will offset part of the gain by recognising a non-cash charge of \$180m. This will cover the costs of its disinvestment from South Africa and changes in domestic soft drink business systems related to the reconfiguration of US soft drink operations.

Coca-Cola said that the main part of the charge covered its US operations where the switch away from sugar had led to the need to write

down some of its syrup-making facilities and there was an additional charge to cover changes in the method of distribution to its soda fountain outlets.

Mr M. Douglas Frester, chief financial officer, said that the accounting transactions were "one-time in nature and have no cash impact on the company". Coca-Cola's shares slipped \$1 to \$35.6m in early trading yesterday and shares in Coca-Cola Enterprises continued to fall.

Coca-Cola said that the non-cash gain represents the difference between the value of the company's interest in Coca-Cola Enterprises after the initial \$1.2m public offer.

It is common for the shares of new issues to trade at a premium to their offer price but Coca-Cola Enterprises shares have been an exception and yesterday slipped 5% to \$35.6m. There have been reports that many big institutional shareholders thought the issue was too highly priced.

● Lucas unit expects sales rise

BY JOHN GRIFFITHS IN LONDON

LUCAS INDUSTRIES' Girling brakes subsidiary is expected to increase production capacity substantially next year to meet demand for its revolutionary, low-cost anti-skid braking system. The brakes were first launched as a £300 (\$420) option on Ford's Escort and Orion models throughout Western Europe in February.

Ford is already absorbing virtually all the combined annual capacity of 115,000 units Girling brought on stream last year at its Pontypool, Wales, and Koblenz, West Germany, plants.

But sales are set to take another sharp jump for a number of reasons, which could also lead to the technology being adopted worldwide.

● Demand is still climbing as a proportion of total Escort and Orion sales.

Sharp rises in the cost of raw materials and labour have forced car manufacturers to look for ways of reducing costs.

● Veba expects profits boost

By David Marsh in Bonn

VERA, the West German energy conglomerate which is high up on the government's privatisation list, said yesterday that it expected to boost 1986 group net profits above the DM 767m (\$403.6m) registered last year.

It reported a 1 per cent increase in earnings in the first nine months of 1986 to DM 486m. Turnover, however, fell 18 per cent to DM 29.3bn because of the effect of the dollar's fall on the D-Mark value of the group's energy and oil business.

Veba's electricity, chemicals, trade and transport activities all increased profits in the first nine months. Its oil business broke even despite the drop in the value of its group's energy and oil business.

Veba reduced its nine month worldwide oil production by 8.5 per cent to 1.58m tonnes.

● Ford plans to launch a new Fiesta model late next year on which the system will also be offered.

● At least one other car-maker is expected to adopt the system on a volume car next year, made possible by the imminent expiry of a joint development agreement which gave Ford initial exclusive use of the system.

● A recent report from the influential West German TÜV traffic safety organisation which, effectively, called for the mandatory fitment of anti-skid braking systems to all cars.

The Lucas Girling "Stop Control System" (SCS) is designed specifically for volume-produced front-wheel drive cars, at about one-third the cost of electronic systems.

"We did take a big gamble with this system - but it's paid off," said Ford. "Now the word really seems to be getting round that it's good."

● Brunei move on gas project

THE BRUNEI Government will gain control of the Brunei Liquified natural gas project by increasing its equity to half the total, with the rest equally owned by Mitsubishi Corporation and Royal Dutch/Shell according to Mitsubishi official reports from Tokyo.

The three, currently equal partners in two other joint ventures - Brunei LNG for production and Brunei Coldgas for sales - will sign a provisional agreement tomorrow.

Mitsubishi and Shell agreed to Brunei's request on condition that Brunei renewes the agreement at the expiry of the 20-year contract in 1993.

● Plate Glass recovers

BY JIM JONES IN JOHANNESBURG

PLATE GLASS and Sh

International Thomson Organisation Limited through its InFiNet Group

has acquired

Technical Data Corporation and Business Research Corporation

The undersigned initiated this transaction and assisted in the negotiations.

Michel Dyens

Financial Advisers
New York • Paris

October, 1986

INTERNATIONAL COMPANIES and FINANCE

Sales up 16% at Nordisk Gentofte

By Hilary Barnes in Copenhagen

NORDISK GENTOFTE, the insulin, blood products and growth hormone manufacturer, which was listed on the Copenhagen stock exchange in September, recorded a 16 per cent increase in sales to Nkr 382m (\$50.9m) in the half year to September.

The company said that the increase was achieved despite an appreciation in the value of the krone. Pre-tax earnings were up from Nkr 15m to Nkr 22m.

The interim statement said that sales and earnings for the fiscal year would be in line with forecasts made in the share issue prospectus in September. This predicted an increase in sales from Nkr 302m to Nkr 922m and in pre-tax profits from Nkr 8m to Nkr 12m.

Earnings at Brown Boveri expected to show slight decrease

BY JOHN WICKS IN ZURICH

BROWN BOVERI, the Swiss-based engineering group, expects a "slight decrease" in consolidated earnings for the current year while group sales remain at about 1985 levels.

Last year consolidated net profits had improved by 21.2 per cent to SFr 109m, (C\$9.4m) following a 23.7 per cent turnover increase to a record SFr 13.85bn.

A letter to shareholders said group sales were down 8 per cent for the first nine months compared with the corresponding period of 1985 at some SFr 7.1bn. This was due largely to exchange-rate developments.

The rate of decline would have been only about 1 per cent at unchanged parities. The billing of the Muelheim-Kaerlich nuclear power station order in Germany in the current quarter will bring annual turnover up to the 1985 total.

The board of the Baden parent company says that group order volumes will be lower this year, than last, when they had risen 44 per cent to SFr 135m. In the first nine months the new-order value was down 14 per cent on corresponding 1985 levels to SFr 7.98bn, whereby more than one-half of this apparent decline was due to the stronger Swiss-Franc exchange rate.

At the same time, Brown Boveri reports a fall in demand by oil-producing and threshold countries, while the group itself was responsible for a cut in volume by a "selective approach" in the acceptance of orders.

"We are obviously not satisfied with the current results," Mr Fritz Leutweiler, chairman, told a press conference in Ditzwil yesterday. These had, however, been better

than had been feared, given such negative factors as exchange rates, protectionism, the third world indebtedness and loss of purchasing power in the Opec countries.

Next year should see improvements in operations earnings, he added, unless the market conditions deteriorated further.

Among the loss-making product groups in 1986, Dr Leutweiler specifically mentioned the power-generation equipment and parts of the power-distribution programme.

Brown Boveri expects no real improvement in the energy sector until the 1990s.

On major group companies, the Swiss parent expects sales levels similar to the SFr 2.5bn last year. New orders for power-generation and transport equipment will be smaller but will keep to 1985 volumes in other activities.

The profits total before tax and depreciation, which has been affected by restructuring costs, is seen as being at about last year's level. If there is no marked improvement in net profits - which in 1985 amounted to only SFr 7.5m - it seems unlikely that the Baden company will see dividend payments yet.

Orders received by the German subsidiary and its affiliates will be much lower this year, since 1985 had seen important nuclear-power contracts.

Sales will include the company's share in the Muelheim-Kaerlich contract but this will not make up for last year's billings which were raised by sales linked to the Thal-300 power station. Profits are put at about the 1985 figure of DM 23.7m (\$13m).

Nordic Investment Bank to raise share capital

BY OLLI VIRTANEN IN HELSINKI

NORDIC INVESTMENT Bank, the financing institution jointly owned by the five Nordic countries, plans to double its share capital to SDR 1.6bn (\$1.93bn). The Helsinki-based bank has made a proposal on the subject to the Nordic Council of Ministers which will discuss the matter in February 1987 in Helsinki.

It was supported by co-operation ministers of Sweden, Norway, Finland, Denmark and Iceland at their meeting in Copenhagen earlier this week.

The bank expects its lending portfolio to reach SDR 1.6bn by the end of this year.



Canadian Imperial Bank of Commerce

NOTICE
to the holders of

CANADIAN IMPERIAL BANK OF COMMERCE (CIBC)
CAN\$75,000,000 15 3/4%
Debentures due January 15, 1989
(the "Debentures")

NOTICE IS HEREBY GIVEN that, in accordance with Section 3.01 of the Tenth Supplemental Indenture providing for the issue of the Debentures, CIBC has elected to redeem all of the Debentures on the basis of the principal amount plus interest accrued to January 15, 1989 ("redemption date"). The Debentures will be redeemed at 100 1/4% of their principal amount plus interest accrued to the redemption date. Interest on the Debentures will cease to accrue from the redemption date.

Payment of the redemption price will be made on or after the redemption date at the specified place of payment, namely the Canadian branch or office of the Debenture trustee, in the event that the Debentures are presented for redemption without the Coupon due January 15, 1989 or unmatured Coupons, the face amount of such Coupons will be deducted from the redemption price payable.

PRINCIPAL PAYING AGENT
Canadian Imperial Bank of Commerce,
Commerce Court,
Toronto M5L 1A2.

PAYING AGENTS
Canadian Imperial Bank of Commerce,
55 Bishopsgate,
London EC2N 3NN.

Kreditbank S.A.
Liechtenstein
43 Boulevard Royal,
P.O. Box 108,
Luxembourg.

Morgan Guaranty Trust
Company of New York,
Avenue des Arts,
B-1040 Brussels.

Dated: London, 2 December 1986

for and on behalf of
Canadian Imperial Bank of Commerce by:

NATIONAL TRUST COMPANY
Trustee for the Debentureholders

Being Dutch is not enough

NOT IN INTERNATIONAL BANKING

The Dutch have a worldwide reputation. For being good, astute businessmen. We're proud of this. But we also know that it's just not enough. Not in the world of international banking which grows daily more complex and sophisticated.

Today, AMRO has an international banking capability precisely tuned to institutional, commercial and corporate needs. Indeed, we are built around them.

Why not get in touch and test our competitive edge. We've got all of the Dutch business virtues as well.

Amro Bank

Amsterdam-Rotterdam Bank

ANTWERP • BASLE • BEIJING • BERLIN • BERNE • BOMBAY • BONN • COLOGNE • COLOMBO • DUBAI • DUSSELDORF • FRANKFURT
GENEVA • HAMBURG • HONGKONG • HOUSTON • JAKARTA • LONDON • LOS ANGELES • MELBOURNE • MONCHENGLADBACH
MOSCOW • MUNSTER • NEW YORK • PARIS • SAN FRANCISCO • SINGAPORE • SYDNEY • TAIPEI • TOKYO • ZURICH

New Issue This announcement appears as a matter of record only. November 20, 1986

MARUYAMA MFG. CO., INC.
(Kabushiki Kaisha Maruyama Seisakusho)
Tokyo, Japan

DM 40,000,000
2½% Deutsche Mark Bearer Bonds of 1986/1991

with Warrants attached

to subscribe for shares of Common Stock of MARUYAMA MFG. CO., INC., Tokyo, Japan unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited
Tokyo, Japan

Issue Price: 100% • Interest: 2½% p.a., payable annually in arrears on November 20 • Redemption: on November 20, 1991 at par Denomination: DM 5,000 • Security: unconditional and irrevocable guarantee of The Fuji Bank, Limited/Tokyo, Japan; Negative Pledge Clause Warrants: each DM Bearer Bond will be issued with one Warrant attached giving the right to subscribe shares of Common Stock of Maruyama Mfg. Co., Inc. at a subscription price per share of Yen 389 • The subscription period will be from February 3, 1987 through November 5, 1991 • Listing: Frankfurt Stock Exchange (Bonds and Warrants)

COMMERZBANK
Aktiengesellschaft

FUJI INTERNATIONAL FINANCE LIMITED

BAYERISCHE LANDESBAHN
GIROZENTRALE

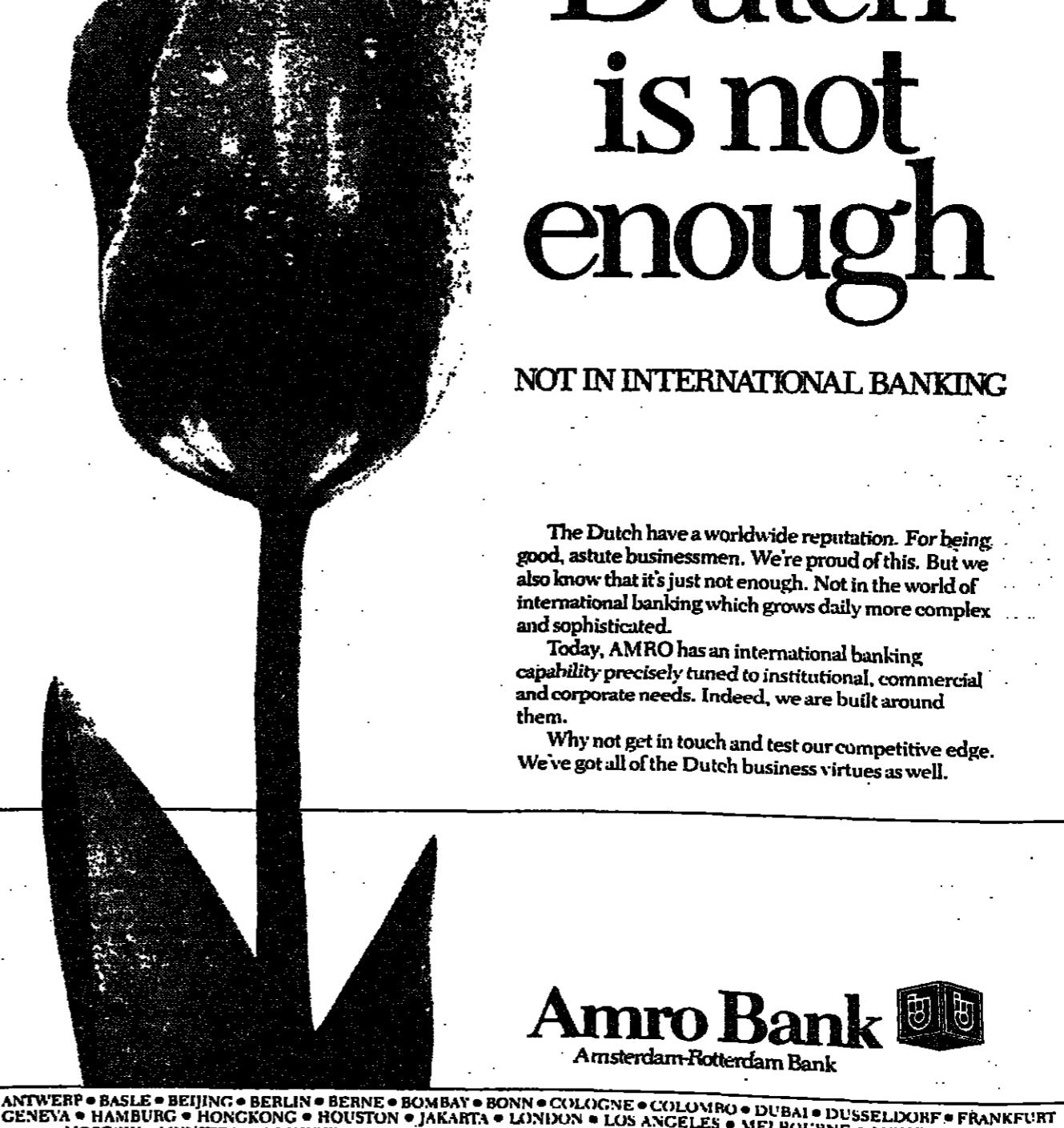
GENERALE BANK

YASUDA TRUST EUROPE LIMITED

YAMAICHI INTERNATIONAL (DEUTSCHLAND) GMBH

ROBERT FLEMING & CO. LIMITED

NIPPON KANGYO KAKUMARU (EUROPE) LIMITED



All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE November 10, 1986

4,500,000 Shares

ATARI
Atari Corporation

Common Stock

PaineWebber
Incorporated

Alex. Brown & Sons
Incorporated

Drexel Burnham Lambert
Incorporated

A. G. Edwards & Sons, Inc.

Lazard Frères & Co.

Prudential-Bache Securities

Smith Barney, Harris Upham & Co.
Incorporated

Compagnie de Banque et d'Investissements, CBI

J. Henry Schroder Waggon & Co.
Limited

Bear, Stearns & Co. Inc.

Donaldson, Lufkin & Jenrette Securities Corporation

Hambrecht & Quist Incorporated

Merrill Lynch Capital Markets

Shearson Lehman Brothers Inc.

Banque Indosuez

Hoare Govett Limited

INTL. COMPANIES and FINANCE

El Rayan looks for new pastures

WHEN THE head of an investment company claims he is holding several tonnes of gold some of it on the premises, it seems reasonable to ask what security arrangements have been made.

"Don't worry about security," said Mr Fathel Tewfik Abdel Fatah, the bearded principal of El Rayan Investments, who then produced from inside his traditional Arab robes a hand-carved, silver plated Browning automatic made in Belgium.

Mr Tewfik removed the magazine before handing over the Browning. It was, by any standards, an unorthodox gesture for the chairman of a company which has invested more than \$1bn of depositors' funds and has been paying an annual "dividend" of 24 per cent or more on those deposits.

The question for many Egyptians, not least for those in authority, is whether Mr Tewfik can sustain what on the surface appears to have been a phenomenal rate of success in his company's principal activities - which, in today's currency speculation and trading.

Comments recently by Mr Ali Negm, the former head of Egypt's central bank, that no company involved in illegal activities could afford to pay annual dividends of 24 per cent or more on US dollar deposits was in part responsible for a run on El Rayan last month that rocked the Egyptian financial sector.

The authorities are concerned about the security of deposits and about the possible impact of a collapse of a large investment house on the banking sector itself.

Perhaps as many as 20 deposit takers like El Rayan - but operating on a much smaller scale - have blossomed in Egypt in the past several years, drawing funds away from banks by offering high returns.

One of the Government's problems has been that its regulatory mechanisms to control this sector are undeveloped. Attempts have been made to

strengthen controls, but the fast-growing Islamic investment sector engaged in a multitude of activities is proving difficult to regulate with the limited resources available to the central bank and central monetary authority.

Mr Tewfik revealed, during an interview in his cramped office dominated by a bank of telephones and several Reuter screens, that depositors had withdrawn more than \$400m in several hectic days during November when traffic was jammed up for miles outside his headquarters in the busy Pyramid Road.

The weekly magazine October

described the scenes outside El Rayan's modest office block as the "hustle and bustle in Pyramid Road." Apart from the comments of Mr Negm, an article in the London-based Middle East Money magazine claiming that El Rayan had lost \$100m in billion trading helped provoke the run on the investment company.

Mr Tewfik, a 41-year-old former technician who spent 14 years in Saudi Arabia before returning to Egypt in 1980, denied emphatically that El Rayan had lost money in gold dealing. He also rejected allegations that his company was engaged in illegal business, such as black market trading.

Mr Tewfik attributed his company's rapid expansion from an egg-delivery service in 1980 to a multi-billion dollar operation in 1986 to "hard work." He has another Reuter screen in his bedroom so he can catch the Far East markets, and says he sleeps two hours a night.

The volume of El Rayan's dealings has been such at odd moments that it has influenced international currency markets. Earlier this year it sold \$300m

possible. If we can help the Government we will. I can't tell you how."

Foreign and local bankers are intensely sceptical about El Rayan. A representative of a large American bank said that "at worst it is a pyramid scheme and at best it is a currency speculation."

Mr Tewfik, who wears a silver ring inlaid with nine solitaire diamonds on one finger, makes no attempt to hide the fact that currency speculation makes up the bulk of El Rayan's activities.

The run on his company, he said, has forced him to remove funds from international markets and to sell about half his gold holdings, which totalled about three tonnes before the recent crisis. His gold sales had depressed the market in Egypt from £223 (\$17) a gram to £221. He had bought at £214 to £215 a gram, he said.

The rapid growth in deposits in El Rayan coincides with the strengthening Islamic trend in Egypt. The company is run according to Islamic principles in that it does not pay interest as such on deposits. Instead, El Rayan makes

worth of D-marks, largely negating an attempt by the Bank of Japan to depress the value of the dollar against the yen (a dollar was then worth about Y216) by selling \$200m to \$300m in US currency.

El Rayan also exerts a strong influence on Egypt's own somewhat chaotic foreign exchange market. It was rumoured earlier this month, when the Egyptian pound suddenly depreciated against the dollar, that El Rayan dumped dollars into the market to help stabilise the local currency.

Mr Tewfik would not comment directly on these reports, except to say: "We are very keen to have the dollar value against the pound the lowest

"profit and loss" contracts with depositors, which means theoretically that they undertake to share in the successes and failures of the company.

Mr Tewfik appeared sensitive to suggestions that his company was a phenomenon of the fundamentalist tendency sweeping the Arab world. He pointed out that depositors included three Israelis.

A local banker was in no doubt that the religious trend was in part responsible for El Rayan's rapid growth. "The Islamic movement is not only political, but is becoming more of an economic power," he said.

Mr Tewfik says his company has 300,000 depositors, many of them small investors including Egyptians working in the Gulf. El Rayan was formally established in 1982 with capital of \$2m subscribed by a handful of shareholders, including Mr Tewfik's two brothers.

El Rayan's activities accelerated towards the end of 1984 as depositors poured funds into the company, attracted by high yields on local currency and US dollar deposits.

Mr Tewfik said El Rayan was moving into manufacturing, heavy industry and agriculture. Some 20 companies had been established under the El Rayan umbrella.

The dismissed scepticism about his ability to handle huge sums of money on a daily basis.

We are working according to a very specific plan set by experts and technicians of international renown," he said.

El Rayan has a dealing room in its Pyramid Road premises.

It has representatives in the US and Switzerland. Funds lodged in international markets now total about \$150m, well down on the figure before the run in the company.

Mr Tewfik's strategy appears to be to move gradually from speculative activities to investments in industry and agriculture. In Egypt's difficult business environment these appear less likely to produce dividends of 20 to 30 per cent on money invested.

Tony Walker reports on a twist in the fortunes of an Egyptian deposit taker

Metropolitan Life ahead

By Jim Jones in Johannesburg

METROPOLITAN LIFE, the South African life insurer which acquired a Johannesburg Stock Exchange quotation earlier this year, hit its pre-listing profit forecast by a small margin in the year to September.

Disclosed net profits attributable to shareholders were R5.3m (\$4m) against a forecast of at least R5.5m and last year's outcome of R4.5m. Premium income rose to R213.2m from R192.4m and investment income increased to R118.9m from R96.2m.

Earnings per share were 21 cents against a prospectus forecast of 19.69 cents. A total dividend of 15 cents has been declared against a forecast 14 cents.

Japan's offshore market opens

By IAN RODGER IN TOKYO

JAPAN'S offshore financial market made a better than expected start yesterday, attracting an estimated \$55bn in deposits, roughly double the widely predicted amount.

The Ministry of Finance (MoF) said it had licensed 151 financial institutions to operate in the market. All the big Japanese "city" or commercial banks plus more than 50 regional institutions and most foreign banks have been given permission to open accounts for offshore deposits by and loans to non-residents.

The MoF hopes the market will grow to \$5bn by the end of January, and gradually become a substantial force in promoting the international use of the yen. London has the world's largest offshore market,

with outstandings of \$750bn. New York's international banking facility (IBF) has about \$260bn.

Pessimism about the market's prospects had been widespread because the Japanese authorities have placed a number of restrictions on the operation of the market. For example, depositors must pay full Japanese national and local taxes on income. Also, no securities or precious metal transactions are allowed because of the authorities' worries about leakage into the domestic economy.

There was some doubt about how many banks would apply for licences to deal offshore, but the MoF said yesterday only 10 foreign banks did not apply. Among them were Deutsche Bank, Hongkong and Shanghai

Banking Corporation, Credit Suisse, and Irving Trust and Security Pacific of the US.

Mr John Mason, chief executive of Hongkong Bank, said it did not make sense to open an offshore account in Tokyo. "We already have several offshore banking units around the world, including many in this time zone," he said.

Most of the transfers to offshore accounts yesterday were in dollars and yen. Among the major entrants were Sumitomo Bank with transfers totalling \$5.5bn in both yen and dollars, Sanwa Bank with \$4.7bn and Y123.7bn (\$76.5m), Daiichi Kangyo Bank with \$3.6bn and Y84bn and Tokai Bank with \$3.35bn and Y105bn.

MAS reluctant to take lead on Brunei bank

By JOYCE QUEK IN SINGAPORE

THE MONETARY Authority of Singapore, the island's powerful quasi-central bank, appeared yesterday to take a leading role in resolving problems over the exposure of Singapore-operating commercial banks to National Bank of Brunei (NBB).

This followed a weekend visit to Brunei by a top-level MAS team headed by Mr Joe Pillay, its managing director. They were seeking clarification on the financial standing of NBB, which was closed on November 20 after a police raid on its offices. Five executives

now face trial in connection with an alleged fraud conspiracy.

It was being suggested in Singapore yesterday that banks exposed to NBB would best be advised to agree a united response among themselves.

MAS officials did meet representatives of two unnamed creditor banks to discuss Mr Pillay's talks with the Brunei Finance Ministry, which are believed to have been inconclusive.

India relaxes hotel limits

INDIA HAS raised the maximum foreign equity permitted in hotel investment from 30 per cent to 40 per cent, effective immediately, Reuter reports from Delhi.

The ceiling, imposed about six years ago, was relaxed in order to encourage hotel construction, according to a government statement.

More rooms are needed to meet an expected increase in the numbers of tourists, Tourism Ministry officials said. More than 1m tourists are expected to visit India in 1986

Standard Bank Import and Export Finance Company Limited \$50,000,000

Standard Floating Rate Notes due 1992 Denominated and convertible principal as payment of principal and interest by



The Standard Bank of South Africa Limited

In accordance with the provisions of the Notes, the interest rate will be fixed for the first three months 28th November 1986 to 27th February 1987 has been fixed at 11 1/2 per cent, and the interest payable on the relevant interest payment date 27th February 1987 will be £145.00 per £5,000 Note.

Agent Bank: Standard Chartered Merchant Bank Limited, London

This announcement appears as a matter of record only.

December, 1986.

\$5,500,000,000 Credit Facilities**STANDARD OIL**
The Standard Oil Company**\$2,000,000,000 Seven Year Committed Facilities**

and

\$3,500,000,000 Uncommitted Facilities

These facilities have been provided by the following:

Algemene Bank Nederland N.V.

Ameritrust Company National Association

Amsterdam-Rotterdam Bank, N.Y.

Bank of America NT & SA

Bank of Montreal

The Bank of Nova Scotia

The Bank of Tokyo Trust Company

Banque Indosuez

Banque Nationale de Paris

Barclays Bank PLC

Canadian Imperial Bank of Commerce

The Chase Manhattan Bank, N.A.

Chemical Bank

Citibank, N.Y.

Credit Suisse

The Dai-ichi Kangyo Bank, Ltd.

The Daiwa Bank, Limited

Deutsche Bank AG

Dresdner Bank AG

First Interstate Bank, Ltd.

The First National Bank of Chicago

The Fuji Bank, Limited

The Hongkong and Shanghai Banking Corporation

The Industrial Bank of Japan, Limited

Irving Trust Company

The Long-Term Credit Bank of Japan, Ltd.

Manufacturers Hanover Trust Company

Mellon Bank, N.A.

The Mitsubishi Bank, Limited

The Mitsubishi Trust and Banking Corporation

The Mitsui Bank, Ltd.

Morgan Guaranty Trust Company of New York

National City Bank

National Westminster Bank PLC

The Royal Bank of Canada

The Sanwa Bank, Limited

Security Pacific National Bank

Société Générale

Society National Bank

Standard Chartered Bank

The Sumitomo Bank, Ltd.

Swiss Bank Corporation

The Tokai Bank, Ltd.

The Toronto-Dominion Bank

Union Bank of Switzerland

Arranged by:

Standard Oil Finance

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

1st December, 1986



U.S.\$150,000,000

Toyota Motor Credit Corporation

7 per cent. Notes due 1989

Issue Price: 101 per cent.

Nomura International Limited

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

BankAmerica Capital Markets Group

Banque Nationale de Paris

County NatWest Capital Markets Limited

LTCB International Limited

Morgan Guaranty Ltd

UK COMPANY NEWS

Norton Opax on target for £5.8m

BY DAVID GOODHART

Norton Opax, which yesterday confirmed victory in its battle for control of McCordale, also announced a 22 per cent increase in its interim pre-tax profits for the half year ended September 30 1986.

Turnover rose only slightly from £24.1m to £24.93m — mainly due to the disposal of its retail interests — and pre-tax profit rose from £2.13m to

£2.59m. Earnings per share of 5.82p represents an increase of 22 per cent.

Mr David Rocklin, the chairman of Norton, said: "On October 1 in connection with our bid for McCordale we made a forecast of pre-tax profits of £5.8m and of earnings per share of 11.5p for the year ending March 31 1987.

THE McCORQUODALE CASE**Appeal against Panel ruling dismissed**

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PRUDENTIAL-BACHE, the US securities house, has lost its court challenge to a ruling made by the City Takeover Panel in the battle over the £155m takeover bid by printer Norton Opax for McCordale, another printing group.

The Court of Appeal yesterday dismissed Prudential-Bache's claim for an order quashing the panel's rejection of Prudential-Bache's complaint that there had been a "concert party" in the purchase of McCordale shares.

Sir John Donaldson, the Master of the Rolls, said the court would give its reasons for its ruling, and its decision on the important general issue of the legal status of the panel, later, possibly by the end of next week.

The three judges gave an immediate ruling on Prudential-Bache's claim for a quashing order "in view of the market considerations," Sir John said.

Prudential-Bache, which is advising a consortium, a company formed by an element in McCordale that favours a management buyout, had complained to the panel that a last minute purchase of McCordale shares by the Kuwait Investment Office, one of Norton's "core" underwriters, at 31.5p, when Norton's cash alternative was 30p, had been the result of a "concert party."

In its claim to have the panel's ruling judicially reviewed and quashed, Prudential-Bache alleged that the panel had led them to do so.

KIO also had given evidence that there had been genuine investment reasons for it buying when it did.

Sir Jasper stated that, having heard all the evidence and considered oral and written submissions, the panel had decided that KIO and Norton had not been acting in concert within the meaning of the code.

He also noted that the panel attached no significance to the fact that KIO had used Greenwell Montagu, who were Norton's brokers on the offer, as its broker for the share purchase.

Mr Jeremy Lever, QC, for

misdirection it in two ways.

It failed to consider the application of Rule 6 of the City Takeover Code, dealing with purchases of shares above the offer price, to the KIO purchase, and applied the wrong test of whether there had been a concert party.

In an affidavit read to the court yesterday, Sir Jasper said that action in concert was clearly defined in the takeover code.

An agreement or understanding was an essential element, but the absence of direct contact was not an absolute bar to a finding of concerted action.

Both County Bank and Prolific Financial Management had bought McCordale shares at 31.5p at about the same time as KIO and had given the panel evidence of the investment considerations that had led them to do so.

KIO also had given evidence

that there had been genuine

investment reasons for it buying when it did.

Sir Jasper stated that, having

heard all the evidence and

considered oral and written

submissions, the panel had decided

that KIO and Norton had not

been acting in concert within

the meaning of the code.

He also noted that the panel

attached no significance to the

fact that KIO had used Green-

well Montagu, who were

Norton's brokers on the offer,

as its broker for the share

purchase.

Mr Jeremy Lever, QC, for

misdirection it in two ways.

It failed to consider the application of Rule 6 of the City Takeover Code, dealing with purchases of shares above the offer price, to the KIO purchase, and applied the wrong test of whether there had been a concert party.

In an affidavit read to the court yesterday, Sir Jasper said that action in concert was clearly defined in the takeover code.

An agreement or understanding was an essential element, but the absence of direct contact was not an absolute bar to a finding of concerted action.

Both County Bank and Prolific Financial Management had bought McCordale shares at 31.5p at about the same time as KIO and had given the panel evidence of the investment considerations that had led them to do so.

KIO also had given evidence that there had been genuine investment reasons for it buying when it did.

Sir Jasper stated that, having heard all the evidence and considered oral and written submissions, the panel had decided that KIO and Norton had not been acting in concert within the meaning of the code.

He also noted that the panel attached no significance to the fact that KIO had used Greenwell Montagu, who were Norton's brokers on the offer, as its broker for the share purchase.

Mr Jeremy Lever, QC, for

misdirection it in two ways.

It failed to consider the application of Rule 6 of the City Takeover Code, dealing with purchases of shares above the offer price, to the KIO purchase, and applied the wrong test of whether there had been a concert party.

In an affidavit read to the court yesterday, Sir Jasper said that action in concert was clearly defined in the takeover code.

An agreement or understanding was an essential element, but the absence of direct contact was not an absolute bar to a finding of concerted action.

Both County Bank and Prolific Financial Management had bought McCordale shares at 31.5p at about the same time as KIO and had given the panel evidence of the investment considerations that had led them to do so.

KIO also had given evidence that there had been genuine investment reasons for it buying when it did.

Sir Jasper stated that, having heard all the evidence and considered oral and written submissions, the panel had decided that KIO and Norton had not been acting in concert within the meaning of the code.

He also noted that the panel attached no significance to the fact that KIO had used Greenwell Montagu, who were Norton's brokers on the offer, as its broker for the share purchase.

Mr Jeremy Lever, QC, for

Arnotts rejects bid from Glen Abbey

By Hugh Carney in Dublin

"The current trading position is strong and I anticipate being able to report figures in line with these forecasts in my next statement."

He added: "With the approval of the Panel on Takeovers and Mergers our offer for McCordale was declared unconditional on November 24 1986, when we had received acceptances for

50.2 per cent of the ordinary shares."

"On November 25 the directors of McCordale recommended their shareholders to accept our cash offer, which closes on December 5. I would like to take this opportunity to welcome all these new Norton Opax shareholders and to confirm my confidence in the

Glen Abbey, which incurred a pre-tax loss of £1479,000 in 1985, is much smaller than Arnotts and analysts said its bid was likely to be heavily leveraged.

It has undergone major restructuring recently to cut losses and debts. In the past 18 months it has disposed of its mens knitwear division to a US consortium, another clothing division to Babygro and its ladies lingerie outfit in a management buyout, leaving hosiery making as its main business.

These moves were aimed at reducing turnover, at £121m last year, to an annual level of £84m, cutting employment from 700 to 150 and restoring profitability.

It signalled its interest in property, distribution and services.

Analysts said Arnotts, a little-traded stock, had continued to make profits throughout the recession although it was regarded in some respects the year to January 18, 1986, as being for a remedy to be available through the court, even if, in practice, the court would be unlikely often to exercise its powers.

Mr Robert Alexander, QC, for the panel, thought that unlikely. He also said that it was inappropriate to approach the issue on the basis that it was desirable for a remedy to be available through the court, even if, in practice, the court would be unlikely often to exercise its powers.

During discussion on whether the panel did not find that significant, it must call into question whether the system was satisfactory and whether the panel was a satisfactory body to administer it, Mr Lever suggested.

It could do little harm, and might do good, if, after the event, the court were to tell the panel, for its guidance, that it had gone wrong.

These moves were aimed at reducing turnover, at £121m last year, to an annual level of £84m, cutting employment from 700 to 150 and restoring profitability.

It signalled its interest in

property, distribution and ser-

vices.

Analysts said Arnotts, a little-traded stock, had continued to make profits throughout the recession although it was regarded in some respects the year to January 18, 1986, as being for a remedy to be available through the court, even if, in practice, the court would be unlikely often to exercise its powers.

It could do little harm, and might do good, if, after the event, the court were to tell the panel, for its guidance, that it had gone wrong.

These moves were aimed at

reducing turnover, at £121m

last year, to an annual level of

£84m, cutting employment from 700 to 150 and restoring

profitability.

It signalled its interest in

property, distribution and ser-

vices.

Analysts said Arnotts, a

little-traded stock, had con-

tinued to make profits through-

out the recession although it

was regarded in some respects

the year to January 18, 1986,

as being for a remedy to be

available through the court, even

if, in practice, the court would

be unlikely often to exercise its

powers.

During discussion on whether the panel did not find that significant, it must call into question whether the system was satisfactory and whether the panel was a satisfactory body to administer it, Mr Lever suggested.

It could do little harm, and might do good, if, after the event, the court were to tell the panel, for its guidance, that it had gone wrong.

These moves were aimed at

reducing turnover, at £121m

last year, to an annual level of

£84m, cutting employment from 700 to 150 and restoring

profitability.

It signalled its interest in

property, distribution and ser-

vices.

Analysts said Arnotts, a

little-traded stock, had con-

tinued to make profits through-

out the recession although it

was regarded in some respects

the year to January 18, 1986,

as being for a remedy to be

available through the court, even

if, in practice, the court would

be unlikely often to exercise its

powers.

During discussion on whether the panel did not find that significant, it must call into question whether the system was satisfactory and whether the panel was a satisfactory body to administer it, Mr Lever suggested.

It could do little harm, and might do good, if, after the event, the court were to tell the panel, for its guidance, that it had gone wrong.

These moves were aimed at

reducing turnover, at £121m

last year, to an annual level of

£84m, cutting employment from 700 to 150 and restoring

profitability.

It signalled its interest in

property, distribution and ser-

vices.

Analysts said Arnotts, a

little-traded stock, had con-

tinued to make profits through-

out the recession although it

was regarded in some respects

the year to January 18, 1986,

as being for a remedy to be

available through the court, even

if, in practice, the court would

be unlikely often to exercise its

powers.

During discussion on whether the panel did not find that significant, it must call into question whether the system was satisfactory and whether the panel was a satisfactory body to administer it, Mr Lever suggested.

It could do little harm, and might do good, if, after the event, the court were to tell the panel, for its guidance, that it had gone wrong.

These moves were aimed at

reducing turnover, at £121m

last year, to an annual level of

£84m, cutting employment from 700 to 150 and restoring

profitability.

UK COMPANY NEWS

Polly Peck on target with £70.4m

BY CLAY HARRIS

Polly Peck International yesterday reported a 15 per cent increase in full-year pre-tax profits to £70.4m and finally unveiled long-rumoured plans to move into tourism with construction of a five-star hotel at Antalya, southern Turkey.

The international trading group's results for the year to August were roughly in line with analysts' forecasts, unlike last year's debacle when the company fell short of predictions that had been scaled down only weeks previously.

Polly Peck's shares nevertheless shed 6p to 182p, valuing the company, headed by Mr Asic Nadir, at £197m.

The bulk of profits, £68m (£55m), came once again from fresh produce, bottled water and packaging operations in Turkey and northern Cyprus.

The company reported a small overall reduction in margins because of a changing sales mix and efforts to make headway in European markets.

Turkish-based consumer elec-

tronics more than doubled profits to £4.1m (£1.8m) as increased use of local components allowed an improvement in margins, both through reduced hard-currency costs and lower import duties.

Polly Peck added compact disc players and rudimentary home computers to its television, video cassette recorder and audio equipment range.

Profits from textile operations fell from £2.6m to £1.5m largely through problems at Wearwell and Inter-City's UK operation.

Wearwell suffered as Polly Peck moved to shift its emphasis away from Middle East markets, where trading relied on long-term credit, to the US and Europe.

"We are prepared to take lower margins if it proves our money moves around quicker," Mr Mark Ellis, joint managing director, said yesterday.

Inter-City lost about £500,000 (£200,000 profit) in difficult UK market conditions. The company planned further integration of

Wearwell and Inter-City and said that it had a firm footing in the Far East through holdings in Hong Kong textile groups Shui Sing and Impact ICP, the northern Cyprus-based pharmaceuticals maker, had not yet made any contribution to profit.

Construction of the Antalya hotel, due to be completed by May 1989, would cost £15m, 60 per cent of which would be borrowed.

The company was discussing management contracts with international operators, but planned in any case to retain majority ownership of the 404-room, 12-storey hotel.

Group turnover rose by a third to £273.7m (£205.5m).

After a 12.9 per cent tax charge of £9.1m (£10.7m), profits amounted to £61.2m (£50.4m). Earnings per share rose to 56.3p (52.6p), or 50.6p (49.3p) fully diluted by convertible loan stock and share options.



Mr Asil Nadir, chairman of Polly Peck

A final dividend of 5.25p (3.75p) is proposed for a total of 6.75p (5.25p). The company also plans a one-for-five scrip issue, to indicate "its confidence in the future."

See Lex

Heron holds 6.1% stake in Chloride**AE beats profit forecast as Hollis ups stake to 26%**

BY DAVID GOODHART

HERON INTERNATIONAL, the property and financial services group headed by Mr Gerald Rossouw, yesterday disclosed that it now holds a 6.1 per cent stake in the troubled batteries maker, Chloride Group.

The stake, which has been built up over the past four

to six weeks, is held through one Heron subsidiary and two nominee companies. In its letter notifying Chloride of the holding, Heron says: "We consider that these shareholdings are held within the framework of the current share investment and trading activities by the companies concerned. The size of these holdings will be reviewed from time to time according to the respective portfolio needs of these companies."

Commenting on the stake, Heron's director, Mr Alan Goldsmith, said yesterday it was "just an investment and we have no further plans to add to our stake immediately. However, he referred to comments on whether future contact between the two companies was planned.

The two companies talked briefly on Friday when Heron informed Chloride of its stake.

Chloride has been the subject of much bid speculation recently, and yesterday the shares added a further 21p to 54p valuing the company at around £70m. It made a small profit in the years ended March 1984 and March 1985, but then produced just £0.5m pre-tax in 1985-86.

However, figures for the first half of 1985-86 showed a sharply increased result at 5.25p pre-tax. Yesterday's announcement came on the same day that international banker Mr Kent Price took up his appointment as Chloride's new chief executive.

Price, formerly of Margulies, Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations. Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also secured its interest in the Billingsgate property development.

Mr Price said he was "extremely pleased" with British Sugar's progress under its new managing director, Mr Peter Jacobs, and that it has now put behind it the difficult conditions of the past two years.

The deal will give Berisford the opportunity to continue to participate in its "high-quality earnings and future growth."

The letter points out that Berisford, which developed a heavy debt burden during the early 1980s, has recently been streamlining its operations.

Earlier this year, it sold its 14.6 per cent stake in Ranks Hovis

McDougall, the food group, for £0.17m, and disposed of its 33 per cent stake in Waring & Gillow, the furniture company, it also

UK COMPANY NEWS

Borthwick borrowings fall 70% as profits return

Thomas Borthwick, the food manufacturer which has sold several of its overseas and UK subsidiaries in the past year, returned pre-tax profits of £1.35m on its continuing businesses for the year to September 26, 1986, compared with 1985's £2.3m loss.

The group has sold its New Zealand operations. It cut back in retail butchery with the sales of Boucheries Bernard in France and Matthews (Butchers) in the UK, and disposed of the offal and by-products business of Midland Cattle Products.

Mr Lewis Robertson, chairman, said the aim of the restructuring has been to strip out of the group activities whose future was uncertain or unpromising, and to restore an acceptable balance sheet and a reasonable level of borrowings. Net group borrowings fell during the year by 70 per cent from £26m to £16m; gearing was reduced from 2.3 to 1 to less than 0.7 to 1, he said.

Net borrowings for the group should soon stand below £10m,

at about 40 per cent of shareholders' funds.

Of the continuing operations, food products returned better figures, £1.4m (£1.27m) in pre-tax profits. UK meat processing showed a slight decline with a loss of £708,000 (£328,000) and international operations a strong improvement, from a loss of £367,000 to a profit of £2.35m. The new group is to be renamed Borthwicks plc.

Group turnover was £353.91m, with the divested businesses accounting for £93.85m and the continuing businesses for £260.06m. The total for 1985 was £552.68m.

Tax stood at £410,000 (£1.5m), minority interests took £3,000 (£463,000), and the year's attributable profit came to £3.91m (£2.73m).

Earnings per share were 1.5p (5.8p) before extraordinary items which included net losses on divestments of £1.01m and a pension scheme refund of £4.2m.

The dividend is 0.75p per share, up from 0.5p in 1985. Directors will consider declaring an interim dividend.

• comment

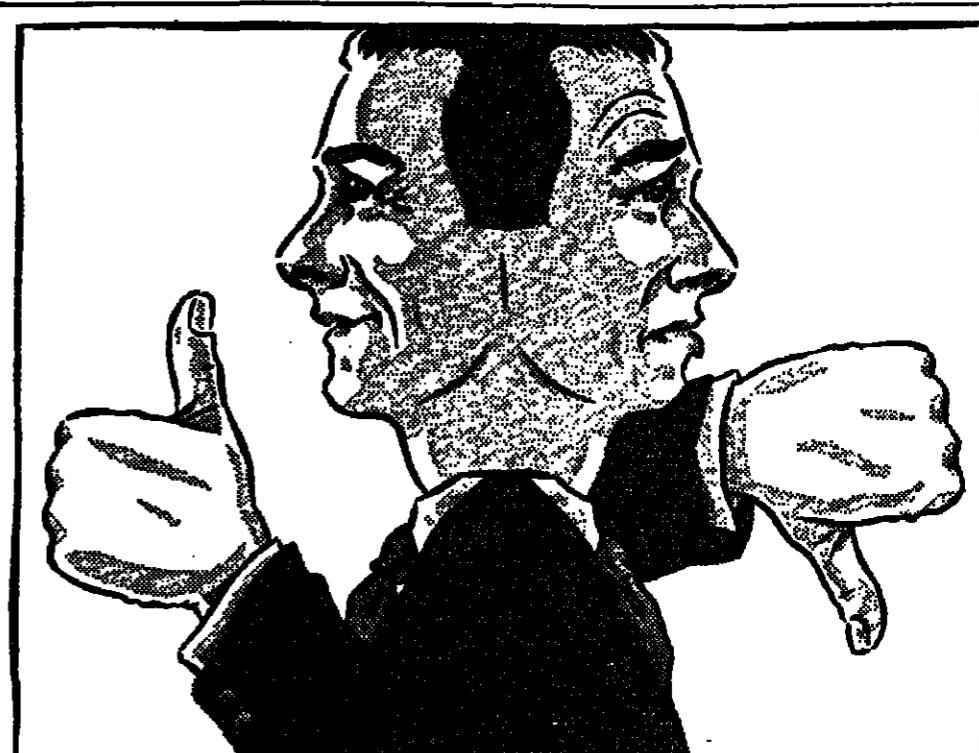
Borthwicks has undergone a change of face, of business even of name, in an attempt to improve the rating. The financial achievement, in turning round a company, which looked in danger of collapse, has been considerable. But Borthwick is likely to find that conquering one set of problems only creates new ones. The slimming phase is over; now the market will be looking for growth. Prospects for growth in the food products division are steady rather than spectacular; there were sufficient doubts about the Australian operations to induce thoughts of sale not long ago; and meat processing is continuing to develop and still has a long way to go before it reaches its full potential," he said.

The company is actively considering its policy of seeking additional retail outlets in the Midlands and the Home Counties.

Operating profits climbed 62 per cent to £184,000, before interest received of £40,000 (£2,000). Earnings per 5p share increased from 1.82p to 3.86p and there is a first interim dividend of 0.8p net.

Tax charge was £181,000 (£126,000) and there were also extraordinary debits of £8,000 (£11,000).

The company has in the past

**After Big Bang, which face will your stockbroker show you?**

Will it be the face that's offering a genuine opinion—or the one that's thinking of its own book position?

That's why Sheppards have taken a positive decision to remain a non-market maker, and to continue to put our clients first.

We want our clients to be able to trust the impartiality of our advice. We want our best people always to be available to them. And we want them to retain the anonymity that dealing through an agency broker guarantees.

Which points to one very reassuring conclusion, amid the turmoil of Big Bang.

With Sheppards, you know who you're dealing with.

Sheppards

No.1 London Bridge, London SE1 9QU Telephone: 01-378 7000. Telex: 888282. Fax: 01-378 7585.

A Member of The Stock Exchange.

BAA

Creighton advances 21%

Creighton Laboratories, producer of natural beauty products which joined the USM in September, raised pre-tax profits by 21 per cent from £122,000 to £172,000 for the six months ended September 30, 1986.

Strong demand from owned-label customers as well as for Creighton's own brands accounted for a 30 per cent rise in turnover to £1.97m (£1.52m). Mr Richard Collard, chairman, said that although a significant promotional campaign affected profits, benefits would accrue in the longer term.

The current year was expected

to be one of good progress, he added.

Creighton traditionally experiences a busy period during the three months leading up to Christmas and demand is once again buoyant and the finishing plant particularly busy.

The chairman said that discussions with the company's major customers concerning the pattern of demand in 1987 suggested that, although total orders were likely to increase, Creighton might see a relatively lower call off in the last quarter of its financial year.

Negotiations with other potential own-label customers were well advanced and might lead to initial orders being placed in the current year.

As forecast at the date of the USM entry, there is an interim dividend of 1.25p net. First-half earnings per share rose from 3.7p to 5.1p, after tax of £85,000 (£91,000).

There was also an extraordinary charge this time of £13,000 for the costs incurred in the move from Barnes to Storrington of the blow-moulding operations. The interim dividend absorbs £44,000.

Zygal returns to profit

TAKING IN continuing operations only, Zygal Dynamics turned in a profit of £206,000 for the half year ended September 30, 1986. This compares with a corresponding loss of £77,000 which had risen to £232,000 by the end of that year.

The 1985 half year has been adjusted to exclude the sale of IBM Personal Computers, from which activity the company withdrew in 1985-86. The loss originally reported was £223,000 (£95,000) after maintained operating expenses.

Mr Con Driscoll, chairman, said prospects for the current year were good and he expected a satisfactory outcome.

Management reorganisation following the withdrawal of the

IBM activity led to improved performance throughout the group.

Printer turnover rose 41 per cent, Modular Technology communications products by 81 per cent, and Convergent Technologies multi-user computer peripherals by 147 per cent.

Overall turnover on continuing operations rose from £1.64m to £2.43m, gross profit from £738,000 to £995,000, and the operating profit was £223,000 (£95,000) after maintained operating expenses.

Mr Driscoll said the order backlog remained high with significant orders received recently in each of the operating groups. Steady growth continued in the provision of maintenance services.

Geers Gross freezes some nominee shares

By Martin Dickson

Geers Gross, the advertising agency, said it had obtained a High Court order freezing some 16 per cent of its share capital held in various nominee accounts following a refusal by the nominees to waive the beneficial owners of the shares.

The effect of the move is to prevent the sale of the shares, and to strip them of voting powers or the right to dividends. The company said the nominee stakes had been building up for more than a year.

The move comes at a time of management upheaval at the group. It was announced earlier this month that Mr Bob Geers, the retired co-founder, was returning as creative director. Mr David Knight, appointed chief executive in June, was leaving the company and his post filled by Mr Steve Wollaston, brought in as chairman of the London agency during the summer.

Meanwhile, Imperial Holdings, an Australian investment holding company, revealed this month that it had acquired a 5.42 per cent stake in the group.

Eurocom, a French advertising holding company, has a stake of nearly 20 per cent in Geers Gross, but under an agreement reached last year it cannot increase this to above 20 per cent without the company's approval.

ESTATES & AGENCY Holdings, property investment company: Pre-tax profit £333,000 (restated £115,000) for half year to June 30 1986. Gross rental income £874,000 (£716,000). Earnings 4.5p (1.85p adjusted). Company is a subsidiary of Rosemond Holdings.

Stirling lifts profits 51%

INCLUDING THE Forster Group, acquired in January, the Stirling Group lifted its turnover and pre-tax profit by 51 per cent in the half year ended September 30 1986.

Turnover was up from £12.8m to £18.72m and the profit from £1.08m to £1.62m.

Earnings came to 5.75p (4.42p)

and the interim dividend is lifted 42 per cent to 0.85p net, in line with the stated intention to reduce the high dividend cover.

Platon rises to £0.4m

Platon International, USM, quoted maker of pressure measuring and controlling equipment, lifted pre-tax profits by 61 per cent from £256,300 to £413,400 in the half year to October 3 1986 on turnover of 76 per cent higher at £5.02m, against £2.85m.

With the major profits contribution historically occurring in the second half, the board viewed the future with optimism.

"By improving flexibility and productivity and the close monitoring of our costs we have maintained our margins," he said.

Lynton shows 33% lift

Lynton Holdings, the property investment and development group, lifted its pre-tax profit from £228,000 to £1.24m, or by 33 per cent in the half year ended September 30 1986.

Income from investment properties rose to £1.97m (£1.86m) reflecting the continual upgrading of the investment portfolio and despite the sale of some high yielding industrial buildings. Trading profits improved to £286,000 (£3,000) and profit on the sale of the retail development at Carlton will come in at the year end.

Profit available for the period

came to £915,000 (£810,000), giving earnings of 6.87p (4.84p) per share. The interim dividend is lifted to 3.3p (3p) net at a cost of £438,000 (£371,000).

Mr Maurice Lambert, the chairman, said the group had considerably increased its level of activity and broadened its range of developments. It continued to pursue opportunities in the retail sector and the future shopping centre at Skegness was indicative of the intention to become more actively involved in direct development.

THE SALE of its stake in one investment trust and the buying of another boosted net asset value of British Empire Securities and General Trust to 40.41p at September 30 1986, against 29.29p a year earlier.

During the period the trust sold its 9.1 per cent stake in Scottish Investment Trust realising a profit of £4.5m after expenses. It also acquired the Ashdowns Investment Trust.

Directors said they were proposing a substantial increase in the final dividend from 0.3p to 0.4p on increased capital, giving a total of 0.6p (0.5p), to comply with legal requirements.

Net revenue came out at £1.71m (£341,000).

Hilles Ergonomics, the USM quoted designer and supplier of office systems, seating and executive furniture, reported a pre-tax profit of £476,000 (£420,000) for the six months to September 30, 1986. The figure was arrived at after charging an exceptional debit of £50,000 in respect of a termination payment to a director of a subsidiary.

Turnover for the period amounted to £5.38m (£4.53m). Trading profit was £593,000 (£430,000), interest took £17,000 (£10,000) and tax was £166,000 (£101,000). Stated earnings per 10p share were 2.94p (3.16p). An interim of 0.7p (nil) has been declared.

Principal Group Activities

- Manufacturing — DAKS menswear, womenswear rainwear and leisurewear for UK and export
- Licensing — DAKS clothing and accessories produced locally in major world markets
- Distribution — The 'DAKS Companions' range of accessories
- Contract — Activon, suppliers of tailored clothing to Marks & Spencer
- Retailing — Simpson Piccadilly, London's leading speciality store

Results in brief

	1986 £'000	1985 £'000
Turnover	46,899	39,943
Profit before tax	3,856	2,539
Profit after tax	2,341	1,358
Ordinary Dividends	443	364
Earnings per share	36.81p	21.29p

Copies of the Report & Accounts can be obtained from The Secretary, 34 Jermyn Street, London SW1Y 6HS

Hilles Ergonomics

Hilles Ergonomics, the USM quoted designer and supplier of office systems, seating and executive furniture, reported a pre-tax profit of £476,000 (£420,000) for the six months to September 30, 1986. The figure was arrived at after charging an exceptional debit of £50,000 in respect of a termination payment to a director of a subsidiary.

Turnover for the period amounted to £5.38m (£4.53m). Trading profit was £593,000 (£430,000), interest took £17,000 (£10,000) and tax was £166,000 (£101,000). Stated earnings per 10p share were 2.94p (3.16p). An interim of 0.7p (nil) has been declared.

Principal Group Activities

- Manufacturing — DAKS menswear, womenswear rainwear and leisurewear for UK and export
- Licensing — DAKS clothing and accessories produced locally in major world markets
- Distribution — The 'DAKS Companions' range of accessories
- Contract — Activon, suppliers of tailored clothing to Marks & Spencer
- Retailing — Simpson Piccadilly, London's leading speciality store

Results in brief

	1986 £'000	1985 £'000
Turnover	46,899	39,943
Profit before tax	3,856	2,539
Profit after tax	2,341	1,358
Ordinary Dividends	443	364
Earnings per share	36.81p	21.29p

Copies of the Report & Accounts can be obtained from The Secretary, 34 Jermyn Street, London SW1Y 6HS

Chelsea Man profits leap 75% midway

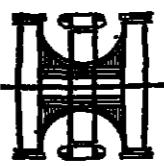
Chelsea Man, the men's clothing retailer which joined the USM in June, yesterday reported a 75 per cent leap in taxable profits from £300,000 to £2.24m for the six months to September 27, 1986.

Turnover rose 49 per cent to £2.02m (£1.36m) and pre-tax margins showed an improvement from 22 per cent to 26 per cent. Mr Sam George, the chairman, said the results were particularly encouraging since they were achieved in a period when other retailers had been affected by poor spring and summer sales.

The company is actively considering its policy of seeking additional retail outlets in the Midlands and the Home Counties.

Operating profits climbed 62 per cent to £184,000, before interest received of £40,000 (£2,00

UK COMPANY NEWS



HUNGARIAN INTERNATIONAL BANK LIMITED

LONDON

The Board is pleased to announce for the year ended 30th September 1986 a pre-tax profit of £7,255,385. Extracts from the consolidated balance sheet are set out below.

	30th September 1986
Issued Fully Paid Capital	£10,000,000
Reserves	10,749,514
Primary Capital Undated Loan Stock	10,369,858
Subordinated Unsecured Loan Stock 1994	2,000,000
Primary Capital	£33,119,372
Deferred Taxation	6,290,726
Total Capital Resources	£39,410,098
Balance Sheet Total	£233,412,055

During 1986 there has been a major increase in Primary Capital. The Bank continues to maintain a high level of liquidity and low gearing and the Directors are optimistic that 1987 will be another successful year.

Pre-Tax Profits Up 17%
Primary Capital Up 67%
Balance Sheet Total Up 10%

The above statement does not constitute full accounts under the Companies Act 1965. The auditors have reported on the full accounts which will be delivered to the Registrar of Companies in due course. Please contact the Company Secretary for a copy of the 1986 Accounts. Telephone: 01-606 5371. Address: Princes House, 95 Gresham Street, London EC2V 7LU.

PATERSON ZOCHONIS

Record profits for 1986

Summary of Results

Year ended 31st May	1986	1985
Turnover	£241.7m	£276.6m
Profit before tax	£42.4m	£38.6m
Earnings per share	42.97p	38.61p
Total dividend per share	6.50p	5.90p

Highlights 1985/86: In a year when, as a result of exchange rate movements, the contribution to group profits from the Nigerian operations has declined, it is very encouraging to be able to report improvements elsewhere in the group which more than offset this fall.

Considering the difficulties under which they were operating the Nigerian companies did remarkably well. The new economic measures introduced in September should help to achieve a satisfactory rescheduling of the country's foreign exchange obligations which in turn should allow time for the local economy to benefit from the relaxation of controls.

Profits of the Cussons group showed significant improvement. The UK companies made further gains in market share and continued to benefit from favourable raw material prices. Record profits were made in Australia while the Kenya company maintained its position and both these subsidiaries have plans to increase their production capacities.

Current year: The movement in Nigerian exchange rates means that group profits of the first half-year are expected to be lower than the corresponding period of last year. Results of the second half-year should be comparable with the second half of 1985/86.



PATERSON ZOCHONIS PLC, BRIDGEWATER HOUSE,
60 WHITWORTH STREET, MANCHESTER M1 6LU.
Africa - United Kingdom & Europe - Australia & Far East

Increased work volume boosts VSEL to £7.02m

VSEL Consortium, the largest warship builder in the UK and Britain's only submarine builder, yesterday revealed that its profits for the half year to September had totalled £7.02m pre-tax. The results were the company's first since it came to market in July. It was formed to mount an employee-led buy-out of the Vickers shipbuilding yard at Barrow-on-Furness and the Cammell Laird yard at Birkenhead. The yards were due to be privatised by the end of March.

Sir David Nicolson, a former chairman of British Airways and BTR and now chairman of VSEL, said he considered the results showed generally satisfactory progress.

He said the improvement arose from an increased volume of work which led to a better recovery of overheads. The company's cash position and interest costs during the period were better than budgeted.

Shareholders are to receive an interim dividend of 2p net per £1 share. The shares were offered for sale at 100p each. Yesterday they rose 20p to 150p, although most of the rise stemmed from unconfirmed reports that Saudi Arabia had approached the company with an order for submarines valued at £500,000.

Presently, VSEL has outstanding work worth £1bn. Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would power the next generation of British nuclear-powered submarines.

The contract was completed on time and below its target cost which earned the company a bonus payment currently estimated at £500,000.

Presently, VSEL has outstanding work worth £1bn.

Most of this is for the Ministry of Defence and includes the main construction contract for the first of the projected four Trident submarines. Contract discussions for the second submarine have commenced.

Today sees the launch of the company's new Type 2400 diesel electric submarine, to be named HMS Upholder.

In the buy-out, the biggest in the UK to date, 82 per cent of the employees bought shares in the company, after buying blocks of 500, using interest-free loans, and were given another 150 shares free.

See Lex

reactor that would

Financial Times Tuesday December 2 1986

**AUTHORISED
UNIT TRUSTS**

Baltic Trust Managers Ltd	01-574 6600
20 Cleveland St, London EC1Y 8TY	02-734 6601
American	02-734 6602
0.7	0.7

FT UNIT TRUST INFORMATION SERVICE

All-round
growth lifts
Crummond
by 30%

JOTTER PAD

If you wish to purchase this space for your company message please call Daniel Russell, 01-248 8000.

FT CROSSWORD PUZZLE 6,192

PROTEUS

A black and white crossword puzzle grid. The grid consists of a 10x10 area of squares, some of which are shaded black to form a pattern. Numbered squares are placed at various intersections: Row 1 has squares 1, 2, 3, 4, 5, 6, 7, and 8. Row 2 has squares 9, 10, 11, 12, 13, and 14. Row 3 has squares 15, 16, 17, 18, 19, 20, 21, 22, and 23. Row 4 has squares 24, 25, 26, 27, 28, 29, and 30.

ACROSS	
1	One vehicle backing up to another at game (8)
5	One who detects origins of bullet (6)
9	Bivalves served with sliced potatoes in batter down under (8)
10	Instrument fixed with internal fastener (6)
12	Insect taken by bird and fish (9)
13	Some more-emancipated Mohammedan ruler making come-back (5)
14	Drawback of guardianship (4)
16	Model justification for crime (?)
19	He slips up in talking initially to murderer (?)
21	Further selection of general sort (4)
24	Tree given by the French to Lincoln (5)
25	Punished over sites in African state (9)
27	Policeman stripping off (6)
28	Vie with novice in finish (8)
29	Trick duel arranged behind journalist's back (6)
30	Retaining once more to put
6	Watches that relay information (9)
7	Communication or the opposite (8)
8	Putting on fresh attire for going to bed (8)
11	Bird-talk (4)
15	Gather arrest is possible (9)
17	Beaten for being short of money (8)
18	Team with genuine following—something to do with the stars? (8)
20	Sway to music (4)
21	A hit poem in the present fashion (7)
22	When money is going up (6)
23	Read wrongly about high-explosive stick (6)
26	White peers providing home for Indians (5)

Solution to Puzzle No. 6,191

PIEMAN	ELLIPTIC				
I	E	N	H	O	
L	E	N	H	O	
LIEDER	EGGSHELL				
L	P	Y	I	O	D
ASHLAR	FOLDEROL				
C	A	M	E	V	Y

DOWN

- 1 Cut second part out (6)
- 2 Opportunity to make fortune (6)
- 3 Poor lad about to turn to psychologist (5)
- 4 Praise for a very gentle priest (7)

6	White peers providing home for Indians (5)
Solution to Puzzle No. 6,191	
I	PIEMAN ELLIPTIC
I	L B E N H O
L	IEDER EGGSHELL
L	P Y I I O D
A	ASHLAR FOLDEROL
G	A M MON E Y Y
E	UNUCH R E
R	T EARLOBE I T
M	O BRUNCH
F	T DRY E S I
I	IRISHMEN EMETIC
L	E E F I A K
L	ISTENED STONES
I	H C I G

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUST & INSURANCES

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar near 6-year D-Mark low

THE DOLLAR fell to its lowest closing level against the D-Mark for nearly six years, but rose slightly against the yen, suggesting that the US agreement with Japan to stabilise exchange rates remains intact, but is coming under increasing pressure.

Fears that President Ronald Reagan may be getting into deep water over the Iranian arms sale scandal put pressure on the dollar, which was only part of the dollar, a larger than expected rise of 1.6 per cent in October US construction spending. This figure did not reverse the bearish sentiment surrounding the dollar on economic grounds however, and the growing fears about the future of the Reagan presidency.

The dollar fell to the lowest level since January 1981 at DM 1.9690 from DM 1.9730, the lowest since June 1982 at FF 6.44, or SFr 1.6275, and to SF 1.6275 from SFr 1.6220, but rose to Y162.20 from Y162.00.

On Bank of England figures the dollar's index fell to 109.7 from 110.0.

STERLING—Trading range against the dollar in 1986 is 1.6255 to 1.6700. November average 1.6255. Exchange rate index 92.6 to 97.8, 96.4 to 96.6 six months ago.

Sterling suffered sharp early falls in line with the dollar, but recovered to close 45 points higher at 1.6375-1.6385, and at Y222.22 against Y222.21. The pound finished unchanged at DM 2.8275 and SFr 2.2650, but fell to FF 7.92 from FF 7.9250.

D-MARK—Trading range against the dollar in 1986 is 2.4710 to 2.5740. November average 2.6227. Exchange rate index 144.3 against 132.2 six months ago.

E IN NEW YORK

Dec. 1 Latest Previous Close

1 Spot 1.4345-1.4350 1.6340-1.6350
1 month 1.56-0.53 per cent
3 months 1.56-0.53 per cent
12 months 1.56-0.53 per cent

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Dec. 1 Previous

8.30 am 67.8 68.1
4.00 am 67.8 68.1
10.00 67.7 68.1
11.00 67.9 68.1
1.00 67.7 68.0
2.00 67.7 68.1
3.00 67.8 68.1
4.00 67.9 68.1

* CS/SDR rate for Nov. 20 MA

to the US dollar.

Belgian rate is for convertible francs. Financial rate: FF 59.20-59.20.

Swiss forward rate 2.545-2.546 per cent. 12-month 6.00-6.70 per cent.

Correction for Nov. 28. Germany rate 2.824-2.834.

US close 1.630-1.6340.

Changes are for Eco. Shaded positive change denotes a weak currency. Adjustment calculated by the Bank of England.

POUND SPOT—FORWARD AGAINST THE POUND

Dec. 1 Day's spread

Close One month % p.a. Three months % p.a.

US 1.4315-1.4385 1.4375-1.4385
Canada 1.3604-1.3604 1.3625-1.3625
Netherlands 3.177-3.193 3.191-3.193
Belgium 56.44-56.51 56.44-56.51
Denmark 58.60-58.70 58.60-58.70
Iceland 10.63-10.674 10.63-10.674
Lithuania 2.81-2.83 2.81-2.83
W. Germany 2.01-2.1175 2.01-2.1175
Portugal 10.58-10.62 10.58-10.62
Spain 1949-1961 1959-1960
Italy 10.70-10.75 10.70-10.75
Norway 9.25-9.26 9.25-9.26
Sweden 9.52-9.53 9.52-9.53
Japan 220-223 220-223
Austria 19.78-19.87 19.84-19.87
Switzerland 2.33-2.36 2.33-2.36

Estimated volume total, Calls 333 Pds 310

Previous day's open int., Calls 11,218 Pds 3,409

Changes are for Eco. Shaded positive change denotes a weak currency. Adjustment calculated by the Bank of England.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Dec. 1 Day's spread

Close One month % p.a. Three months % p.a.

UK 1.4315-1.4385 1.4375-1.4385
Ireland 1.3610-1.3640 1.3625-1.3640
Canada 5.49 5.49
Austrian Sch. 4 4
Belgian Franc 14.24 14.24
Denmark 1.42 1.42
Deutsche Mark 32 32
Neth. Guilder 42 42
French Franc 1.42 1.42
Irish Punt 1.20 1.20
Japanese Yen 3.0 3.0
Norway Krone 17.367 17.367
Spanish Peseta 8 8
Swiss Franc 72 72
Swiss Franc 4 4
Greek Drach. 145.524 145.524
Irish Punt 202 202

Estimated volume total, Calls 4,435 Pds 941

Previous day's open int., Calls 4,435 Pds 941

Changes are for Eco. Shaded positive change denotes a weak currency. Adjustment calculated by the Bank of England.

CURRENCY RATES

Dec. 1 Bank Socia European

rate Social currency

rate

Bank of England Index

هذا من الأصل

LONDON STOCK EXCHANGE

Account Dealing Dates	
First Dealings	Last Account
Dealerships	Dealerships
Nov 18 Nov 29 Nov 21 Dec 1	Dec 1
Nov 24 Dec 4 Dec 5 Dec 15	Dec 15
Dec 8 Dec 18 Dec 19 Jan 5	Jan 5
New share dealings were taken place from 9.00 am two business days earlier.	

British developments on both domestic and international fronts hit the UK securities markets yesterday. Weakness in sterling and in US bond markets took more than a point off British Government bond prices, and the equity market was pushed back onto its wheels when the Department of Trade and Industry's inquiry into the affairs of Guinness, the brewing giant which this year acquired Distillers in a bitter takeover struggle.

A wave of selling hit Guinness stock, which fell by more than 40p at worst, as 20m shares changed hands. While the Guinness directors stressed that no deal had been reached for the Trade Department's inquiry, the move rang alarm bells in the stock market, which has been unnerved by the Boesky insider trading case in the US, and the Collier incident in the UK.

The stock market, already weakened by losses in oil and defence, fell sharply after the Guiness news spread, and closed virtually at the day's low. The FT-SE 100 index fell 18.5 to 1617.2, and the FDI ordinary index at 1272.5 ended 19.7 down.

With the exception of Guinness and some of the speculative issues, selling was not heavy. The equity market is cautious as it waits for the closure at 10 am tomorrow (Wednesday) of the second sale of Britain's Gas shares.

Among the blue chips, the major oil companies held steady despite the nervousness ahead of the OPEC meeting in the middle of the month. Losses in BAT Industries, Imperial Chemical Industries and Glaxo Holdings were modest, and Unilever firmed against the trend. London stood up well against the rest of the Wall Street market, as the rest of the brokers drove. Equity shares, downwards. Grand Metropolitan, a speculative feature last week, gave ground, as did Hanson Trust, which has profit

response to Press comment.

Shares lower

Sellers held sway among leading Stores. Storehouse lost 6 at 230p as did Barton at 261p, while Harris Quasenay declined 5 at 213p and Sears dropped 4 at 121p. Against the trend, DADS Simpson "A" jumped 30 to 415p in response to a revised profit-making forecast.

Just over 2m GEC shares changed hands yesterday ahead of today's publication of the interim results and the class was 5 lower at 178p. Other Electricals major also moved in a downward direction with Easal closing 4 down at 173p and BECC 3½ cheaper at 254p. British Telecom, with half-year results scheduled for December 11, gave up 34 at 183p. STC, a firm market last week at 180p, was 5 up at 185p. Against the trend, Christian Salvesen firms 5 to 158p following a company comment; the interim results are due on Thursday. Buyers returned for Somptex, 6 higher at 224p, and Park Food, a couple of pence dearer at 164p. Among Retailers, Argyll, persistently mentioned as front-runner to acquire Safeway's UK supermarket operations, lost 4 at 313p.

Weekend press comment helped Caffyns rise 9 to 208p but did little for British Car Auction which gave up an early gain of 3 to close a net 4 down at 175p. Further speculative interest in a thin market and settled 5 cheaper at 178p. Bid speculation boosted Garfunkels 6

to 150p, but profit-taking left Kennedy Brookes 7½ off at 280p.

BTR weaken

Newspaper comment on the BTR-Pilkington bid situation prompted weakness in the former which fell away to close 10 lower at 265p; 6m shares were traded yesterday. Pilkington closed a penny cheaper at 616p. Among the other miscellaneous issues, Tattersalls, Tintagel and Nationalised GEC all showed awaiting today's preliminary figures; the group's results are expected to have been affected by the slump in oil prices and analysts are forecasting pre-tax profits in the region of £143m against £142.5m for 1985. BOC, also reporting annual results today, remained relatively steady at 240p; pre-tax profits are estimated at £180m.

The company, however, has already announced that it is down of £120m on its investment programme. It will be taken above the line. Reed International came off at 233p, down 10, while US favourite Glaxo closed 10 cheaper at 910p. Elsewhere, weekend press comment stimulated demand for Tye, 29 up at 145p and Areson, 4 to 158p. Buyers lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

French support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

After-the-sale selling took a toll on selected textiles. Comtex rose 6 to 121p and Drimont, 4 to 120p.

Fresh support of William Cellars was touched off by an investment recommendation and the "A" shares jumped 20 more to 341p. United Newspapers, on the other hand, encountered profit-taking and gave back 10 of 368p. Advertising Agencies pursued divergent trends with Search and Match moving 10 to 178p, while Equitable Life and Assurance, a subsidiary company had acquired a 20.6 per cent share stake and nearly 15 per cent of the total voting rights.

Baker, 167p, and Areson, 4 to 158p. Lister Parker slipped 5 to 106p and Parker lost the same amount at 128p. Expansion prospects around demand for Barham, 4 better at 155p.

The Property leaders turned mixed as bid speculation waned. MEPC slipped to 354p, as did Land Securities to 343p. British Land firmed initially following Press comment, gradually eased back to close 4½ cheaper at 163p, while Great Portland Estates settled a similar amount off at 160p. Marler Estates gave up 6 at 587p, while Imry, still awaiting the out-

come of bid discussions, lost 18 at 630p. Abace were a shade easier at 641p following acquisition news, but were then 10 up at 650p in the last half-year figures. Granger Trust rose 10 to 615p and Parkdale, interim results due Friday, added a penny to 87p, after 88p.

P & O were one of the few Alpha stocks to resist the weakness, the stock ending strongly to the possibility that the group was in discussions with Nomura regarding a share listing in Tokyo.

Turnover increased to 1.4m shares and P & O were finally a net 12 higher at 516p.

Guinness inquiry sends new tremor through equities and easier pound weakens Gilts

FINANCIAL TIMES STOCK INDICES											
Dec. 1	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	High	Low	High	Low	Since compilation	
										1986	1985
Government Secs	£11.35	£11.75	£11.77	£11.11	£9.96	£94.51	£89.39	£127.14	£9		

WORLD STOCK MARKETS

dol. in its

AUSTRIA

Dec. 1	Price Sch.	+ or -/-
Creditanstalt pp	2,300	-10
Gesesa	3,350	-10
Internationale	13,750	+100
Jungnickel	11,000	-100
Landesbank	2,350	-100
Permoser	610	+5
Steyr-Daimler	168	-
Verbauch Mag	11,000	-

BELGIUM/LUXEMBOURG

Dec. 1	Price Frs.	+ or -/-
Banq. Gen. Lux.	15,100	+50
Band. Int. A Lux.	4,000	-100
Bakkeri	11,100	-
Creditanstalt	3,850	+55
Deltaplano	2,750	-
EDES	4,825	+20
Fabrique Nat.	3,340	-
GSI Insm. BM	6,720	-10
GSL (Brux)	3,710	-
Gevers	6,600	+20
Hoboken	7,600	-
Intercom	3,645	+15
Pan Higlo	10,650	-
Petrofins	9,550	-
Royale Belge	8,448	+8
Sofina	11,975	-
Solvay	8,500	+40
Traction	188	-60
UGS	8,800	-
Wagons Lits	5,410	+30

DENMARK

Dec. 1	Price Krn.	+ or -/-
Sation Strand	640	-
Cop. Handelsk	250	+1
D. Sukkerfab	247	-
East Asiatic	200	-
Forende Brug	1,000	+10
UDS. Hid	315	-
Jyske Bank	475	+10
Nordic	250	-
Supertos	153	+1

FINLAND

Dec. 1	Price Mks.	+ or -/-
Amer.	179	-1
Kop.	44.7	-0.5
Finland Sugar	88	+0.5
Nokian Rauta	135.5	-
Stockmann	136	-
UBF "C"	254	-
Wartsila (Siil)	156.5	+0.5

NETHERLAND

Dec. 1	Price Frs.	+ or -/-
ACF Holding	64.5	-0.5
AEGON	88	-1.5
Alfa	131.2	-2
ACZO	161.4	-2
ABN.	550	-5.5
AMRO	24.6	-0.6
Bredere Cort	77	-1
Bos Kali Westm	9.1	-0.5
Buitenhof	22	-0.5
Calland Holdings	19.6	-
Dordtache Hldgs	193.8	-
Elantra-NDU	26.5	-
Gist Broeders	55.5	-
Heineken	178	-
Hooch	100	-
Hutten Delft NN	52.8	-
Int. Mueller	74	-3.5
KLM	44.4	-
Maatschappij N	10.5	-
Naardien	80.7	-0.6
Ned Natl. Gert	208	-
Ned Mid. Bank	100	-
Oce Griften	131.2	-
Ormanen (Van)	48.8	+8
Patchied	72.5	-
Philips	125	-
Robeco	95.5	-0.5
Rodamco	126	-
Ronardo	49.6	-1.0
Royal Dutch	204.6	-1.9
Unilever	602.5	-
VNL Stork	242	-3.0
VNU	27	-
Wessanen	82.4	-0.9
West Utr Bank	50	-

NOTES

Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****Ex rights. *****Price in Kroner.

in Kroner.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. *Dealsings suspended. **Ex dividend. ***Ex stock issue. ****

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Kidder, Peabody International Limited

International Investment Bankers

An affiliate of

An affiliate of
Kidder, Peabody & Co.
Incorporated

Founded 1865

Continued on Page 3

NYSE COMPOSITE CLOSING PRICES

Continued from Page 38

12 Month High	Low	Stock	Div.	Yld.	E	100s High	Low	Class	Prev. Close	Div. Close	12 Month High	Low	Stock	Div.	Yld.	E	100s High	Low	Class	Prev. Close	Div. Close	
10	NPNR a	\$0.50	50	20	110	145	145	-	-	-	270	181	PAN	.05	32	204	201	204	204	204	-	-
35	NYSEG	2.04	7.8	32	323	324	324	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
44	NYG	1.37	8.3	320	42	405	405	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
29	NYG	1.88	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
72	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
25	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
21	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
24	NYG	1.73	8.4	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217	217	217	-	-
20	NYG	1.22	8.7	32	200	202	202	-	-	-	376	284	PAF	.05	17	22	22	217				

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Late rally recovers lost ground

STAGGING a late afternoon rebound, Wall Street stock prices ended yesterday only fractionally down on the day after posting large initial losses because of a weak bond market and dollar and sharply lower stock index futures, writes *Rodrigo Oram* in New York.

The renewed decline in the dollar put pressure on bond prices abroad and then in the US with falls of up to $\frac{1}{2}$ a point before recovery later.

The Dow Jones industrial average closed down 1.55 at 1,912.68. The New York Stock Exchange composite index was off 0.18 at 142.39, with 902 issues declining and 638 advancing on moderately heavy volume of 134.6m shares.

Some slippage from the 1,900 level of the Dow was widely expected because of seasonal factors, the political uncertainty in Washington and some technical pressure on stocks in the coming weeks.

A rally in the last hour brought almost a full recovery as stock index futures began trading at a premium to the underlying shares which triggered buy programmes in the shares. The upturn was felt to be highly technical and lacking in conviction.

Among blue chip prices in early after-

noon, IBM was off \$1 to \$127.4, AT&T eased \$1 to \$27, Du Pont fell 5% to \$88.5, Eastman Kodak fell 5% to \$67.5, McDonald's lost \$1 to \$63.5 and Sears Roebuck gained \$1 to \$44.4.

General Motors Class E shares fell \$5 to \$26 on volume of more than 750,000 shares after it had announced it would buy back the Class E shares of Mr Ross Perot, the founder of GM's EDS computer services subsidiary, and other EDS executives. Mr Perot is also resigning as a director of GM and chief executive of EDS. GM's common shares lost \$1.5 to \$17.5.

Coca-Cola declined by \$1 to \$35.7. It said it would take a \$180m restructuring charge in the fourth quarter, offset by a \$370m pre-tax gain from the proceeds of its sale of Coca-Cola Enterprise shares. Enterprise's shares slipped \$1 to \$15.4.

On the takeover front, American Brands, up 5% to \$45, began its \$66-a-share tender for Chesebrough-Pond's, which rose \$3 to \$68 amid market rumours that it was seeking a white knight to thwart American Brands' bid.

Carter Hawley Hale, the stores group, rose \$1 to \$34. A tender offer at \$35 a share was begun by a partnership of The Limited, another stores group, which was unchanged at \$32.5, and Mr Edward DeBartolo, a shopping centre developer.

The weakening dollar depressed US bond prices abroad which in turn pushed down prices on Wall Street. A recovery during the day left the price of the 7.50 per cent benchmark Treasury long bond up $\frac{1}{4}$ of a point on the day at 101 $\frac{1}{4}$ at which it yielded 7.40 per cent.

Three-month Treasury bills gained

two basis points to 5.41 per cent, six-month bills gained three basis points to 5.44 per cent and year bills gained five basis points to 5.49 per cent. The main economic figure released yesterday was the November level of the purchasing manager's composite index. It was down slightly from October, but the new order component rose for the fourth consecutive month indicating that the manufacturing sector is not weakening as some people in the bond market had expected. A fall-off in demand could have brought lower interest rates and higher bond prices.

A number of other important economic figures will be released this week, beginning with October's leading economic indicators today. A modest rise of perhaps 0.3 per cent or 0.3 per cent from September's figure is expected although the gain will hinge more on such factors as money supply and higher commodity prices rather than factors linked directly to economic growth such as new orders.

Frankfurt opened higher but the warmer tone was chilled by the fixing of the US currency at DM 1.961, its lowest in almost six years. The midday calculation of the Commerzbank index reflected the early firmness with its rise of 2.1 to 2,073.3.

The later sell-off began in the car and electrical sectors as Daimler dropped DM 19 to DM 1,325 after an opening fall of DM 6.

VW was also badly hit by its DM 13 drop to decline to DM 427, while BMW at DM 596.50 was DM 5.50 cheaper. Porsche, which sells more than half of its production in North America, moved against the tide with its DM 12 rally to DM 1,042.

AEG suffered a sharp DM 7 markdown to DM 323, while Siemens at DM 733 was DM 8.50 cheaper.

Corporate results announced or pending, provided a few features with Deutsche Bank, due to report 10-month figures tomorrow, traded up to DM 882 before closing a net DM 1.50 down at DM 850.50.

Vebe, the partly privatised energy group, touched DM 296 on its firmer nine-month figures before finishing the day at DM 4 higher at DM 289.

The bond market ended narrowly mixed with longer showings of up to 20 basis points. The fall in the dollar attracted some isolated foreign support in the hope that the Bundesbank would intervene or a technical recovery would be triggered from its recent fall.

The Bundesbank bond market balancing operation amounted to sales of DM 21.8m of public paper compared with sales of DM 153.8m on Friday. The average yield on public authority paper slipped one basis point to 5.86 per cent.

Paris totally ignored the weaker dollar and concentrated more on domestic factors such as a survey by the Paris Chamber of Commerce forecasting higher corporate profits for next year.

EUROPE

Dollar's fall strikes a chilly note

THE FALLING DOLLAR stopped most of the European bourses in their tracks yesterday as investors became concerned over export-oriented and currency-sensitive issues.

Frankfurt opened higher but the warmer tone was chilled by the fixing of the US currency at DM 1.961, its lowest in almost six years. The midday calculation of the Commerzbank index reflected the early firmness with its rise of 2.1 to 2,073.3.

The later sell-off began in the car and electrical sectors as Daimler dropped DM 19 to DM 1,325 after an opening fall of DM 6.

VW was also badly hit by its DM 13 drop to decline to DM 427, while BMW at DM 596.50 was DM 5.50 cheaper.

Porsche, which sells more than half of its production in North America, moved against the tide with its DM 12 rally to DM 1,042.

AEG suffered a sharp DM 7 markdown to DM 323, while Siemens at DM 733 was DM 8.50 cheaper.

Corporate results announced or pending, provided a few features with

Deutsche Bank, due to report 10-month

figures tomorrow, traded up to DM 882

before closing a net DM 1.50 down at DM 850.50.

Vebe, the partly privatised energy

group, touched DM 296 on its firmer

nine-month figures before finishing the

day at DM 4 higher at DM 289.

The bond market ended narrowly

mixed with longer showings of up to 20

basis points. The fall in the dollar

attracted some isolated foreign support

in the hope that the Bundesbank would

intervene or a technical recovery would

be triggered from its recent fall.

The Bundesbank bond market balanc-

ing operation amounted to sales of DM

21.8m of public paper compared with

sales of DM 153.8m on Friday. The aver-

age yield on public authority paper

slipped one basis point to 5.86 per cent.

Paris totally ignored the weaker dol-

lar and concentrated more on domestic

factors such as a survey by the Paris

Chamber of Commerce forecasting higher

corporate profits for next year.

The market's strength was helped by small-lot buying by institutional investors who had kept their distance since early October.

The session opened firmer yesterday, as institutions bought a broad range of issues. But investors began to worry about technical corrections to the up-surge last week, pushing down equities in late trading.

Some big capitals strengthened. Nippon Kokan topped the active stock list, with 25.3m shares, gained Y7 to Y182 and Mitsubishi Heavy Industries rose Y8 to Y2,370 and Sankei Y40 to Y1,560.

Electric powers soared across the board. Tokyo Electric Power, also active, surged Y370 to Y1,950, while Kansai Electric Power rose Y120 to Y3,490.

Sharp falls in share prices have prompted the Bombay Stock Exchange to introduce tough restrictions on trading from today. Exchange authorities have banned the facility of carrying forward outstanding positions in 63 stocks and have fixed Monday's closing prices as a floor. On Monday the BSE index of 30 leading shares fell 17 to a low for the year of 4,824.

Matsushita Electric Industrial was also favoured. It was the second busiest stock with 18,60m shares traded and ended Y40 up at Y1,950 after climbing to Y2,000 at one stage. It hit an all-time high of Y2,030 in 1984.

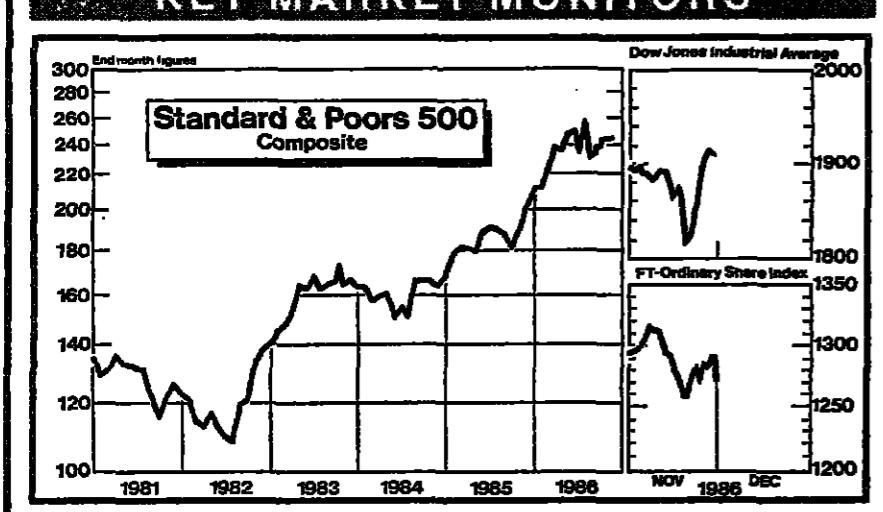
Good news boosted Tokyo Gas, which gained Y22 to Y1,010 on the third largest volume of 13,93m shares.

Despite the lack of fresh incentives, Tokyo Electric Power was sought by institutions and individuals following buying by banks, said an official at one of the large securities houses. Another official cited its low price relative to that of Nippon Telegraph and Telephone Corp (NTT), of which shares will be offered to the public for Y1.19m per share. Tokyo Electric Power recently moved into the communications market and is regarded as NTT's main rival.

Bonds dropped, reflecting investor concern about successive rises. The yield on the popular 5.1 per cent government bond due in June 1996 moved up from last Saturday's 5.360 to 5.390 per cent.

The issue had followed an uptrend on continued buying by dealers since mid-November, in association with the firmness of bond futures. Futures for March delivery soared steadily from Y102.78 on November 11 to Y104.33 last Saturday, while the yield dropped from 5.567 to 5.335 per cent.

KEY MARKET MONITORS



STOCK MARKET INDICES		CURRENCIES	
NEW YORK	Dec 1	Previous	Year ago
DJ Industrials	1,912.68	1,914.23	1,472.13
DJ Transport	844.83	845.91	690.31
DJ Utilities	211.48	213.00	164.03
S&P Composite	240.22	242.27	202.17
LONDON	FT Ord	1,272.50	1,292.22
	FT-SE 100	1,657.9	1,651.34
	FT-A All-share	807.41	815.34
	FT-A 500	883.38	882.41
	FT Gold mines	331.8	314.5
	FT-A Long gilt	10.76	10.61
TOKYO	Nikkei	15,307.98	18,080.0
	Tokyo SE	1,514.76	1,490.90
AUSTRALIA	All Ord.	1,385.5	1,379.6
	Metals & Mins.	681.2	671.2
AUSTRIA	Credit Aktien	234.30	234.22
BELGIUM	Belgian SE	4,028.91	4,022.61
CANADA	Toronto	2,066.30	2,069.83
	Metals & Mins	3,045.10	3,021.3
	Montreal	540.28	1,534.31
DENMARK	SE	-	223.91
FRANCE	CAC Gen	398.30	394.9
	Ind. Tendance	158.70	156.9
WEST GERMANY	FAZ-Aktien	867.17	685.93
	Commerzbank	-	2,071.2
HONG KONG	Heng Seng	2,452.15	2,418.75
ITALY	Barca Comm.	712.70	722.68
NETHERLANDS	ANP-CSS Gen	284.30	284.0
	ANP-CSS Ind	284.70	283.5
NORWAY	Oslo SE	376.93	377.36
SINGAPORE	Straits Times	871.83	866.89
SOUTH AFRICA	JSE Golds	-	1,954.0
	JSE Industrials	-	1,389.0
SPAIN	Madrid SE	190.08	181.52
SWEDEN	J & P	2,460.81	2,500.07
SWITZERLAND	Swiss Bank Ind	586.00	588.60
WORLD	Nov 27	Previous	Year ago
MS Capital Int'l	350.5	347.7	245.6

COMMODITIES

COMMODITIES		FINANCIAL FUTURES	
(London)	Dec 1	Prev	
Silver (spot fixing)	383.20p	374.95p	
Copper (cash)	£924.50	£920.50	
Coffee (March)	£1,651.00	£1,680.00	
Oil (Brent blend)	£14.675	£14.70	
GOLD (per ounce)	Dec 1	Prev	
London	£391.75	£389.25	
Zürich	£395.65	£390.25	
Paris (fbing)	£401.14	£389.83	
Luxembourg	£387.25	£386.	

SECTION III

FINANCIAL TIMES SURVEY

The difficulties of diversifying away from oil have still to be faced. In the UK, a continuing campaign to cut energy costs is saving an increasing number of companies large sums of money.

Drive for efficiency

By Maurice Samuelson

FOR MOST of the world, 1986 has been the year of the "third oil shock," with oil prices rising almost as dramatically as they rose in the two big upheavals of the 1970s.

As oil prices fell, the switch to other energy sources was halted or delayed. In some countries, the energy conservation movement ran out of steam. Budgets for investment in energy efficiency were significantly reduced.

In Britain, the opposite has occurred. Far from writing off energy conservation as a tiresome anachronism, the Government has been pressing on bravely under the banner of an "Energy Efficiency Year."

The campaign assumes that:

- Limitations on supply will eventually resume control of the market place;
- Fuel diversification as well as greater efficiency and self-sufficiency by oil consumers will delay the ascendancy of the main oil producers;
- Lower energy costs are a key factor in boosting Britain's industrial competitiveness;

• The energy management and equipment suppliers are sufficiently entrenched to survive short-term fluctuations in energy prices;

- Government has a role to play — mostly by persuasion, but partly by financial intervention.

An authoritative reminder of the limits on world oil consumption appeared in June in British Petroleum's latest annual statistical review. It showed that the world's appetite for energy was still growing despite fluctuating prices and conservation efforts, and that at last year's rate of oil production, existing world reserves are sufficient to last for only another 34 years.

The volatility of the oil market also reflected in

separate figures showing that US oil imports, averaging 5m barrels a day, are back at their highest level since 1981.

Commenting on them, Harvard University's energy and environmental policy centre called for a tariff on imports to protect consumers against "future oil shocks."

Diversifying away from oil has so far meant greater use of nuclear power, coal and alternative technologies. But 1986 is also the Year of Chernobyl. The disaster in the Ukrainian nuclear power station is severely jeopardising the acceptability of nuclear power in the non-Communist world.

In Britain, where the report of the enquiry into the proposed Sizewell B nuclear power station is expected to appear this month, the Government has started using the energy efficiency campaign as a platform for re-establishing the respectability of the atom.

Taking the Chernobyl backlash by the horns, Mr Peter Walker, the Energy Minister, maintains that Europe would quickly face a "gigantic energy crisis" if it eradicated nuclear power stations.

Although he sees potential for greater energy efficiency and for harnessing the power of wave, wind and sun, he concludes that nuclear power is "the cheapest, cleanest and most economical" way to prevent energy shortages.

Even if Sizewell receives the go-ahead, coal will remain ahead of nuclear power as the major source of primary energy in Britain well into the next century.

Despite the cheaper oil price, the electricity industry this year has foregone the temptation to maximise its full oil-burning potential, the extent of which was demonstrated in the 1983-84 coal dispute.

But how much progress is Britain really making? Since the Government took office, the national energy bill has risen from £35bn a year to £57bn. But the Government still sticks to its declared aim of reducing it by some £7bn a year, and rising from the bottom to the top of the "energy saving league."

Mr William Macintyre, director of the Energy Efficiency Office in the Department of Energy, talks of a "groundswell of improvement" going on and points to steadily-rising efficiency in wide sectors of industry.

He is particularly pleased with a new code of practice for the energy efficiency of buildings introduced by his office in conjunction with the British Standards Institution.

Britain's jump to the top of the efficiency "league" was to have been completed by the end of the present parliament.

But there are no new figures to indicate whether this has been achieved. As for the £7bn a year savings, according to Mr Walker, they might be realised by the mid-1990s.

The Government's moderate optimism about the limited impact of this year's oil price collapse is shared by some of the people who frequently accuse it of bureaucratic foot-dragging.

Mr Andrew Warren, director of the Association for the Conservation of Energy (ACE), agrees with Mr Macintyre that the UK market for energy management and equipment "has not collapsed despite the drop in the oil price."

The association, founded five years ago, is supported by major companies in a wide range of industries with an interest in energy efficiency, including insulation, electronic systems and controls, building materials and consultancy services.

It carries out quarterly soundings among its members. The last quarterly report, says Mr Warren, was "quite hopeful."

Contrasting his members' morale with that in the North Sea supplies industry, as well as the conservation equipment suppliers on the Continent, Mr Warren said: "It is amazing that they are not full of doom and gloom."

The oil price collapse had caused no failures among ACE members and most were doing better than forecast at the start of the year, especially those which rely on general industry and commerce.

But Mr Warren complains that although the officials of the Energy Efficiency Office work hard and have a good esprit de corps, they lack the authority to influence the whole of Government. He is also cautious about the significance of some of the energy management award schemes.

His association's five-point manifesto calls for:

- Tighter building regulations to bring the UK closer in line with minimum standards required in most of Europe.

- Widening the loft insulation grants to include wall insulation and other home improvements;

• Obliging public authorities to reinvest at least 10 per cent of their annual fuel expenditure in energy saving;

- A national home energy survey scheme like those in the US and Denmark to show householders how they can cut their bills;

- Applying the same payback criteria to large energy efficient projects to those used for investment in new gasfields or power stations.

A lot more will be heard of such complaints when the committee's members break up for the forthcoming general election campaign. Labour, for example, says that if elected it will set up much stronger Government machinery — not merely to promote conservation but to implement the necessary investment.

months, it praised the "first class work" of the Energy Efficiency Office and its assurance that the 1986 campaign would not be "a year of gimmicks."

But it complained that the Government had not accepted many of its earlier complaints, which had been "ignored, rejected or glossed over."

A lot more will be heard of such complaints when the committee's members break up for the forthcoming general election campaign. Labour, for example, says that if elected it will set up much stronger Government machinery — not merely to promote conservation but to implement the necessary investment.

In Energy Efficiency Year what could be more appropriate than news of major energy savings and greater productivity in British industry? Well, this year 28 UK companies between them have saved nearly £1 million on energy and £2.1 million in all by switching to electricity, with an average payback of less than two years.

As if that weren't reward enough, each one also received a regional PEP (Power for Efficiency and Productivity) Award — the Electricity Supply Industry's way of recognising companies who have made more effective use of energy and reaped major benefits.

Productivity up with 80% energy cost saving

Now congratulations go to the two national winners: Lennox Foundry Limited, who have reduced energy costs by 80% and produce better castings faster since switching from oil-fired to electric melting. And Peugeot Talbot's Ryton car plant, where electric infra-red curing is helping to achieve lower warranty claims and higher standards of finish than in any other Peugeot factory in Europe. Overall savings repaid Peugeot's investment in just four months.

Working with their local Electricity Board Industrial Sales Engineer (ISE) more and more companies of every size and type are cutting energy costs and improving efficiency and productivity.

Your ISE can't promise you a PEP Award in 1987 but he can help you profit from the unique benefits of electricity.

You'll find that in the search for maximum efficiency and productivity electricity can offer some very effective solutions.



Please send with your company letterhead or business card attached, to: Electricity Publications, PO Box 2, Redhill, Surrey RH1 4TG.

Please send me the PEP brochure and a VHS video tape showing how regional PEP winners have benefited from the switch to electricity.

Please arrange for an Industrial Sales Engineer to contact me.

Name _____

Position _____

Company _____

Address _____

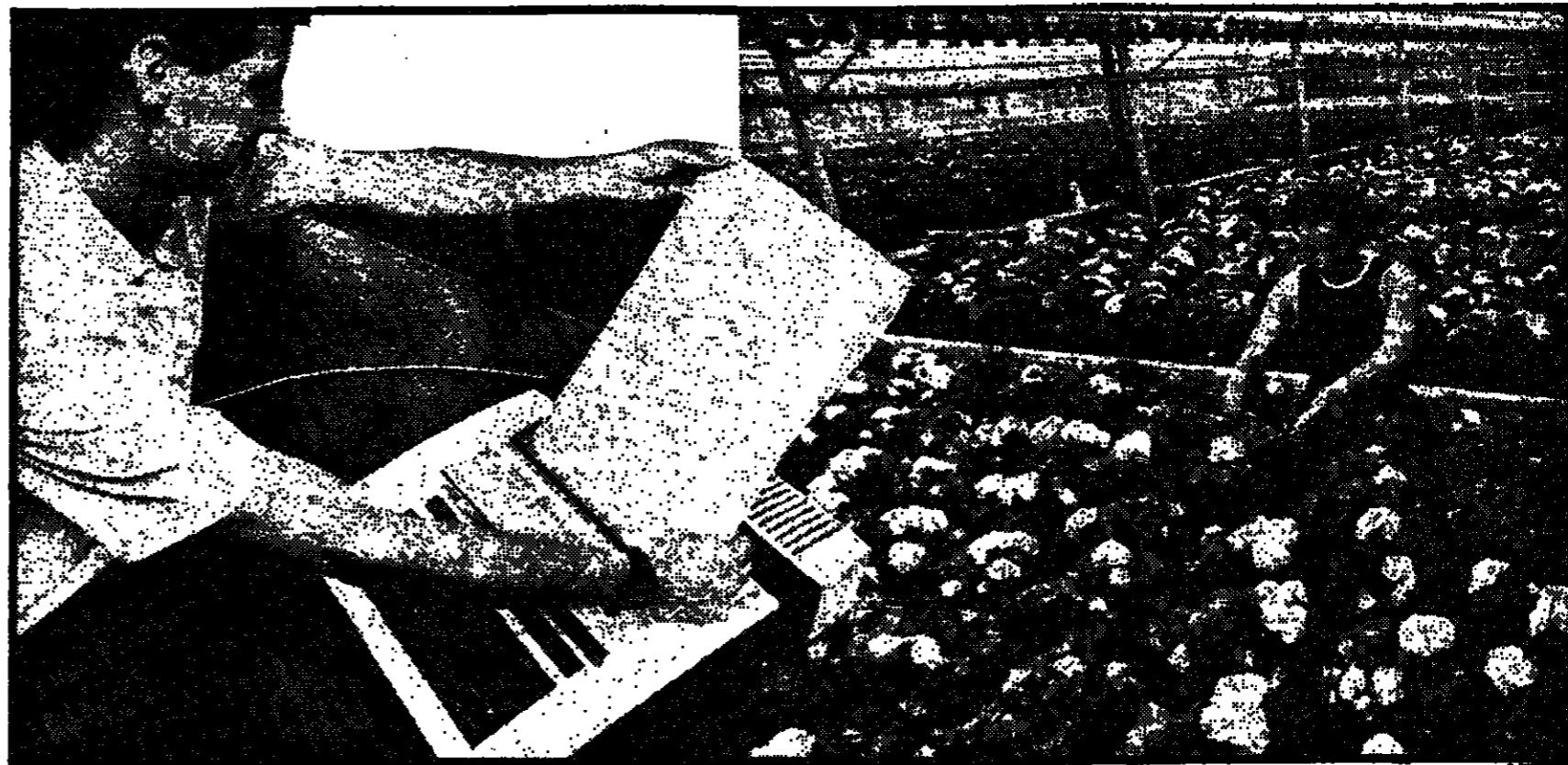
Post code _____ Tel _____

The energy-efficient switch.
INVEST ELECTRIC

The Electricity Council, England and Wales

L 249

Managing Energy



Flowers under glass at Aalsmeer, Netherlands: the printout gives monitoring details of the computer-controlled environment



It's worth
over
£2.1 million

Managing Energy 2

Energy analysts

Sources of advice

ENERGY shortages come and go but advice on energy management is always plentiful.

Some of it comes from companies which were specialising in energy matters long before the 1974 world oil crisis. But most — like that available from central Government — stems from the shortages of the 1970s and is provided by companies of fairly recent origin.

The advice comes in various forms and in varied quality. Apart from the information churned out by the suppliers of energy, there are the practical services offered by contract energy managers, such as Enerstar, BP Energy and Associated Heat Services. As explained in a separate article, such companies operate — and sometimes lease and install — their customers' heating plants in exchange for a share of the savings resulting.

There are also companies which specialise in marketing energy management know-how through the printed or the spoken word. In addition, there is the distinct group of consultancies who offer to intervene at the point of sale by handling their customers' energy bills.

One of the most ambitious independent educational programmes in the private sector is that run by Cambridge Information and Research Services (CIRS). Set up in 1978 to supply up-to-date energy information, its growth has accelerated rapidly in recent years with the addition of a publishing arm using the Energy Publications imprint and a separate Energy Information Centre.

CIRS says that its services are now used by more than 350 UK industrial, commercial and public sector organisations. According to Mr Andrew Buckley, its director, the CIRS could perform some of the functions of the national Energy Efficiency Office should the Government ever decide to abolish or privatise it.

The CIRS services cover:

- Monthly and quarterly briefings on the industrial energy scene covering fuel prices and their outlook, developments in the supply industries and opportunities for cost cutting.

- A national training programme, organised jointly with the National Energy Management Advisory Committee (NEMAC), to spread knowledge of basic energy management.

This year, 500 managers have taken part in its courses held in 10 regional centres. Next year, it aims to enrol 2,000 managers for its courses.

- Joint conferences with the Institute of Purchasing and Supply on fuel prices.

- Joint projects with the Energy Efficiency Office, such as a series of technical sales data service booklets highlighting equipment and energy services — more than 150,000 booklets have been distributed to date.

CIRS aims to keep managers generally informed about broad developments in the energy arena, rather than just on the latest daily price movements. Its Energy Information Centre, set up seven years ago, "tries to be the AA of energy users," Mr Buckley says.

Nevertheless, its members can obtain real value from its services and advice. Mr Buckley cited one of them who recently announced a saving of £50,000 a year on his industrial gas bill.

For specialised price information, however, the energy user can turn to a different category of companies. These include John Hall Associates, a small but well-established London-based operation; Purchasing Index, which services central and local Government, including the health service, and National Utility Services.

One of the newest, and potentially most influential, members of this group is PREMIS, founded two years ago as part of The Economist Publications. Of its 100 clients about 40 are local authorities; others are business and industrial groups.

Mr David Tamm, its manager, says that PREMIS does not act as customers for a share of savings and relies only on a fixed fee for its income. On the basis of confidential information from its clients, it builds up a picture of the range of prices for various industrial fuels. In exchange, they receive twice monthly reports about the fuel market. From January, it hopes to supply information on a daily basis.

The value of its information reflects the size of the market from which it is obtained. According to Mr Tamm, its data base on gas oil prices represents 10 per cent of UK industrial usage.

Through careful analysis of tariffs, Inenco claims, it is helping BHS to save more than £40,000 a year. They vary from two-person apartments to large detached

Maurice Samuelson

The oldest and biggest of Britain's tariff analysts is the Croydon-based National Utility Services. Founded in 1933, it has 12 principal offices in every continent, while it gathers comprehensive information on actual prices paid by business users of electricity, gas, oil, coal, water and telecommunications.

With more than 4,500 clients, ranging from banks and insurance companies to brewers, local authorities and universities, National Utility Services, says it receives well over 1m bills a year. Most of the savings it wins on electricity bills result from the discovery that clients are not applying for the most beneficial tariff available.

Since so much of its expertise depends on the skills of its analysts, it is not surprising that some of them have set up on their own.

Two of them, Mr Sandy McKinnon and Mr Roy Clark, did so 11 years ago. Now, with regional offices in Maidstone, Stockport, Edinburgh and Bristol, they claim to be cutting the energy bills of public sector and private clients "on a massive scale."

They include more than 50 local authorities, including the City of Liverpool, banks, building sites, Mr Cyril Goldstein, McKinnon and Clark's sales manager, believes that they are still only scratching the surface of their potential market.

McKinnon and Clark claims that it imposes brief and less onerous contractual obligations on its customers than some of its competitors. It offers a three-year "participation" agreement which clients can end "at any time." It makes its money purely from savings and, unlike other analysts, does not charge a fee.

Inenco, of Lytham St Annes, which prefers to describe its activity as "energy performance contracting," also dispenses with a set fee, and compensates itself with a percentage of savings won through its advice. Founded 11 years ago, its prestige customers include British Home Stores, with nearly 130 High Street premises.

Through careful analysis of tariffs, Inenco claims, it is helping BHS to save more than £40,000 a year.

They vary from two-person apartments to large detached

family houses and the energy-saving features included range from simple but effective draught stripping and double glazing to almost hermetically sealed buildings heated by heat pumps and high efficiency solar collectors.

One of the primary design features used in all the buildings is not in the structure itself but in their orientation.

"Even if there weren't any energy bills at all, I still wouldn't be able to buy one as much as I'd like to."

Stephen Fuller, Energy World's director, did his best to explain the complexity of the scheme.

"About three-quarters of the houses have already been sold and we even had people queuing for days and nights on end for the shared-ownership lower-priced houses," Mr Fuller says. "In fact, most of the houses cost no more than 1 or 2 per cent more to build than non-energy efficient similar designs, but since they are all for sale and the demand for them has been so great, the estate agents have valued them at well-above the levels we had anticipated."

Working with the Department of Energy and sponsored by the Anglia Building Society, Milton Keynes Development Corporation asked 32 building developers to submit energy-efficient house designs and the end result is the 45 different designs making up Energy World.

They vary from two-person apartments to large detached

family houses and the energy-saving features included range from simple but effective draught stripping and double glazing to almost hermetically sealed buildings heated by heat pumps and high efficiency solar collectors.

Instead, the consortium believes that the building regulations should incorporate TBHC's own Fabric Energy Index (FEI) which relates only to the environmental structure of the building and makes allowance for fuel cost alterations.

A study carried out for the Department of Energy by a research team from the London Business School and from Addison Research Associates, showed that, in many respects, the building industry is well out of step with consumers' attitudes, especially in relation to the incorporation of passive solar gain considerations.

But it is not only the building industry that needs to take the consumer into account. Studies have also shown that both central and local government, while gearing up appeals to reduce energy consumption by improving its energy use, do little to provide incentives to encourage the inclusion of energy-saving features.

Local authorities have been providing loft insulation grants for some years but there is no similar scheme to help with cavity wall insulation, draught strip or double glazing.

"Energy Efficient House Design: Customer Choice and Industry Response Survey" carried out by Professor Robin Wensley of the London Business School and Caroline Large, Addison Research Associates, considers that the regulations are neither strict enough nor sufficiently all-embracing and has chosen to develop its own Energy Cost Index (ECI) to provide the energy-conscious householder with a better guide to a house's energy use.

All the relevant data relating to the house's structure, the insulation measures incorporated as standard and the energy used in operating all lighting, heating and appliances, is fed into a computer and a figure produced which becomes the house's ECI rating.

The Milton Keynes team which developed the concept calculates that the average index for Britain's housing stock is 170 and that a reasonable figure to aim at is 120.

But out of the 20m houses in Britain, one in 13 still has no hot water tank insulation, 3m

2m have no draught stripping, 12m have no cavity wall insulation and only 2m of the 14m houses with cavity walls have cavity wall insulation.

Adding to the problem have been the amendment building regulations which, in the past, failed to demand even the most rudimentary of energy efficiency measures in building design and construction.

Exceptionally high insulation ensures that the house's heat loss is almost negligible, resulting in an annual space and water heating energy bill of only \$80.

Milton Keynes Corporation considers that the regulations are neither strict enough nor sufficiently all-embracing and has chosen to develop its own Energy Cost Index (ECI) to provide the energy-conscious householder with a better guide to a house's energy use.

This four-bedroom house in the Milton Keynes exhibition features a double-height conservatory and a heat exchanger in the kitchen.

Homes

Designs that use the sun

THE JOURNALIST'S favourite informed source, the taxi driver, sniggered on being asked to take me to Energy World—the exhibition of showpiece energy-saving homes put on by Milton Keynes Development Corporation.

"There's not one you could get for much under £50,000 and they go as high as £200,000," he told me. "There's way I could afford to live there. Even if there weren't any energy bills at all, I still wouldn't be able to buy one as much as I'd like to."

Stephen Fuller, Energy World's director, did his best to explain the complexity of the scheme.

"About three-quarters of the houses have already been sold and we even had people queuing for days and nights on end for the shared-ownership lower-priced houses," Mr Fuller says. "In fact, most of the houses cost no more than 1 or 2 per cent more to build than non-energy efficient similar designs, but since they are all for sale and the demand for them has been so great, the estate agents have valued them at well-above the levels we had anticipated."

Working with the Department of Energy and sponsored by the Anglia Building Society, Milton Keynes Development Corporation asked 32 building developers to submit energy-efficient house designs and the end result is the 45 different designs making up Energy World.

They vary from two-person apartments to large detached

family houses and the energy-saving features included range from simple but effective draught stripping and double glazing to almost hermetically sealed buildings heated by heat pumps and high efficiency solar collectors.

Instead, the consortium believes that the building regulations should incorporate TBHC's own Fabric Energy Index (FEI) which relates only to the environmental structure of the building and makes allowance for fuel cost alterations.

A study carried out for the Department of Energy by a research team from the London Business School and from Addison Research Associates, showed that, in many respects, the building industry is well out of step with consumers' attitudes, especially in relation to the incorporation of passive solar gain considerations.

But it is not only the building industry that needs to take the consumer into account. Studies have also shown that both central and local government, while gearing up appeals to reduce energy consumption by improving its energy use, do little to provide incentives to stimulate the inclusion of energy-saving features.

Local authorities have been providing loft insulation grants for some years but there is no similar scheme to help with cavity wall insulation, draught strip or double glazing.

"Energy Efficient House Design: Customer Choice and Industry Response Survey" carried out by Professor Robin Wensley of the London Business School and Caroline Large, Addison Research Associates,

Mark Newham

"HAVE YOU GOT THE ENERGY TO IMPROVE YOUR BUSINESS?"



Using gas as a fuel can actually sharpen your competitive edge. Because clean, efficient gas is the high quality fuel, which gives you a more reliable production process. Often a better end product altogether. It's also economical to use, producing significant savings in manufacturing costs.

All this will help increase productivity, lower unit costs and therefore make your business more profitable.

But that's not the end of the story. With the advances made by modern tech-

nology in the past few years gas is more versatile and efficient than ever. And there are plentiful supplies available.

Investment in new gas equipment can pay for itself in no time at all.

To find out how gas can work for your business, fill in the coupon and post it today, or telephone Peter Cleall, on 01-242 0789.

It's not much effort, and it could give you the energy you're looking for.

Please send me more information on how British Gas can help businesses such as mine. I would like a Sales Engineer to telephone me to arrange an appointment.

NAME _____

COMPANY ADDRESS _____

TEL NO. _____

NATURE OF BUSINESS _____

GAS FUELS PROFITS

Holophane

Leaders

Quality optical

Electro light

Energy's Sav

Chants have ad

reduction with

After energy sur

energy reduc

apply:

Holophane

avenue, Buct

E (09)

New buildings

Fashion has its say

THE SINGLE most significant factor which will soon affect energy use in major commercial and public buildings is likely to have little to do with energy efficiency for its own sake, but much more with architectural trends and fashions.

This is because most architects (and other arbiters such as planners) are moving away from glass-and-metal "curtain wall" constructions, which allow highest losses by the very nature of the materials involved, and back to more traditional stone and brickwork which, with much smaller windows, have built-in energy-saving properties.

The glass building is to a large extent a leftover from the 1960s, when fuel was so cheap that nobody worried about the heat losses and large fuel bills. On the contrary, the most serious problem was perceived to be solar gain, the heat of the sun coming into the building.

The classic example of the absurdities and wastefulness of some 1960s designs is the Greater London Council's Island Block at Waterloo. This building has automatic controls which ensure that as soon as the sun comes out, dark opaque blinds come down to shade the windows, leaving the interior so dark that electric lights then come on inside.

Unfortunately, as is often the case with major public buildings they are in the planning and construction pipeline for so long that some emerge already out of date. A good example is the Queen Elizabeth II conference centre in Westminster, which had an eight-year gestation period and is now going through serious testing problems.

Not untypically, of the building's total cost of about £54m £20m was spent on services, much of it on heating, ventilation and other energy-related items. The four plant rooms with their circulation space take up 15 per cent of the building's total floor area and contain three 1950kW Allen Ygnis boilers, cautiously designed to burn either gas or oil.

For the cooling system, three Parker hermetically sealed water chillers were installed. The building also has cooling towers on the roof. These apparent contradictions—the need for heating and cooling at the same time—exist in spite of the building having its own heat-recovery system as well based on the thermal wheel method.

One of the reasons is the building's many different uses, including TV studios, with varying air environment requirements. It was not designed to be a model of energy efficiency and should perhaps not therefore be blamed for not being one.

A more common type of facility of the modern leisure centre complex, and one of the most advanced recently opened in Newport, it was built in just over two years at a cost of £7.5m and contains a main sports and entertainment hall and a large leisure pool. The multi-use main hall requires a great deal of automation to allow maximum flexibility: seating is electrically-retractable, lighting levels will vary according to usage: 500 lux normally, but 1,000 lux for special events.

A minimum temperature of 16 deg C is maintained in winter, with provision for air changes and account taken of the effects on the internal atmosphere of activities such as badminton.

Mira Bar-Hillel



Inside the new Queen Elizabeth II conference centre. The many uses to which this prestige £54m building is put, the different requirements involved, have resulted in some apparent contradictions in the design of its heating and cooling systems.

BRITISH INDUSTRY'S energy efficiency drive has been set back, but not suppressed, by this year's fall in energy prices.

In the words of a senior Government official: "When the oil price collapsed people began to hold their breath. But they have since come back to take the necessary steps."

Supplies of new energy equipment have urged customers to regard the price cuts as a temporary windfall with which to improve their combustion plant and their production costs once prices recover.

They are having mixed results, judging by the state of the main areas of efficiency investment. Orders for heat recovery equipment have been hit hardest. Insulation sales, which have so far held up well, may also soon start feeling the pinch, they say.

On the consultancy front, negotiations between most clients and contract energy managers simply stopped, especially when they would have involved switching from fuel oil to gas or coal.

But demand is still buoyant for new electronic controls. And orders for new boilers and burners, which follow their own leisurely pace, are affected less by the collapse of the oil price than the need to replace them when they reach the end of their lives.

The broader picture, based on decisions and trends preceding the oil price fall, also suggests that industry's efficiency drive still has considerable momentum and that, like an oil supertanker, it would travel a long way before being brought to a halt.

Of the £7bn a year which the

Government says can be saved in the UK by improved use of energy, some £2bn would be achieved by industry and commerce.

Mr William Macintyre, director of the Energy Efficiency Office, reckons that to date our efforts over the past three years are showing savings of £500m a year in industry and commerce.

The Government strategy has been based on a programme of surveys to identify areas of big potential savings, their adoption of targets coupled with regular monitoring of performance, subsidised pilot schemes, and the appointment of trained energy managers.

By the end of this year, surveys will have been carried out in some 15 sectors out of an initial list of 20. They include iron and steel, chemicals, paper and board, cement, plastics, foundries, aluminium, food processing, non-ferrous metals, glass, textiles, saw milling, local authorities and retail stores. So far seven sectors have embarked on industry-wide monitoring and targeting projects.

As a result of these surveys—now being carried out at the rate of 1,500 a year—savings worth £200m a year have been identified, suggesting a 40 to 1 ratio between the savings and the costs of the survey and the subsequent monitoring and targeting programmes.

Worthwhile savings are possible for other industries which adopt similar strategies. The food and drink industry has been told it could cut fuel and power consumption by an average of 30 per cent, worth more than £150m a year.

This industry, which consists of nearly 7,000 sites with 25 or more employees, uses about 6m tonne of coal equivalent a year, or 11 per cent of energy used by manufacturing industry as a whole. With 30 per cent of its energy used for raising steam or hot water, a lot of the savings would be made by better boiler operation and steam distribution.

The soft drinks industry last month began a two-year monitoring and targeting campaign, with £60,000 worth of help from the Energy Efficiency Office. It was preceded by a development phase covering six companies which had cut their energy bills by 8 per cent a year.

Authorising the grant, Mr David Hunt, Energy Minister, said: "If this could be extended across the industry, it would really put a fizz into company profits."

A similar global amount of energy is used by the glass, pottery, bricks and cement in-

dustries—some 11.5 per cent of industrial consumption (excluding iron and steel).

They are all energy-intensive, with fuel and power costs accounting for up to 40 per cent of total operating costs. At mid-1986 prices, a 10 per cent cut in energy use would have saved them more than £60m a year.

In the glass container industry, a two-year pilot programme covering five plants achieved substantial savings in several parts of the production process.

The meal manufacturing and processing industries account for about a quarter of the energy used by British industry. In 1984, they used the equivalent of 14.4m tonnes of coal, costing about £1.5bn. About 11.7m tonnes of coal equivalent (cement, glass and in the ferrous sector, while aluminium accounted for 78 per cent of the non-ferrous sector's 2.8mtonne.

Both sectors are electricity intensive, the non-ferrous sector meeting about a fifth of its electricity requirements through its own hydro-electric plants.

The potential for savings in production costs across all the metal sector is, therefore, substantial. On the basis of monitoring and targeting projects with the Government's help, the industry says that energy savings of well over 10 per cent are feasible.

In some cases, savings of up to 50 per cent can be realised by investment in appropriate technologies developed by the gas and electricity industries.

Maurice Samuelson

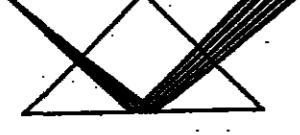
Managing Energy 3

Savings in industry

Momentum for change

Visit NEMCONEX '86
on 3rd and 4th Dec. at the NEC

Holophane Europe Limited



Holophane
Leaders in Light Control

Our unique optical reflectors are designed to direct light in the most efficient way.

Energy is saved; installation and maintenance costs are reduced.

Clients have achieved a 50% energy reduction with a 400% increase in illuminance levels.

A free energy survey could bring significant energy reductions to your company.

Apply:

Holophane Europe Limited,
Bond Avenue, Bletchley, Milton Keynes MK1 1JG
0908 649292

MONERGY
0800 234 800

You'll get your fingers burnt if you don't cut out the boiling water.

The Banham Beaches Hotel did by installing a new hot water system giving greater storage capacity at a controlled temperature. They contracted an Energy Management firm to take responsibility for the reduction of energy bills. They now save 40% of their energy expenditure. For more information on how you can increase your profits by saving energy, tick the appropriate box:

Energy Efficiency Surveys Monitoring and Targeting Latest Technology Managing Energy Efficiently

Please send the coupon to Monergy Pack, P.O. Box 3, Dux, Norfolk IP22 3HW, or call the Monergy hotline for free on 0800 234 800.

Name _____ Position _____

Company Address _____

Postcode _____ Tel. _____

FITS415

Managing Energy 4

Specialist consultants

Tenfold growth potential in market

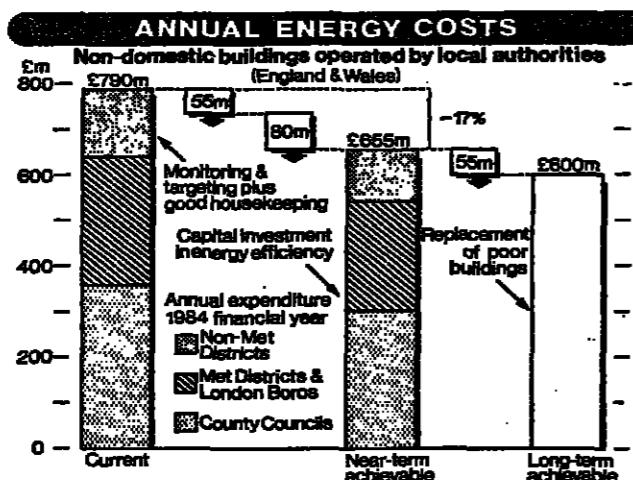
IT BRITAIN really is to attain the goal of reducing its annual energy bill by £5bn through the more effective use of energy as is said to be possible by the Department of Energy, more will be required than simply installing more energy-efficient plant.

Reliable advice on which of the many improved systems is best for particular applications is also needed, backed up by guidance on how best to operate both new and existing power-generating and using technologies.

This requirement has spawned a totally new industry of the energy consultants. Before the great energy shocks of 1973 and 1979, such an industry was deemed unnecessary. Energy was simply another useable commodity.

It was not until 1982 that a professional association, the Energy Systems Trade Association (ESTA), based in Stroud, emerged to oversee the infant energy efficiency industry and a further four years was to pass before the association announced the formation of its Independent Energy Consultants Group (IECG).

ESTA's rapid growth rate is an indication of the growth of the energy efficiency industry in the UK. From the eight original



members of the body in 1982, ESTA now has about 90 members representing all aspects of the industry from small consultancies to large companies engaged in improved energy supply and installation companies.

Of these, about 30 describe themselves as energy consultancies—more than three times the number of consultancies on the ESTA membership list at the beginning of 1983. Half of

the total make up ESTA's recently formed Independent Energy Consultants Group (IECG) while the others are affiliated with energy technology supply and installation companies.

The IECG members are in no doubt over the potential market for their services. The existing market size for energy consultancies in the UK is running at about £30m a year which, the IECG says, has the potential to

grow tenfold. Of today's market, members of the IECG claim 60 per cent with the lion's share going to the most prominent members.

One of these consultancies is NIFES—National Industrial Fuel Efficiency Service—of Altringham in Cheshire. Set up originally in 1954 as a service offered to industry by the old Ministry of Fuel and Power, the company was bought by its staff in 1971 and has developed to the point at which NIFES describes itself as Europe's leading energy management and engineering consultancy.

Through its offices in nine locations throughout the UK, the company claims to have successfully completed more than 15,000 commissions in virtually all sectors of industry and commerce covering everything from energy monitoring and target setting to project engineering design and management.

A smaller but no less versatile, IECG member is PA Management Consultants of London. PA's energy efficiency division was set up in the early 1970s and now commands about £2m in consultancy fees each year.

In one of its projects, PA carried out energy surveys at all of the Midland Bank's 1,100 UK branches and, through simple

but effective measures, the bank's overall annual energy bill has been reduced by an average of 22 per cent.

At each branch, PA staff investigated the effectiveness of the heating and lighting equipment and controls, computerised the data and produced suggestions—costing no more than £700 for each branch—for how each branch could cut its energy use. The total project cost about £1.5m—half spent on improved energy supply equipment—which will be recovered by the bank in no more than two years in reduced energy costs.

Similar work has been carried out for Trust House Forte's hotels, for British Airways and at 35 paper mills throughout the UK. In each case the savings have proved the value of the advice offered by the consultancy, PA says.

In the public sector, PA has been less active despite its enthusiasm to help both central and local authorities reduce their vast energy bills—an enthusiasm which won the company a contract from the Audit Commission and the Department of Energy's Energy Efficiency Office to carry out a detailed survey of the energy savings potential of local government buildings.

The study, conducted on a representative 30 of the 450 local authorities in the UK and published in 1985, showed that savings valued at £135m a year are possible in local government buildings "without adversely affecting the comfort of building users or the standards of service offered to the public."

These savings, says the report, "can be achieved if all authorities adopt a more organised approach to the implementation of energy efficiency measures, a more effective, systematic approach to managing energy and improve their management information systems."

But despite the undoubted benefits of implementing energy savings methods at local authority level, only a few of the authorities have yet to board the energy efficiency bandwagon. The few include the far-sighted county councils of Kent and Surrey which are now realising their investments in energy efficiency pay off, but the majority have yet to put the theory into practice for lack of sufficient investment capital for this purpose.

It has been estimated that to reach an energy saving of £1.2m a year in the public sector, an investment of about £50m will be required. Many local authorities are keen to start investing large sums to accrue the huge potential savings, but are being blocked by Treasury dictates which prevent such investments being made.

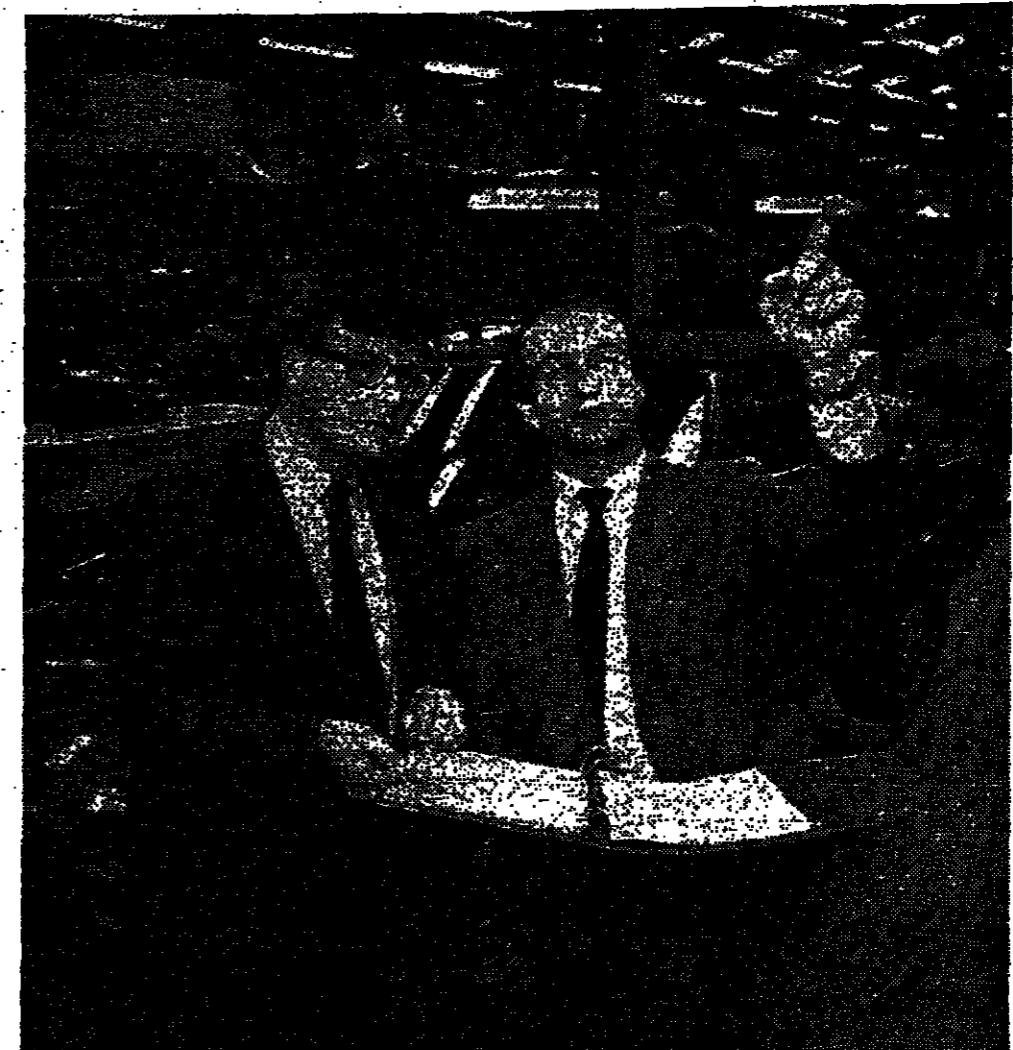
The Treasury is anxious to avoid adding to the Public Sector Borrowing Requirement and appears to be blind to the obvious longer-term savings from the necessary short-term investments needed, and the local authorities have suffered as a result.

This is even the case when a third party offers to shoulder all the initial capital cost of energy efficiency improvement projects with the aim of recovering the investment and profit in the process out of the energy savings accruing from the investment.

Such third party financing is now offered by nine companies in the UK which have formed a new breed of energy efficiency consultancies. These are the Contract Energy Managers (CEMs). In effect, CEMs offer any organisation wishing to reduce energy use the up-front capital for plant improvement, advice on the type of improved plant to install, a monitoring service to ensure the system is functioning as it should and a full-scale back-up service.

The beauty of the service is that it costs the interested party nothing. The CEM gets its money back from the energy savings it is able to achieve.

Naturally, only extremely well-capitalised organisations are able to become involved in CEM work since the required investments are usually large and the payback period can be up to 10 years. Hence



Mr Ritchie Spencer (left) managing director of Reliant Motors, discusses the company's programme with Mr Trevor Thorpe, project engineer at Emstar

Atkins Planning energy consultancy

Helping our clients to reduce energy overheads and increase profitability. Our established energy consultancy services include:

- Audits and Surveys
- Process Optimisation
- Technical/Economic Appraisal
- Specialist Technologies including refrigeration and heat recovery

In addition:

- We have recently introduced a comprehensive Process Integration service,
- and
- a patented process, designed by Atkins Planning, is now achieving major savings in industry.

Atkins Planning continue to innovate.

Can we help you?

Martin Fry, Director
Atkins Planning
Woodcote Grove, Ashley Road
Epsom, Surrey KT18 5BW
Telephone: EPSOM (0372) 26140
Atkins Planning is a member of the Management Consultancies Association.

LOOK TO THE LEADERS IN OVERHEAD RADIANT HEATING -

AMBI-RAD
FOR GREATER ENERGY EFFICIENCY
ON REFLECTION, THE ONLY CHOICE.

For further heatwarming information contact:
AMBI-RAD
Head Office: P.O. Box 30, Erdlefield Works, Mucklow Hill, Halesowen,
West Midlands B62 1DS England. Telephone: 021-563 0707. Telex: 533200 AMBI G
London Office: Unit 24, Rosemary Road, Swan Industrial Centre,
Wandsworth, London SW17 0AR. Telephone: 01-879 3161.

—PROPOSITION—

A Let the amazing THORN EMI 2D compact fluorescent lamp be equal to the life of five ordinary light bulbs.

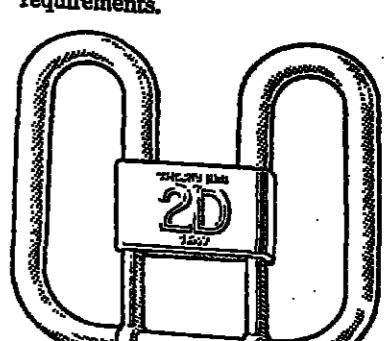
B Let it consume a quarter of the electricity and let it's equal the money you save, every year.

C Let the cool, slim shape result in a vast array of compact, attractive shade and fitting designs.

D Prove that 2D equals an extremely profitable investment for a wide variety of applications.

Q.E.D.

Phone Dana Taylor on 01-363 5353 and we'll send you a free cost saving calculator to work out how much you can save and a 2D brochure to select the fittings to meet your exact requirements.



This man couldn't care less about his company's lighting

Contrary to what you might think, however, he is in fact being highly responsible. The reason he doesn't have to care is that he's handed his company's lighting needs over to Philips Lighting Management Service. In return for a regular management fee, he's washed his hands of even thinking about lighting, or any capital expenditure related to it.

For a regular management fee survey, design, manufacture, supply, install, maintain and update your lighting. In fact our comprehensive service package could even cover your electricity bill too.

And with Philips unique Lighting Management Service overall lighting costs are actually reduced in most cases, whilst the standard of lighting is guaranteed through planned updating using our latest technology products.

Only a company with the expertise and resources of Philips can offer you such a service.

For the information you need about the benefits of Philips Lighting Management Service, just clip the coupon opposite.

Please complete and return coupon to:
Philips Lighting, Marketing Services
Department, PREPOST, City House,
420-430 London Road, Croydon, CR9 5ET.
Or telephone Philips Lighting Customer
Service on 01-689 2166, telex 946443

Please send me the facts on
Philips Lighting Management Service

Name _____
Position _____
Company _____
Nature of Business _____
Address _____
Postcode _____
Telephone (STD) _____
LMS/PT/WE/90/00

PHILIPS

The World's No. 1 Lightmaker
bringing you the Benefits of Better Lighting



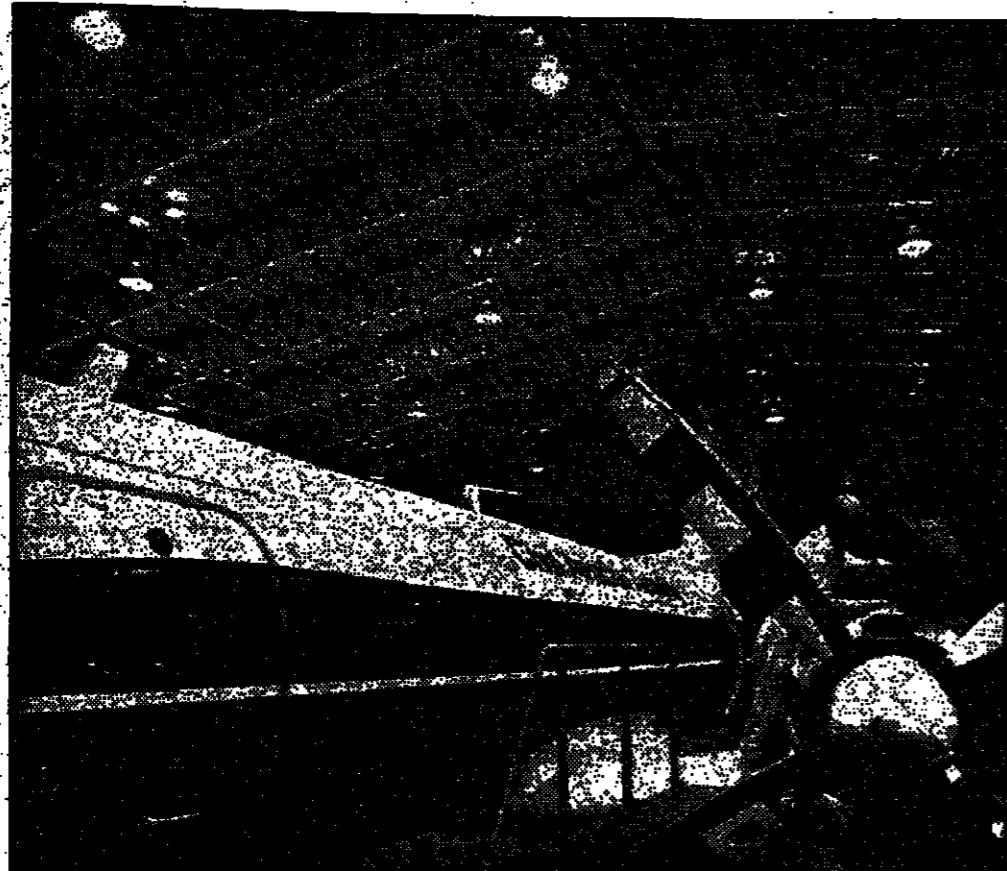
An In
Can l
Repl
in Les

Ever
old
de

Asir

will te

Managing Energy 5



The Civil Aviation Authority at Stansted Airport has replaced tungsten and mercury luminaires with energy-saving high-pressure sodium lamps

Lighting

Big cost cuts available

THE COST of electricity for lighting to consumers amounts to more than £1.6bn a year. The Lighting Industry Federation believes that the UK could reduce its bill by one-third without reducing lighting standards but by introducing well-proven cost-effective measures.

About 70 per cent of the nation's lighting bill is accounted for by industry, commerce and the public sector. In some companies where investment in energy-saving techniques have been used, payback periods have been as short as nine months with savings in the total bill of 75 per cent.

The Lighting Industry Federation believes that managers in industry and commerce have displayed a lack of awareness about lighting systems. The federation says that many lighting installations are inefficient and do not make use of modern advances in technology.

Coupled with this, many organisations do not maintain lighting systems effectively. According to Thorne EMI Lighting, the poor standards of maintenance adopted by many organisations often result in a 60 to 70 per cent reduction in efficiency.

In 1985 the Department of Energy, Confederation of British Industry, the Electricity Council and other leading electrical trade bodies sponsored an award for energy management in lighting. The Emuls awards, as they are known, highlight companies where energy-efficient practices have been adopted. For example, winners last year included Dudley Metropolitan Borough Council and the Scottish Exhibition and Conference Centre.

It is now more than 100 years since the first electric light bulb was produced. Now, in industry and commerce, fluorescent forms of lighting tend to dominate as a light source and lamp technology has taken some significant strides forward. Fluorescent technology has been developed to suit more closely internal environments.

Philips' SL lamp which can fit into conventional light sockets has been aimed at the domestic, industrial and commercial markets. This lamp uses only a quarter of the electricity consumed by conventional lightbulbs and last five times longer. Even taking into account the initial high price of such lamps, total lighting costs can be halved through their use.

The simple energy-saving method is to encourage people to switch off unwanted lights but this really depends on the individual and the company's determination to train its staff. So, remotely-controlled devices such as infra-red photocells and ultrasonic sensors are becoming popular. A photocell can be used to detect light levels and switch off lights when the illumination exceeds a set value.

Lighting can account for a significant percentage of a company's total energy bill but the proportion can be considerably higher depending on the age and type of lighting system installed.

There are many examples of large savings made by companies which have invested in modern forms of lighting. For example, Philips Lighting installed its integrated function systems at the Shell Centre in London, and in one department alone energy consumption was cut by more than 75 per cent.

Coupled with this, the light is activated instantly instead of after the delay found in older tubes, and the industry has developed smaller diameter fluorescent tubes which consume nearly 8 per cent less energy. Another improvement has been the development of better electronic controls to switch the lamp.

High-pressure sodium lamps have gained widespread acceptance in factories, in exterior and for floodlighting. Son Lamps from Thorne EMI Lighting, for example, are eight times more efficient than a household bulb.

In terms of cost comparison a 300W halogen lamp would cost about £66 to operate over a 4,000-hour period compared with only £17.60 for a high-pressure sodium unit.

In recent years control systems have been introduced as part of energy management sys-

Elaine Williams

ATTENTION ALL
MANAGING &
FINANCIAL DIRECTORS

An Industrial Boiler Can Burn its Capital Replacement Costs in Less Than 4 Months

Even if your boiler plant is only a few years old - if it does not perform to the optimum percentage in fuel efficiency, it will be burning into your net profit.

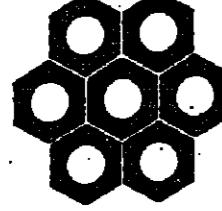
A simple survey by our Regional Engineer will tell you just how much, and what we can do to save this money for you.

Phone our Managing Director for prompt action on: 021-557-3977

Stone Boilers Limited

P.O. Box 78, Tipton Road, Tividale, Warley, West Midlands B69 3HR.
Telephone: 021-557 3977 - Telex: 339711 - Fax: 021-520 1905 England

Stone Boilers Limited is a Division of Stone International plc



Insulation

Industry debate on the various methods

A GREAT DEAL of time and energy is currently being spent debating the relative merits of not only various methods of insulation but also which elements of different types of buildings can be insulated to best advantage. This debate is bound to gather momentum very soon, when the Government publishes its draft new Building Regulations governing thermal matters and consults the industry on the details.

The elements which have generally received most attention are roofs and walls with floors now coming into the equation but so far more in theory than in practice. Double glazing has long been popular for its fringe benefits but other than in new houses it is still regarded as something of a luxury because of the high insulation costs and it has a very long payback period.

The loft and wall insulation market has the most commercial potential and the most competing manufacturers and installers. In the normally very fragmented building industry they have, remarkably, been able to form themselves into prominent pressure groups which have been in operation for some time.

Eurisol, the UK mineral wool association, was formed in 1962 as the UK arm of its European counterpart EURIMA. It has since been trying to promote the cause of glass and mineral wools not only for thermal insulation but also in terms of fire protection, water penetration prevention and noise insulation.

Its members are the dominant manufacturers in the market: Pilkington, Rockwool and Gyproc.

The same three companies are also members of the National Cavity Insulation Association which concentrates, as its name indicates, on tack-

ing its estimated 8m UK homes with uninsulated cavity walls of which 3m also suffer from severe condensation dampness. Unlike Eurisol, which also has an eye on the industrial and commercial sectors, the NCIA was set up to respond to the major drive to insulate domestic cavity walls following the oil crisis of the mid-1970s.

Also unlike Eurisol, the NCIA's main membership is made up of installers. In fact the association was set up to curb the activities of insulation "cowboys" who were giving the entire industry a very bad reputation in the early boom years.

It tries to maintain standards by requiring members to be registered with British Standards in the case of urea-formaldehyde foam installers (which currently have 18 per cent of the total market) and to hold an installers' certificate if they are filling cavities with either mineral/glass wools (48 per cent of the market) or polystyrene beads (18 per cent).

The cowboy installers were largely to blame for the near-collapse of the cavity foam

market some ten years ago, but irresponsible press and media campaigns were an important element too. The material does give off irritating fumes as the formaldehyde gas evaporates (so incidentally, does common chipboard which also contains it), which can cause soreness to eyes and throats.

This is why it has always been banned from use in any other than masonry cavities, where the foam would normally be vented to the outside. A number of substandard installations in homes and schools, coupled with untrue press scares, took their toll and cavity foam never fully recovered.

One of the industry's own major faults has long been that in the scramble to sell more materials and installations, it has been reluctant to advise householders to have the job properly (and somewhat expensively) supervised.

According to building supervisor Richard Catt, trouble can arise if the cavity walls are not perfectly sound or at least 40mm wide, if either leaf is of random rubble stonework, or if chimneys are built against

the walls and flues can therefore be blocked with foam. In addition, there are geographical limitations of very exposed areas where cavity filling is not recommended or even not permitted.

Richard Catt and fellow surveyors have also taken on the challenge of trying to improve the very low insulation levels of the UK's 8m houses with solid brick walls.

These houses can be laboriously insulated internally, by laying insulation materials (almost invariably mineral wool sheeting) between battens under a vapour check and covered with plasterboard, or by fixing insulation board and plasterboard "sandwiches" directly to the wall with plaster.

The main drawback is that during this process the dwelling will be uninhabitable, so it is only an option in cases where wholesale refurbishment is taking place.

More promising is external insulation, which combined improved thermal performance with fringe benefits such as keeping out the driving rain

which can penetrate single brick walls, especially ones that are old and porous with elderly pointing on exposed elevations.

The External Wall Insulation Association has six members offering systems based on four basic principles:

- Mineral fibre slabs fixed to the outside walls and covered with metal lathing and render;

- Layers of solid insulation bonded or fixed to the walls and reinforced with metal, then protected with thick rendering;

- A layer of polystyrene or similar polymer is bonded to the wall, reinforced with fibrous mesh and protected with a polymer scratch coat and finishing coat or render;

- A lightweight insulating render is trowelled on to the wall and finished—suitable for very uneven surfaces.

The member companies, including Coolig, Foamglas, Diboterm and Permagard, offer these options singly or in combinations. A Code of Practice is now being prepared for external wall insulation which it is hoped will form the basis of a new British Standard.

According to Mr Andrew Warren, director of the Association for the Conservation of Energy, the insulation of floors has "become one of the Cinderella areas" of insulation, not covered by any existing regulations and therefore responsible for almost a quarter of all energy loss in homes. The association has been campaigning for better floor insulation for more than 18 months.

Possibly in anticipation of the growing interest in floors, Dow Construction Products has introduced Fibromax extruded polystyrene foam insulation boards, suitable for most floors, both concrete and timber, for which they suggest a payback period of less than four years.

Government proposals on the way

DRAFT government proposals on recasting Part L of the Building Regulations are now ready to go out for consultation. They will be lengthy and comprehensive and will afford plenty of scope for all interested parties to have their say.

The essence of the new draft is that the thermal regulations need to be brought into line with other Building Regulations, which in the past few years have been totally recast on the

basis of replacing stringent and relatively inflexible rules and guidelines by basic "functional requirements."

These are backed by non-statutory Approved Documents containing examples of how the requirements may be satisfied. But designers and builders may also devise their own solutions provided they can convince local authority building control officers that their solutions are within the requirement.

The advantage is that because they are not statutory, Approved Documents may be updated and amended without recourse to Parliamentary approval.

The functional requirement for thermal performance may



Why should we want to make energy go further?

At Esso, our business is selling energy. Yet for many years we have been helping people save energy.

A paradox, perhaps, but with good reason.

We know that a strong future for our industry depends on the continual encouragement of energy efficiency now.

Since 1979, we have invested over £40m in projects aimed at long term energy conservation within Esso itself. From major heat recovery programmes at our Fawley refinery, to simply encouraging offices to 'switch off the light'.

In 1985 alone, these measures saved us around £28m, against an annual energy bill of £110m.

Enlightened self-interest, you may say. Yet we're also active outside our own walls.

In this Energy Efficiency Year, for instance, we have provided £30,000 to the national charity supported by the

Department of Energy, Neighbourhood Energy Action, which provides insulation for the poor and the elderly.

We are also sponsoring a nationwide programme of Energy Efficiency Education seminars, organised by the Cranfield Institute of Technology, to help teachers and administrators use energy better.

And we continue to promote new thinking on energy matters by sponsoring the Royal Society Esso Energy Award.

The Meteorological Office won it this year for a global weather forecasting system that enables aircraft to make best use of prevailing winds—and hence fuel economies.

Although forecasting next year's winner is impossible, one thing is certain. On the energy efficiency front, Esso will continue to make further strides.



Quality at work for Britain.

A MEMBER OF THE EXXON GROUP

